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Foreword

It is with extreme gratitude that I write this to you to express my heartfelt thanks for all your kind and meaningful support to IAUP throughout the triennium (2005-2008).

The success realized during this triennium is the result of all of our support and involvement. We have strengthened our collaborations and networking regionally as well as internationally and enhanced member's involvement.

The involvement of all the IAUP members is very important for the outstanding performance of the association and higher education throughout the world. This report includes the status of our organization during the Triennium period; it includes the report from the Presidency, Regional Chair's report, and report of Chair of various Commissions.

I look forward to the XV Triennial Conference to be held in Vina del Mar, Chile from September 30 to October 2, 2008, I hope you all will make an extended effort to attend and it will be my pleasure to see you on that date. I encourage you to take an active part in the several assemblies, as your voice and presence is very important to IAUP in its continuing efforts to move forward.



Pornchai Mongkhonvanit
President, IAUP



Seven IAUP Presidents at the XIV Triennial Conference, Pattaya, Thailand, July 2005



Message from the President



It has been a gratifying, yet challenging, experience for me as an Asian President who has led the IAUP for last three years. Significant progress has been achieved in many areas and ways. I am cognizant of the tremendous cooperation and support I have received from all of you and it has been deeply appreciated.

I would like to mention the number of accomplishments that have occurred within this triennium period which includes the establishment of an IAUP academic journal, *Academe*, for the first time. This offers members another opportunity to contribute intellectually to IAUP and its international standing, after all, education is founded upon academic debate and innovation.

Another worthy innovation is the enhancement of IAUP University Industry activities by initiating IAUP University Industry Forum which is an attempt to foster collaboration between university and industry by setting up a forum between University Presidents and CEOs of business and industry. Progress has also been made in stimulating and promoting multilateral cooperation starting in Thailand with the help of Japan and providing a model to emulate elsewhere. In this era of 'equality', we are also proud to be a party to promote the role of women in Higher Education by initiating the IAUP commission on Women for Higher Education.

We are proud to have extended efforts in bridging relationships between existing associations worldwide and regional networks of higher education.

Improving services to members is another area of pursuit which has taken place. As the outgoing President of IAUP, I would like to again thank IAUP members, especially the members of the Executive Committee for their generous and valuable contributions and support.

With the work of the High Commission for Peace, IAUP has done a good job in making IAUP an effective tool for peace, reconciliation and making higher education visible. On behalf of IAUP, I am proud to represent all of you by giving a speech at the UN, participated in by the U.N. Secretary General Ban Ki-Moon, in order to promote the International Day of Peace, which is one of the products of IAUP wisdom. In addition, UNESCO, by the decision of the board, has decided to grant the formal consultative status with IAUP for the period of the next six years.

Without all of your dedicated support, IAUP would not be the august association it is today. It is hoped you will continue your support to the next administration so IAUP will continue to promote higher education and world peace.

Pornchai Mongkhonvanit
President, IAUP
Triennium 2005-2008

Message from the Secretary General



It is with pleasure that I write this message at the close of the IAUP triennium 2005-2008. It has been a very active three years, busy with numerous meetings, conferences and symposia. The following IAUP events took place during this triennium:

- The XIV Triennial Conference in Bangkok and Pattaya, Thailand in the summer of 2005.
- The Executive Committee meeting in Guadalajara, Mexico in the late autumn of 2005.
- The Executive Committee meeting of the spring 2006 in Krems and Vienna, Austria.
- The Executive Committee meeting of the fall 2006 in Kunming, China.
- The two Executive Committee meetings of 2007, one in Istanbul, Turkey and one in Vladivostok, Russia.
- Additionally, we had three regional conferences: one in Vitória, Brazil, one in Guadalajara, Mexico for the Latin American region, but with open participation to other regions of the world. The third conference was the one for the North East Asia region, held in Osaka, Japan.
- In early December, 2006, there was a joint symposium on university autonomy, co-organized by IAUP and IAU and with participation by members of the two global organizations.
- The Council of Senior Advisors of the IAUP held two meetings: one in Seoul, South Korea in the fall of 2007 and one in Baden, Austria, in the spring 2008.
- All the commissions and working groups kept very busy with additional events, including the IAUP-United Nations Commission for Disarmament, Conflict Resolution and Peace, and the IAUP representation at UNESCO events.
- In North America, IAUP continued holding its annual event at the American Council on Education yearly conference. There were also important meetings at the World Bank.

The list is not exhaustive, but it does give an idea of how busy this period was. IAUP members are encouraged to attend not only the triennial conferences of our association, but also the regional conferences. The networking at these events is first rate. IAUP also would be very grateful if members wrote and sent their suggestions, as well as articles for publication and posting at the IAUP website.

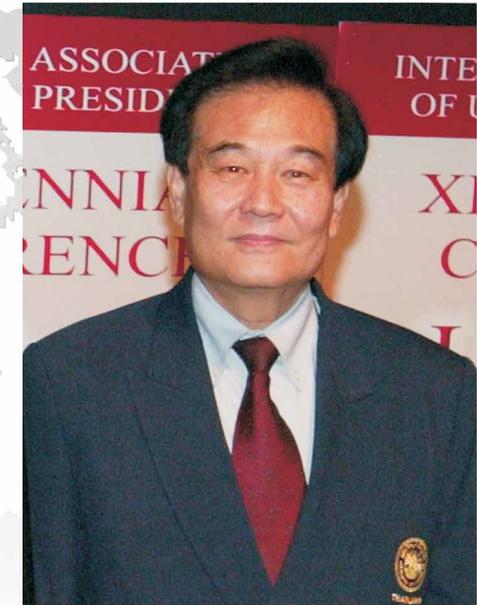
Associations like the IAUP only survive and grow with active and rich member participation. Thanks for being an IAUP member and for participating in the XV Triennial Conference of the IAUP in Viña del Mar, Chile.

Sincerely,

□ Ivano Romo de la Rosa
□ IAUP Secretary General,
□ Triennium 2005-2008



Message from the Treasurer



It is with great gratitude that I write this message to you to express my heartfelt thanks for all your kind and meaningful support to IAUP throughout the triennium (2005-2008). During this triennium period, our IAUP office in Thailand has worked on improving the management of all financial matters. This improvement requires us to update the IAUP membership database regularly. With the great support of newly innovated database, we could frequently update and change the information as acknowledged by our members.

It would be unnecessary to say that the success of our financial position has been due to the great help of the newly updated membership database. By updating the membership database, I believe that the IAUP Presidency has a better chance to establish direct communication with all members from time to time, through the weekly President's report, as well as by sending renewal of IAUP billing statements every fiscal year. IAUP billing statement throughout this triennium period has been distributed through both normal mail and website, for better communication and faster response. Additionally, all our IAUP members are granted a password with username to check their membership status and other important meeting's reports in our website.

The detailed information of finance since the past presidency and 14th Triennial conference can be viewed in this report. I truly assure you all that our office has followed all the financial guidelines and we met the legal requirements concerning professional qualification. IAUP financial statement for 2 fiscal years (2005-2006, 2006-2007) have been audited and conducted in accordance with auditing standards promulgated by the professionals. The statements have been thoroughly examined and the letter from the auditor in charge is also attached in this report for further reference.

I assure you the finance has had in good records and status as in comparison with the past presidency. As with the need for greater and better financial status, there are also future tasks and goals, such as financial sustainability where all the partners and members must work together for the goals to be met.

On behalf of President Pornchai Mongkhonvanit and my colleagues, once again, I thank you for your active and continued endeavor towards IAUP. We look forward to working closely, even after this triennium period, to make sure that IAUP can continue to meet its mission "Peace, Welfare and Security through Education."

Prof. Suchart Upatham
Treasurer, IAUP
Triennium 2005-2008

The Challenge Globalization and the Role Higher Education

Main Auditorium, Siam U
&
Pattaya Exhibition
Convention Hall
July 10-15, 20

Co-organizers/Sponsors



Report from the President

Dear Colleagues and Friends:

As outgoing President of IAUP, I would like to report to you, an important stakeholder of this association, the success of our activities during the period of July 2005 - August 2008. During my presidency, the following main activities have taken place:

ACADEME the First Academic Journal of IAUP:



I am pleased to inform you that IAUP has prepared well to publish its first academic biannual journal: "Academe: Journal of Leadership and Management in Higher Education." A number of well known scholars, who are the leaders, in the field have already accepted to become a member of ACADEME Editorial Board.

This would emphasize the role of university leaders as the catalyst of change in Higher Education. The first issue is scheduled to be published in September, 2008.

The Journal of the International Association of University Presidents Academe is an externally refereed higher educational publication that also includes theory, research, analysis, history, philosophy, policy and practices. This journal seeks to foster exchanges among practitioners, policy makers and scholars and to provide a symposium for comment on leadership and management in higher education.

Incorporated APDMEN under the umbrella of IAUP:

In order to promote Multimedia Education and to promote the development of E-University and E-Governance. APDMEN (Asia Pacific Distance



Multimedia Education Network) has been incorporated as a part of IAUP in dealing with the achievement related to ICT in Higher education. During my Presidency term, IAUP had co-sponsored 4 International Conferences on ICT and Higher Education. The first conference was titled "The 4th International Conference on ICT and Higher Education (Knowledge Management) 2005" held at Siam University, Thailand during September 28-30, 2005. The second conference was on "Global e-Governance" held from June 26-29, 2006 at Waseda University, Tokyo, Japan. Later, November 21- 23, 2007, this conference was also on "Knowledge Management" held at Siam University, Thailand. Lastly, I would warmly welcome all our IAUP members to join this fruitful conference of the "6th International Conference on ICT and Higher Education (ICT and Knowledge Management)" to be held on December 3-4, 2008.

Innovating the new model of University-Industry collaboration:

The new model of University-Industry relationships in research training and outreach has been innovated by setting up a common forum for University Presidents and CEO's of Business and Industry. This forum constitutes a preliminary discussion on the possibility and method of setting up a common platform for businesses and universities to exchange ideas and opinions for the growth and benefit of economy and society. This development is building on the work that had been done successfully under the leadership of Glenn A. Goerke.

With the great help and support from the Business-University

forum of Japan under the leadership of Mr. Shoichiro Toyoda and Mr. Shuzaburo Takeda, IAUP has now incorporated University Industry Forum in Thailand as the flagship model to operate in various countries under the umbrella of IAUP.

Invigoration of IAUP regional mechanism:

To put forward Higher Education development as well as promoting multilateral co-operation and networking in various regions of the world. Under present administration we have already appointed Chairs and Committees to lead activities in various regions and make successful contributions namely:

- IAUP Europe Council Chair Gulsun Saglamer, former President of Istanbul Technical University, Turkey, and current European University Association Board Member.
- IAUP North East Asia Council Chair, HU Jianmiao, is President of Zhejiang Gongshang University, China
- IAUP Latin American Council Chair Lic. Leano Reyes, Rector of Guadalajara University, Mexico.
- IAUP Middle East North Africa Council Chair Saleh Hashem is Secretary General of Association Arab Universities and former President of Ain-Shams University, Egypt.
- IAUP North American Council Chair J. Michael Adams is President of Fairleigh Dickinson Univ., USA.
- IAUP South Asia Council Chair Carmen Z. Lamagna is President of American International University, Bangladesh.



- IAUP South East Asia Chair Janjira Wongkhomthong is President of Christian University, Thailand.
- IAUP Asia Pacific Council Chair Prof. Di Yerbury was former Vice Chancellor of Macquarie University and President of Australian Vice-Chancellor Committee (AVCC).

Promoting the roles of Women in Higher Education:

In terms of equity and opportunities by focusing on women's participation and women's career opportunities. Prof. Reyes, President of The Philippine Women's University is the chair of this newly created commission.

Prof. Gulsun Saglamer, Chair of Europe Council and IAUP Executive Committee member is also organizing a conference



Inaugural IAUP University-Industry meeting in Bangkok





on "Women Academics in Science, Technology and Life Sciences" in ITU/Istanbul on 31 October-2 November 2008. On behalf of IAUP, she would like to invite women leaders from IAUP member universities to take part in this event in "the Women Rector's Meeting" Session.

Promotion of the relationship with Association of Higher Education:

In order to emphasize the role of IAUP in bridging and providing a common forum between the existing prominent networks of Higher Education. IAUP has promoted the friendly relationship with existing prominent regional and worldwide network of the education. The following are more specific activities that have occurred:

6.1) With Association of Universities of Asia Pacific (AUAP) and IAUP we decided a joint appointment of executive officers and joint activities enable greater collaboration between the two associations.

6.2) *European University Association (EUA)* The President of EUA co-hosts the first Executive Committee meeting in my term of Presidency. IAUP has received membership status by EUA. Furthermore, our chair of European council has been elected as a Board member of EUA.

6.3) *American Council on Education (ACE)* and IAUP has been invited to co-host and participate in the International Forum of ACE general conference in Los Angeles and Washington D.C. ACE President, Prof. David Ward, has also been invited to work together with IAUP in the 2005 Triennial Conference in Bangkok.

6.4) *AARU (Arab Association of Universities)* Prof. Saleh Hashem is the chair of Middle East and North Africa council



IAUP Executive Committee members with President Georg Winckler, President of EUA

and also holds the office of Secretary General of AARU. I also attend a joint meeting between AARU and IAUP in Amman, Jordan where the promise and pledge has been made between IAUP and various prominent leaders of Arab Universities.



IAUP - IAU President's Symposium:

In the effort of establishing sister relationship between two prominent worldwide associations of higher education, I, on behalf of IAUP and Prof. Goolam Mohammedbhai, President of IAU have jointly hosted a meaningful IAUP-IAU (International Association of University) President's Symposium on Institutional Autonomy Revisited: National Dimensions, Cross-regional Experiences in Chiang Mai, Thailand. This



IAUP - IAU President's Symposium, Chiang Mai, Thailand

joint effort of IAUP and IAU was held to address the importance of Autonomy of the Universities worldwide.

World Quality Registrar has been proposed by IAUP:

Recognizing Quality Assurance and Accreditation as one of the important mechanisms for mutual recognition and reciprocity of degrees and qualifications which will in turn promote the mobility of scholars and students worldwide, IAUP with its QA arms for Commission on Quality Assurance and Accreditation heading by Sven Caspersen, former Rector of Aalborg University in Denmark and IAUP President Emeritus has organized conferences and seminars in Hua- Hin, Thailand; Aalborg, Denmark; Vienna, Austria; and Istanbul, Turkey and come up with the proposal of establishing World Quality Registrar in order to assists 3 WQR proposals:

- To bring together relevant and trustworthy QA Accreditation agencies
- To provide supportive services via organisations, such as regional networks
- To assist in the development of international sound quality assurance by means of regional capacity building, training and dissemination of good practice.

The WQR was well received in Europe, and as a part of Bologna Process the concept of the European Register for Q.A. Accreditation Agencies were agreed upon.

I am confident that IAUP will keep on working in this direction in order to bring about the concept of global knowledge area.

During this period, our office has also tried to improve services to its members by making IAUP as a friendly tool of University Presidents worldwide in changing and opening up the world of Higher Education in the following ways:

- i. Improving IAUP Database
 - ii. Issuing the membership certificate
 - iii. Publish IAUP Charter, user friendly pocket hand book for members
 - iv. Publish 6 Newsletters (in three versions, English, Chinese and Spanish version)
 - v. Publish 8 President to President reports via Internet
- By the executive Committee IAUP also propose to establish a permanent mailing address in New York with the support of International Institute of Education (IIE) as well as a permanent charitable account in the U.K. The proposal for permanent and permanent charitable account in U.K.

Our IAUP office has empowered the IAUP Council of Senior Advisors to become a solid foundation of support and become a think-tank for Executive Committee. Moreover, the first ever IAUP Council of Senior Advisors meeting was held in 2007. The nature of the discussions and conclusions reached during this meeting were unanimously considered far reaching and highly important for the future of the IAUP.



The following members of Senior Advisors have been introduced during 2005-2008 period:

Honorary Advisor

- **H.E Jose Ramos-Horta**,
Nobel Peace Laureate and President of East Timor

Council of Senior Advisors

- **H.E Fidel Ramos**,
Former President of the Republic of the Philippines
- **H.E Amnuay Viravan**,
Former Deputy Prime Minister and Finance Minister of Thailand
- **Kenneth L. Brier**,
Chairman and President, Sealord, LCC and Sealord Holding, Inc. U.S.A
- **Prof. Shuzaburo Takeda**,
Executive Director, Business-University Forum of Japan
- **Prof. Carlos Alberto Serpa de Oliveira**,
Former Rector and President of the Brazilian Academy of Education

Last, but not the least, IAUP as in the past activities included have organized Triennial Conference's, Executive Committee meetings, Regional conferences worldwide to make IAUP and higher education more visible and to move in the desirable directions. The following IAUP events took place during this triennium:

- The XIV Triennial Conference in Bangkok and Pattaya, which is graciously presided by H.R.H. Princess Maha Chakri Siridhorn, the Crown Princess of Thailand in capacity of H.M. the Queen Sirikit during 10-15 July, 2005
- The Universidad Autonoma de Guadalajara hosted the IAUP Executive Committee Meeting which was held on November 1-5, 2005.
- The Executive Committee Meeting which was held in Vienna and Krems, Austria, on July 13-14, 2006 was hosted by the University of Applied Science.
- The Executive Committee meeting during November 5-7, 2006 in Kunming, China.
- The IAUP/UN Commission on Disarmament Education, Conflict Resolution and Peace held a conference from March 6-8, 2006 in South Africa, entitled "Voices of Africa - Voices for Peace."
- The World University Presidents Summit was held in Bangkok during July 19-21, 2006, where IAUP was a co-organizer of this event.
- In early December, 2006, there was a joint symposium on university autonomy, co-organized by IAUP and IAU and with participation by members of the two global organizations.
- The executive meeting was hosted by Istanbul Technical University (ITU) and Kadir Has University (KDU), during 19- 21 April 2007.

- The IAUP Executive Committee meeting was hosted by Far Eastern National University (FENU) which was held on September 13, 2007, Vladivostok, Russia.
- The IAUP Executive Committee Meeting was held on April 18, 2008 at Grand Hotel Sauerhof, Baden, Austria, hosted by Mr. Enan Galaly who is a member of IAUP Council of Senior Advisor.
- The Council of Senior Advisors of the IAUP held two meetings: one in Seoul, South Korea in the on September 10, 2007 and one in Baden, Austria, from April 17 till 19, 2008.
- XV Triennial Conference during September 30 - October 2, 2008 in Viña del Mar, Santiago, Chile (Upcoming)

It is, indeed, a great pleasure to express my heartfelt thanks to all the IAUP members for all your kind and meaningful support, especially members of IAUP Executive Committee throughout the triennium (2005-2008). Without this kind and generous support, IAUP could not be in the status of a worldwide prominent body of higher education leaders as it has become.

This development should further reach toward a desirable direction by building on the success that we have made together so that IAUP will become friendly and through invigorating higher education can be an effective tool for world peace and prosperity as stated in our common principle. I am proud to say that it is the achievement of all of us and the significant progress of IAUP, holding its mission ahead - peace, security and welfare through education, from its founding date to the millennia in which we are.

Therefore, I would like you as a members of IAUP to continuously give the same support to our incoming IAUP President Prof. Barham Madain, and new IAUP Executive Committee members who will be formally elected by the general conference in Viña del Mar in Santiago, Chile from September 30 to October 2, 2008. I am confident that the new leaders of IAUP will be able to move IAUP even more successfully than the past years. I wish them all the very best.

Thank you very much for your kind attention and cooperation, and I remain,

Sincerely,

Pornchai Mongkhonvanit
President of IAUP, 2005-2008
President of Siam University

Bangkok, Thailand
August 29, 2008



Peter Sammartino



Young Seek Choue



Leland Miles



Nibonh Sasidhorn



Luis Garibay



Rafael Cartagena



Kan Ichi Miyaji



Donald Gerth



Sven Caspersen



Ingrid Moses



Pornchai Mongkhonvanit

Historical Summary of IAUP 1964-2008

For 44 years, regular public declarations and statements have been made by IAUP through its history, dealing with higher education, world peace through education, sustainable development and many others too numerous to mention, which have influenced world leaders, national and international policy and world opinion.

Over the years, IAUP has contributed to the strengthening of the international mission and quality of education of its member institutions and has grown to become an association of around 600 members from over 100 countries. It has gained important recognition from the United Nations as a Non Governmental Organization (NGO) in consultative status and has kept cooperative relations with the UNESCO, as well as other worldwide, regional and national organizations and associations.

The following distinguished group of higher education leaders from various parts of the world participated in the foundation of IAUP:

Peter Sammartino, Chancellor of Fairleigh Dickinson University, USA; Young Seek Choue, President of Kyung Hee University, Seoul, Korea; Jaime Benitez, Chancellor of the University of Puerto Rico; Carlos P. Romulo, Chancellor of the University of the Philippines; and Rocheforte L. Weeks, President of the University of Liberia. In 1964, they conceived the idea of creating a worldwide organization that would facilitate communication among higher education leaders from various countries, promoting friendship and collaboration between them. The inaugural IAUP Conference was held in Oxford, England in June 1965, with the participation of about 120 representatives of universities from 21 countries.

The motto adopted by the new organization was: "Welfare and security for humankind through education." Thus, the idea that education was the best means to achieve world peace was reflected in the motto and the activities of IAUP from its beginning. By facilitating friendly and open dialogue between the leaders of institutions of higher learning, scholarly exchange and cooperation has been a fruitful result of the original idea for which the IAUP stood.

The IAUP celebrates its general assembly every three years, in a different part of the world. The following Triennial Conferences have been held since the inception of the IAUP:

TRIENNIALS	YEAR	DATES	CITY AND COUNTRY
I Triennial	1965	June 28-July 1	Oxford, England
II Triennial	1968	June 18-20	Seoul, Korea
III Triennial	1971	June	Monrovia, Liberia
IV Triennial	1975	November 11-14	Boston, USA
V Triennial	1978	June 25-27	Teheran, Iran
VI Triennial	1981	June 28 - July 3	San Jose, Costa Rica
VII Triennial	1984	July 16	Bangkok, Thailand
VIII Triennial	1987	June 21-26	Guadalajara and Mexico City, Mexico
IX Triennial	1990	July 8-14	Valladolid, Salamanca and Leon, Spain
X Triennial	1993	July 11-14	Kobe, Japan
XI Triennial	1996	July 14-17	San Francisco, USA
XII Triennial	1999	July 11-14	Brussels, Belgium
XIII Triennial	2002	June	Sydney, Australia
XIV Triennial	2005	July 10-15	Bangkok and Pattaya, Thailand
XV Triennial	2008	September 29-October 2	Vina del Mar, Chile

The roster of IAUP Presidents, from its foundation to the present as follows:

YEAR	NAME	COUNTRY
1964 - 1971	Peter Sammartino	USA
1971 - 1981	Young Seek Choue	Korea
1981 - 1984	Leland Miles	USA
1984 - 1987	Nibondh Sasidhorn	Thailand
1987 - 1990	Luis Garibay	Mexico
1990 - 1993	Rafael Cartagena	Puerto Rico
1993 - 1996	Kan Ichi Miyaji	Japan
1996 - 1999	Donald Gerth	USA
1999 - 2002	Sven Caspersen	Denmark
2002 - 2005	Ingrid Moses	Australia
2005 - 2008	Pornchai Mongkhonvanit	Thailand

The rich series of academic events and activities of IAUP have drawn the attention and respect of many world leaders. The following distinguished world leaders have personally attended IAUP events through its history: Mr. Chung Hee Park, President of Korea; President Tubman, of Liberia; His Imperial Majesty Mohammad Reza Pahlavi, Shah of Iran and Queen Farah; Mr. Rodrigo Carazo Odio, President of Costa Rica; His Majesty King Bhumibol Adulyadej, of Thailand; Mr. Miguel de la Madrid Hurtado, President of Mexico; His Majesty King Juan Carlos, of Spain and Queen Sofia; His Majesty Prince Takamado and Princess Takamado, of Japan; His Majesty Albert II, King of the Belgians; His Excellency Peter Hollingworth, Governor-General of Commonwealth of Australia. Also, Her Majesty Princess of Chulaborn, of Thailand; Prime Minister Toshio Kaifu, of Japan; Prime Minister J.L. Dehaene, of Belgium; Prof. Emil Constantinescu, President of Rumania; Former Prime Ministers Harold Wilson, of Great Britain; Prem Tinsulanonda, of Thailand; G. Fitzgerald, of Ireland, M. Eyskens, of Belgium; Federico Mayor, Director General of UNESCO; J.M. Gil Robles, President of the European Parliament; HRH Princess Maha Chakri Sirindhorn, of Thailand; Former President Fidel Ramos, of Philippines; Nobel Peace Laureate Jose Romos-Horta, of East Timor; Jane Goodall, of the Jane Goodall Institute and UN messenger for Peace, among many distinguished personalities.

INTERNATIONAL ASSOCIATION OF UNIVERSITY PRESIDENTS

XIV TRIENNIAL CONFERENCE

IAUP

Thailand 2005

The Challenge of Globalization and the Role of Higher Education

Main Auditorium, Siam University & Pattaya Exhibition and Convention Hall

July 10-15, 2005

Co-organizers/Sponsors



XIV Triennial Conference, Thailand

The Success of the XIV Triennial Conference of IAUP

During July 10-15, 2005, the inauguration of the XIV Triennial Conference was held at the Siam University's main auditorium and the opening ceremony had been presided over by HRH Princess Maha Chakri Sirindhorn who had emphasized higher education as a tool for world development and admiring IAUP's contribution for emerging better-quality higher education, making differences in the lives of many peoples, and helping to lead them to a better and brighter future. A speech was given by Professor Ingrid Moses, Former President of IAUP, followed by Pavich Thongroj, Secretary General Commission of Higher Education Thailand, Rodrigo Carazo, Former President of Costa Rica and H.E Fidel Ramos, Former President of Philippines.

The welcome reception hosted by the Government of Thailand at the outer terrace and garden area of the Royal Thai Navy Convention Center on the bank of the Chao Phraya River, was presided over by Prof. Amnuay Viravan, Former Deputy Prime Minister of Thailand, and President of Siam University Council as well as the Royal Thai Navy Commander-in-Chief's representative.

The second part of the XIV Triennial Conference was held at Pattaya Exhibition And Convention Hall (PEACH) and the Royal Cliff Beach Resort in Pattaya. Under the broad theme of "The Challenge of Globalization and the Role of Higher Education", there are parallel sessions in three sub-themes as following:

- Theme I: The Dimension of Values
- Theme II: The Globalization & Equity Access
- Theme III: Quality and the Challenge of Innovation

Royal Address on behalf of Her Majesty the Queen by Her Royal Highness Princess Maha Chakri Sirindhorn at the Opening Ceremony of XIV Triennial Conference at Siam University





An all time high caliber list of distinguished keynote speakers and guests included Jose Ramos Horta, Nobel Price Laureate from East Timor; Mr. Bertel Haarder, Danish Minister of Education; David Ward, President of the American Council on Education, Jane Goodall from the Jane Goodall Institute, Mr. Ramu Damodaran Chief, Civil Society Services, United Nations Department of Public Information, Alberto Amaral, Centro de Investigacao de Politicas de Ensino Superiores (CIPES) Portugal, Jean-Christophe Bas, Vice President of External Affairs, World Bank, Paris, France, Eva Egron-Polak Secretary General of International Association of Universities Paris, France and Curris Constantine President, American Association of State Colleges and Universities, United States, and IR. A. Oosterlinck, Rector, Katholieke Universiteit, Leuven, Belgium.

This Triennial attended by over 400 Presidents and distinguished guests embodied the largest and most auspicious gathering of great minds International the history of IAUP Triennials.

Her Majesty the Queen has today graciously designated me as Her XIV Triennial Conference Representative of the International Association of University Presidents. It is my great pleasure to welcome you all to Thailand and to scholars in the field to exchange their ideas and knowledge in the collaborative atmosphere learn of this bringing together eminent thinkers and leaders of the world in higher education. I believe that this congregation will provide a forum for scholars in the field to exchange their ideas and knowledge in the collaborative atmosphere

I would also like to express my sincere thanks and appreciation to the International Association of University Presidents for having presented me with its special Medal Award of Honor. Since the promotion of development and progress of education for mankind is not anyone's exclusive responsibility, but is the joint burden of everyone and every country to work together in unison, I then consider who devoted themselves to promote better quality of education for our societies.

The changing of our world as we called it "Globalization" has in one way proven to be quite turbulent for many countries, particularly those less developed; it brings undesirable consequences for their lives. I, thus, encourage all of you to address the globalization issues in higher education facing us. The debating on these issues such as the phenomena of borderless education, distance learning and the diversification of providers might lead to the decision on what to do about them. Although some problems may have solved, new ones may have unfortunately emerged, requiring the cooperative effort of member countries to try to bring them to an end is very essential. This seems to be a continuing and endless process nevertheless, I would like all of you to keep in mind that pulling together the thoughts and ideas could bring about the solutions that we need to better mankind especially through education.

As a result of globalization and revolution technological change, higher education institutes become centers of academic excellence and knowledge as well as of creativity and conscience. Responsibilities of these institutes are great, for this reason; they become more relevant and responsive to the changing needs and demands of the global societies. I believe that the relentless exploration of ways for emerging better-quality of higher education will help enhance human well-being. Therefore, I am pleased to hear in this conference, there will be discussions and presentations of research results on various aspects of the ways to improve higher education in a comprehensive manner.



In the name of Her Majesty the Queen, I now declare open the International Association of University Presidents' the XIV Triennial Conference. I am confident that through your contribution on this conference, you can make a difference to the lives of many people, helping to lead them to a better and brighter future. Finally, once again I welcome you and wish you a fruitful and enjoyable stay in Thailand.

Globalization and Higher Education



Fidel Valdez Ramos
Former President of the Philippines

My own feeling is that -- on balance -- globalization can be more beneficial than disadvantageous. This is especially true for the developing country whose leadership is intelligent enough to moderate globalization's sometimes brutal impact on vulnerable communities and workpeople -- by balancing economic growth and social development. This is what the Millennium Development Goals (MDG) of the United Nations is all about -- to which all countries in our part of the world are committed to achieve.

Emerging economies can benefit from globalization if they cultivate their niches in the global division of labor and sharpen their competitiveness.

In day-to-day terms, higher education's role is to educate, socialize and enlighten the young people who will eventually lead our countries to their speedy transformation into what Peter Drucker calls "Knowledge Societies."

Technology has turned out to be not only the driver of prosperity.

Indeed, technology has become a powerful doom's-day machine as well -- in the hands of terrorists carrying out mindless violence, bloody religious fanaticism, and separatist movements -- collectively called "asymmetric warfare" by the Pentagon.

As educators, you must see to it that our leaders never forget that the market is merely a tool that stimulates the production of social wealth with the greatest efficiency.

Singly and collectively, you as educators must all begin to work toward helping to establish social justice and individual dignity within every country -- as the essential requisite that caring societies envision for their people.

In the Ramos Peace and Development Foundation (RPDEV) which I chair, all this is what we simply call our caring, sharing and daring for each other and for the environment. Caring and sharing are easy enough for us to do, regardless of nationality, because people are naturally friendly, hospitable, compassionate, helpful and even generous. But daring to give more than to take, daring to enhance the environment rather than abuse it, daring to sacrifice for the common good, daring to take concerted action to make a big difference -- daring to do all these toward a better future would be the supreme test of civic responsibility and of leadership.

Whatever be our shared endeavors, we must ensure that these will be undertaken through shared responsibilities, shared burdens, shared values, and shared benefits toward a higher quality of life for all. Thank you and Mabuhay -- Best wishes !!!

The University of the Twenty-First Century



Rodrigo Carazo Odio
Former President of Costa Rica

Peace is a state of harmony, both of the inner self as in the behavior of people towards others. The New Millennium faced with a positive spirit, and with full consciousness that it is necessary to be up-to-date in knowledge, and that values produced in the past should not be taken only as a reference, since the history of humanity on this planet is continuity. Thus, the urgency of paying due attention to the Humanities and the Arts as instruments of intellectual development and of cultural nourishment; in sum, as instruments of Education.

Education for Peace (or Pedagogy for Peace), acquires primary importance, when described as a group of elements which promote the acquisition of ethical values, which influence the behavior of a person towards his or her fellows, as much in that which refers to interpersonal relations within society as through its connections to the world. An entire range of techniques and methods are being put into practice in different places of the world. Evaluation of the results have already begun.

The choice between peace and war, in the coming years, will depend on the continuance of the arms production or on disarmament. But, more than anything, it will depend on our decision to turn education and the mass communication media into instruments of peace. In terms of objective analysis, the foregoing takes for granted the fact that peace should be something that can be taught; making it an inspiration and a pedagogical motive involving all plans and teaching programs from kindergarten to post-graduate studies.

Education for Peace must make humanity abandon the idea that a certain culture, ideology or way of thinking, is something which can be imposed on others through violence or by force.

Can peace be taught? Is it possible for man to learn to live in peace? It is unnecessary to go back to the days of Socrates or to the Dialogues of Plato, in order to demonstrate that



virtue is the object of all knowledge, and that through teaching, the renewal of society can be made possible.

Peace is not a spontaneous or free gift but something to be won, as are freedom and virtue. Its importance, efficiency and need must follow the same stages as occur in a human being's formation. The first stage of peace is tolerance; tolerating and respecting all other fellow human beings, even those who have offended us. Tolerance has to be applied, and the basis for a plurality of thought has to be found through respect for others and for their ideas. Respect for everybody's rights, particularly those having to do with social justice and the elimination of poverty.

Universities have a great responsibility to become active protagonists in the orientation of the development of the type of education required for the New Millennium, conscious as they must be that universities should be not instruments to teach repetition, but instruments to encourage research and creation.

War and Peace, the Unresolved Dilemma



Hon. Jose Ramos Horta
*Nobel Peace Prize Laureate
and President of East Timor*

The Hon. Jose Ramos-Horta, a 1996 Nobel Peace Prize Laureate, delivered a frank evaluation of world-wide conflicts both past and present, presenting his opinions and lingering questions regarding war and peace-keeping. Ramos-Horta exhorts knee-jerk reactions against globalization, preferring

to leverage the "globalized responsibility" that has been engendered in our world-that as nations become closer and more intertwined, there is also a stronger need for countries to positively interact with each other especially in the eradication of poverty and the development of peace and democracy. Peace education, the role of the UN, and the position of the US as a superpower are important facets to evaluate and understand in promoting the betterment of our global society. Negotiating the dynamic between diplomacy and forceful interventions to address terrorism and genocide, Ramos Horta discusses the conflicts in Afghanistan and Iraq, Israel and Palestine, Cambodia and Vietnam, and Sudan, Uganda, Rwanda, and Kosovo, suggesting that interventions were necessary by individual countries and leaders where the UN may not have been effective, especially considering its bureaucracy, "moral vacuum and the lack of political leadership."

Pornchai Mongkhonvanit's Presidency proposal for the IAUP activities 2005-2008



Pornchai Mongkhonvanit
IAUP President

1. To advance the mission of our association in a dedicated manner and in the traditionally friendly atmosphere characteristic of IAUP.
2. To give membership promotion a high priority in order to reach acceptable numbers in each region of the world.
3. To facilitate regional activities, including the organization of regional conferences and events.
4. To give appropriate representation in our membership to economically disadvantaged or developing areas of the world, such as Africa, Latin America and South East and South Asia.
5. To revitalize the Council of Senior Advisors.
6. To promote in a special form the collaboration between the universities in developed and developing nations.





7. To support sustainable development through education. One of the first steps will be the establishment of a new Commission on Sustainable Development, reporting to the IAUP Executive Committee.
8. To maintain close and increasing relations between IAUP and the United Nations, as well as with the UNESCO.
9. To increase the mutually beneficial relations between IAUP and other worldwide and regional university associations, such as IAU, EUA, AUAP, ACE, and others.
10. To increase the diversity of university Presidents in our membership, in our Executive Committee and in our conferences and other events.

Higher Education and Quality Assessment



Alberto Amaral
Centro de Investigação de Políticas de Ensino Superiores (CIPES)
 Portugal

What have been the effects of globalization on the implementation of quality assurance and accreditation in higher education? By examining the evolution and demise of the Welfare State, the history of the liberalization of market economies, and globalization, Amaral looks at the problem of transparency of information between universities and their consumers-students-as a market failure. By characterizing education as an expensive, infrequently purchased experience good, Amaral explains this market failure where students lack an efficient measure of prospective future earnings and economic potential amongst alternative academic programs. Amaral calls for the necessary establishment of quality assurance and the development of performance indicators linked to these economic decisions, meeting the needs of society and not purely those of academia.



Ramu Damodaran
Chief, Civil Society Services,
United Nations Department of Public Information

Mr. Damodaran reviews the history of the UN and its continued desire to link universities with its activities, specifically in light of the Millennium Development Goals, through a process of outreach from the UN to universities and “in-reach,” an introspection within both parties to re-focus their policies and actions. Damodaran challenges IAUP by re-constructing the nominal acronym: for outreach the call should be made and met for Information, Analysis, Understanding, and Partnership; while “in-reach” should be characterized by Imagination, Advocacy, Universalization, and “People-ization.” Finally by producing the

PATTAYA Challenge, Damodaran outlines the areas that universities need to concentrate on to effectively implement these streams of outreach and “in-reach”: Placement and Adjustment of graduates in society, Thinking and Transmission around ideas and knowledge, capturing the Aspirations and Yearning of students, and being Accountable for these processes.



Reason for Hope



Jane Goodall
*Founder, The Jane Goodall Institute
and UN Messenger for Peace*

In an inspiring talk bookended by stories of her beloved chimpanzees in situations microcosmic of humanity, Goodall sees the duality of violence and war with love and hope as innate to our species, just as they are observed in our evolutionary predecessors. The implication is that while many times we see only destruction, we must realize that the ability to encourage and develop healing is in our hands—in the hands of the universities and organizations such as Goodall's "Roots and Shoots."



Bertel Haarder
*Minister of Education
Denmark*

Globalization forces universities to be liberalized – and governments to take on new roles. Earlier ministers were controlling and regulating; now they facilitate, remove barriers, and open markets. To these recent changes, Mr. Haarder provides several examples from his experiences in the Danish Ministry of Education, as well as his involvements in EU governance at large. Protection of the consumer is necessary function of government, and this calls for quality assurance of educational systems to protect the consumer, i.e., the student. OECD/UNESCO has adopted a set of guidelines, to be accepted later this year, directed at six different stakeholders (governments, higher education institutions, students, academic and professional bodies). They are not mandatory, but the purpose is to protect students and other stakeholders. Furthermore, a dialogue on life-long learning is taking place as part of the Asia-Europe dialogue. Core to the EU strategy and according to the EC



report, "Mobilizing the Brain Power of Europe," is the dealing with the knowledge industry just as it did with the steel and agricultural industries in protecting and modernizing institutions and stakeholders to maximize performance. But, faced with mismatches between industry needs and educational outputs (student learning), universities must continue addressing these issues, with help in deregulation by the government, taking responsibility for their programs, upholding accountability strategies and quality assurance, and following the recommendations of the Bergen Meeting/ Bologna Process by opening up universities across the world. Lastly, top priority must be given to preventing "brain drain" through the universities. Progress can be achieved through cooperation with IAUP, universities and government organizations, and within ministries with the formation of governmental organizations such as Denmark's Globalization Council.



Globalization, the Knowledge Economy, and Higher Education



David Ward
President, American Council on Education

Ward entitled his presentation, "Globalization, the Knowledge Economy, and Higher Education." He began by proposing that the key issue involves 2 paradoxes. First, is the paradox of conflicting strategies in which on the one hand there is demand for knowledge transfer and intensive research, which requires focus, and on the other hand is the drive for massification of education which involves the spreading out of quality. This results in between what the state wants us to provide and what is possible under the circumstances. The second paradox is regarding cost. The state wants us to carry only part of the cost because of the increased burden due to the higher percentage of the population seeking higher education,

but they want us to be more accountable to them because they think we are so important. It is an issue of the national interest, but state money is reduced—"All of us are facing this to varying degrees."

Ward redefined the internationalization of higher education as involving 5 elements: higher education is a key component in the global knowledge economy, the shift of education from a cultural-political role to being an economic driver, the increasing amounts of non-governmental revenue for higher education, the integral part of institutional strategic plans, and the increased scale of international participation. In particular, international students are now widely considered revenue producers. The scale of international students is significant, not in terms of their cultural contributions or diverse points of view, but as sources of income for the receiving institutions. Before long, however, the picture may change as competition for this internationalization increases.

Ward then turned his attention to subsequent matters of globalization. Governments, he contended, are interested in higher education, particularly issues of emigration of scholars (the brain drain), but also, of course, because of the investment they are called upon to make in it. But another factor in the Knowledge Economy, is the emergence of for-profit higher education providers. Aside from the worrying issues of quality there are potentially positive benefits not to be overlooked.

These for-profit institutions could be those with capital enough to deliver education to remote areas. ICT has not made the expected impact, but for-profit operations could change that. An additional concern is related to post-9/11 security issues. Ward felt, however, that the biggest issue is now campus security and individual freedoms, rather than student visa restrictions, as before.

International policy issues are another area of consideration. Ward suggested that there could be a potential increase in international regulation. Second, movement toward quality assurance and accreditation could result in homogenization. Third, transfer and transparency; a student needs to know what courses will transfer and wants us to be transparent about why or why not. Fourth, uneven resources and competitive threats are vexing. "We need to protect, to an extent, the very identity of higher education," the speaker urged.

Overall internationalization is having a positive impact on higher education. There is a trade element, obviously, but we can't just cave in and say that internationalization is all about income. "The oil well of the knowledge economy is the university," Ward said, but it is not all that the university is about.

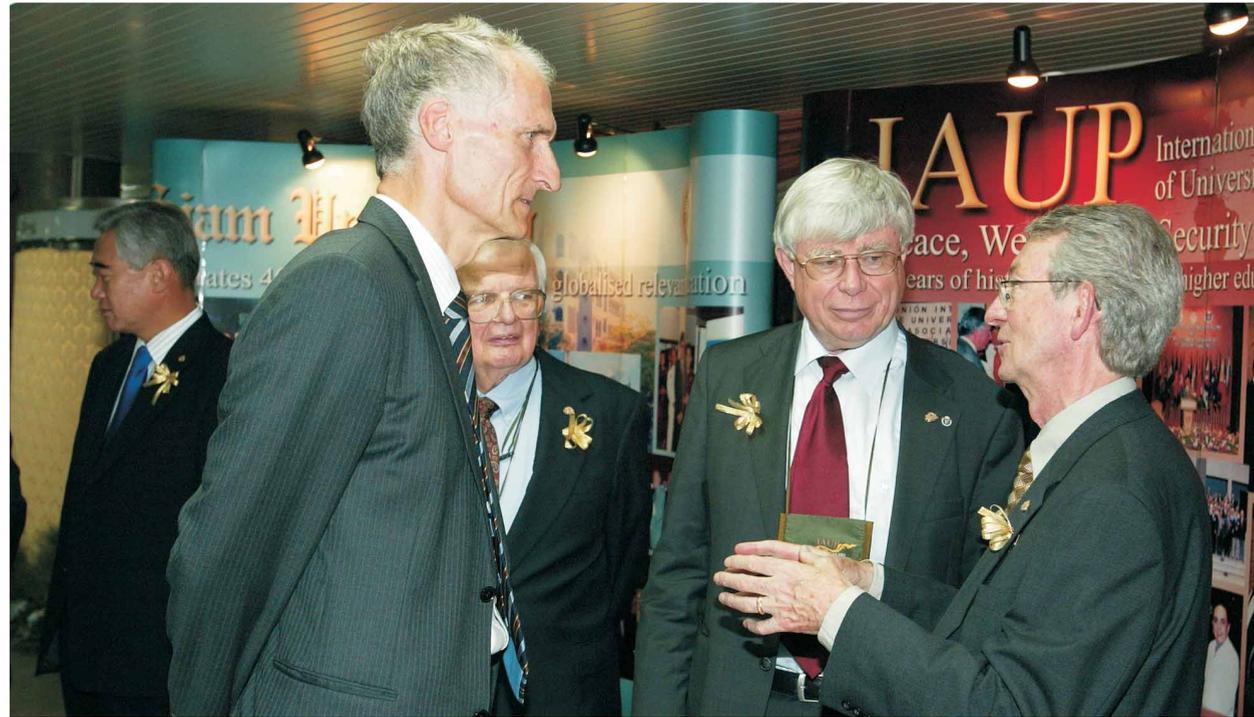


Academic Values: Drifting Towards Crisis or Undergoing a Sea Change?



Eva Egron-Polak
Secretary General of International
Association of Universities

The first speaker of the session was Eva Egron-Polak who entitled her presentation, “academic values: drifting towards crisis or undergoing a sea change?” She began with the observation that “a community is defined by shared ideals and values as well as a shared understanding of reality and view of itself.” The fact that we are an academic community informs our understanding of the crisis of values. There are five widely held principles most would affirm: academic freedom, pursuit of truth for its own sake, institutional autonomy, free sharing knowledge with all, and objective scholarship. But other principles have adhered more recently: the intrinsic linkage between research/scholarship and



teaching, social responsibility, collegiality and shared decision-making, recognition of merit, and protection of diversity. There seems to be a degree of unanimity about the principles, but if you dig deeper it becomes more complex. For example, at its basis institutional autonomy is an issue of law, but economic factors and even issues as academic as outcome based learning can modify institutional autonomy.

As to the question of whether higher education is experiencing a crisis of values, Egron-Polak suggested that certainly there is great change going on, and they are as fundamental as the definition of what is a teacher and what is a student. She suggested that it was more important to identify threats to academic values and how to minimize them rather than trying to say whether they constitute a crisis or not.

The most major shift was in seeing higher education as at the heart of the economic realm, with a redefinition of academic success in terms of such things as effectiveness and efficiency. This has led to other changes including

diminished commitments of support from over-extended State sources for higher education despite heightened expectations placed on universities, and a reduction of a sense of community under pressure to increase output and reduce full-time staff. “Many are troubled with how to balance or integrate current management demands for speed, flexibility, adaptability, outcomes based on performance measures, productivity and customer orientation with such traditional academic values as the right to pursue knowledge, tolerance of divergent opinion and academic freedom, and promotion of freedom, justice and human worth.” This led the speaker to a challenging question, “The question is will this utilitarian view of the role of higher education serve to inspire future generations to be part of this community for longer than a passing instant on the way to somewhere else?” For the existence of such a community is essential to the perpetuation of academic values.

The Challenge of Globalization and the Role of Higher Education

Main Auditorium, Siam University
&
Pattaya Exhibition and Convention Hall
July 10-15, 2005

Co-organizers/Sponsors



IAUP Executive Committee Meeting

IAUP Executive Committee Meetings 2005-2008

According to the IAUP Charter, Article 5, at the first meeting of the Executive Committee following the Triennial Conference, the President's proposed program is considered and approved. In the period between the three-yearly meetings of the General Assembly, the IAUP looks to the dedicated commitment of the President's leadership, combined with the contributions of the Executive Committee and the support of the Presidency, to achieve the overall objectives of the Association, in line with the decisions taken at the previous General Assembly meeting. The IAUP's three-year agenda, there agenda is driven by the President, supported by a broadly representative Executive Committee, and a resourceful Presidency and Secretariat, managed by the Secretary-General.

During the Triennium 2005-2008 of every Executive Committee meetings, the Presidency has been acting in accordance with the Charter 5.1 that the Executive Committee issue policy and position statements on behalf of the Association; approves the Association's annual budget, as well as its audited annual amounts, which include the Endowment fund, formulates the bylaws to the Charter on any matter which it considers necessary and, in particular, for membership accreditation categories, criteria and fees, as well as the granting awards; considers and settles the categories of membership of IAUP and their accreditation.

The Executive Committee meets at least once a year, in general twice a year in order to continue to discuss a variety of issues which meeting agendas have been approved by the Executive Committee.

All the meeting minutes and resolutions are attached in the appendix.





First IAUP Executive Committee Meeting in Bangkok

Right after the XV Triennial Conference was over, the first IAUP Executive Committee meeting for the Triennium 2005-2008 was held at the Royal Cliff Hotel in Pattaya and Bangkok Navy Ball room in July 16 and 17 respectively.



Guadalajara, Mexico

The Universidad Autonoma de Guadalajara hosted the IAUP Executive Committee Meeting which was held on November 1-5, 2005.

Kunming, China

Minutes of the Executive Committee Meeting Kunming, China, at Yunnan Nationalities University and Yunnan Normal University Business School, November 5-8, 2006

世界大学校长协会执委会会议留影 2006.11.6 云南民族大学



Group picture at Yunnan Nationalities University



Group picture at Yunnan Normal University Business School

Prior to the executive meeting, the welcome reception had taken place at the Kunming Hotel on the 5th of November. In conjunction with the executive committee meeting, a seminar on "Business and Education Development in China" was held at the Yunnan Normal University Business School on July 7, 2006.

Krems-Vienna, Austria

The Executive Committee Meeting which was held in Vienna and Krems, Austria, on July 13-14 was hosted by the University of Applied Science.



Istanbul, Turkey

The executive meeting was hosted by Istanbul Technical University (ITU) and Kadir Has University (KDU). The activities actually began on April 18 with a special strategic meeting of IAUP leaders at the office of the Rector of Kadir Has University and with various meetings of the working groups. The first part was held at ITU on Friday, April 20, 2007.



On Thursday, April 19th a seminar on "Quality Assurance in European Higher Education" was held at KHU.

Vladivostok, Russia

The IAUP Executive Committee meeting was hosted by Far Eastern National University (FENU) which was held on September 13, 2007, at Vladivostok, Russia.



Baden, Austria

IAUP Executive Committee Meeting, April 18, 2008, Grand Hotel Sauerhof, Baden/Vienna, Austria



IAUP EXECUTIVE COMMITTEE MEMBERS 2005-2008



President
Pornchai Mongkhonvanit

Pornchai Mongkhonvanit has served as President of Siam University since 1986. Currently, he also serves as Chairman of the Advisory Council of the Association of University of Asia and the Pacific (AUAP), Advisor and President Emeritus of the Association of Private Higher Education Institutions of Thailand (APHEIT) as well as Advisor and member of the board of the National Metal and Materials Technology Center of Thailand. He has also been appointed to serve as the International Advisory board member for the UNESCO Chair in Problem Based Learning in Engineering Education (UCPBL), hosted by Aalborg University, Denmark. He is also a Co-Chair for the Asia and Pacific Distance/Multimedia Education Network (APDMEN). He had also served as President of Phi Delta Kappa (PDK), Thailand Chapter (1994-1996) and member of the executive board of the National Innovation Agency of Thailand (NIA).

Pornchai Mongkhonvanit, has earned his bachelor degree in Mechanical Engineering from Kasetsart University, Thailand and postgraduate degree in Finance, Investment and Banking from University of Wisconsin-Madison as well as postgraduate degree of Institute of Educational Management, IEM, Harvard University.

Pornchai has received the Distinguished Alumni awards from St. Gabriel's College 2000, Kasetsart University 1999. His awards also included Honoris causa of Humanities from Philippines Women's University (PWU), Doctor of Education, granted by Angeles University Foundation, Philippines, and Medal of Highest Honor, by Kyung Hee University, Korea.

President Pornchai joined IAUP in 1988 and served as Executive member, dedicated Chair of the South East Asian Council before the induction to be President of IAUP in 2005.



Secretary General
Alvaro Romo de la Rosa

Alvaro Romo has had a distinguished international career as promoter of international education collaboration around the world. He has been active for over 30 years in the development of international educational opportunities including mobility and exchange programmes for students and faculty. For over 20 years he was Director of International Programmes at the Universidad Autonoma de Guadalajara, the oldest private university in Mexico. From 1993 to 1998 Romo was the Coordinator of International Programmes of the University of Houston System, the third largest public university system in Texas. He currently is Associate Vice President for Program, Services and Inter-national Affairs of the Hispanic Association of Colleges and Universities (HACU). His positions at IAUP have included that of Vice President and twice as Secretary General.



Treasurer
Suchart Upatham

Professor Upatham is a well-known researcher and education administrator in the region. As the President of Burapha University, a prominent university in the eastern part of Thailand, he has supported the organization in the good standing. With the strong academic background, visionary leadership along with extensive academic publication and related experience he has made a significant contribution to the development of the conference program. He had also served as a member of National Legislative Agency, since 2006.

Officers-elect 2008-2011



President-Elect
Barham Madain

Barham Madain graduated from the Catholic University of Chile as Civil Engineer, majoring in earthquake engineering. Since this time he has actively participated in professional life, as a member and National Vice President of the Chilean Chamber of Construction, Chair of the Valparaíso Regional Chapter, Chair of the Social Assistance Foundation and Board Member of the Educational Corporation and the Foreign Investment Society. In the academic field, he has been full Professor of the Catholic University of Valparaíso, and Rector Founder of the University of Viña del Mar since 1988. He was Vice President of the Inter- American University Council for Economic and Social Development (IUCESD) and is an active member of the Executive Committee of the International Association of University Presidents (IAUP). Dr Madain has been nominated as the IAUP President-Elect for 2008-2011.



Secretary General-Elect
Heitor Gurgulino de Souza

Professor Heitor Gurgulino de Souza, the incoming Secretary General for period 2008-2011. Prof. de Souza was Rector of the United Nations University (UNU) in Tokyo, Japan from 1987 to 1997 and Special Advisor to the Director- General of UNESCO in Paris, France, from 1997 to 1999. In addition to his role as Vice President of IAUP (elected for two terms: 1999-2002; 2002-2005) he has also been the Vice-Rector of UNILEGIS (University of the Brazilian Legislature), Federal Senate, Brasilia, since 2003. Professor Gurgulino de Souza is the author of a large number of articles in the field of Physics, the Application of Science and Technology to

Development, Higher Education, University Administration and United Nations related issues.



Treasurer-elect
Jose Rodriguez

Jose Rodriguez, Chile, IAUP Treasurer-elect has received the Engineer and the Dr.-Ing degrees from the University Federico Santa Maria in Chile and the University of Erlangen in Germany in 1977 and 1985 respectively, both in electrical engineering. He works since 1977 at the University Federico Santa Maria in Valparaiso, Chile. He is currently professor and President at the same university.

His research interests are mainly in the area of power electronics and electrical drives. He is member of the Study Group in the Chilean Research Council (Conicyt) and has been Guest Editor of four Special Sections in the IEEE Transactions on Industrial Electronics. Currently, he is Associated Editor of the journals IEEE Transactions on Power Electronics and IEEE Transactions on Industrial Electronics. In the last years, his main research interests are in multilevel inverters and new converter topologies. He has authored and co-authored more than 200 refereed journal and conference papers and contributed to one chapter in the Power Electronics Handbook published in 2001 by Academic Press.

Vice Presidents



Vice Presidents
Ichiro Tanioka

Ichiro Tanioka is President at Osaka University of Commerce, since 1997. Prof. Tanioka is the Chairman, Board of Directors at Tanioka Gakuen Educational Foundation. He started his career as Associate Professor in 1990. He earned doctoral

degree in Criminology from University of Southern California. In 1983, he earned Master of Public Administration from University of Southern California.



Vice Presidents
lu Vai Pan

Prof. lu Vai Pan is President at University of Macau, China, since 1999. He received his Master of Science in structural engineering from the University of Southampton in 1981. In the same year, he joined the University of Hong Kong and began his PhD study. He even worked as a post-doctoral research fellow in the Department of Civil Engineering at the University of Calgary in Canada. In 1987 he returned to the University of Hong Kong where he worked for one year as a research officer and he continued his research on nonlinear dynamics of elastic systems. In 1988, he returned to Macao and joined the University of East Asia as Lecturer in computing. The next year he promoted to Assistant Professor and served in the Civil Engineering Program of the newly created Faculty of Science and Technology in the University of East Asia which became the public University of Macau in 1991.

Regional Chairs



South East Asia Council
Janjira Wongkhomthong,

IAUP Regional Chair for South East Asia is the incumbent President of Christian University in the Muang District, Thailand. She is well accepted as an outstanding academic and educational administrator in the region. Janjira currently was the President of the Association of Private Higher Education Institutions of Thailand, as well as, was the President of YWCA (Thailand). In addition, she served as the

first female President-elect of Association of Christian Universities and Colleges in Asia (ACUCA).



Middle East and North Africa Council
Saleh Hashem

Professor Saleh Hashem is the Secretary General of the Association of Arab Universities with Headquarters in Amman, Jordan and serves as the IAUP Regional Chair for the Middle East and North Africa. Professor Hashem received his Bachelor's degree from Ain Shams University in 1965, and both his Master of Arts degree in Philology and Ph.D. in Russian Philology Leningrad State University in 1968 and 1972 respectively. Having spent the majority of his professional career focused on Russian Culture and Language in 1988, he was appointed as Head of the Russian Department at King Saud University. He returned to Ain Shams University in Cairo in 1997 and progressed to his current appointment as President of Ain Shams University in 2002. Throughout his academic career Professor Hashem has contributed significantly to the development of education systems in Egypt, Russia and Saudi Arabia.



North America Council
Michael Adams,

He serves on the Executive Committee of the International Association of University Presidents, is chair of its North American Council, and is an IAUP representative to the United Nations. He also serves on the UN/IAUP Commission on Disarmament Education, Conflict Resolution and Peace and is a National Council member of the United Nations Association of the United States of America.

Michael Adams became Fairleigh Dickinson University's sixth president on July 1, 1999, He began his academic career at

the State University of New York (SUNY) at Oswego, where he moved through faculty ranks to Senior Graduate Professor and received the SUNY Chancellor's Award for Teaching Excellence. He also served as a US Congressional Fellow, working on higher education legislation and advising US congressional leaders.

Adams holds a B.S. from Illinois State University, Normal; an M.S. from University of Illinois, Urbana; and a Ph.D. from Southern Illinois University, Carbondale.



North East Asia Council
Hu Jianmao

Hu Jianmao, North East Asia Council is the President, Zhejiang Gongshang University, China. Professor Hu is the supervisor of Ph. D. students. Since 9 years he has been Professor of Law and Vice President of Zhejiang University, Hangzhou, China. Before he was the Faculty member at the School of Law, Hangzhou University, Hangzhou, China. He has been visiting scholar at Stanford University in the U.S.A. and at Universit? de Provence-Aix-Marseille in France. He was also the senior visiting scholar at Murdoch University in Australia.

His Membership and Social Titles include Deputy Director, Legal Education Advisory Committee of the Ministry of Education of China. He is also the Standing member of China's Legal Academy. He is the Vice Chairman, Administrative Law Association of China Legal Academy, also of Comparative Law Association of China Legal Academy and of Law Education Association of China Legal Academy.



Europe Council
Gulsun Saglamer

Prof. Gulsun Saglamer, Chair of Europe Council and Former Rector, Istanbul Technical University, Turkey. Ms Gulsun

Saglamer is currently the President of the Council for Technology and Technoparks in Turkey 2006-) and a Board Member and Chair of Executive Committee of ITU's technology park and incubation centre, ARI Technocity (the Advanced Research and Innovation). She is a Board Member of European University Association (EUA) and an Executive Committee member of the International Association of University Presidents, and Vice President of the CMU. She is currently serving as a Member of Board of Trustees of Kadir Has University since 2006.

Ms Gulsun Saglamer is a professor of architecture. She has been a visiting scholar at Cambridge University and a visiting professor at Queen's University in Belfast. She is a member of the editorial board of three international scientific journals. She has received several architectural prizes and was awarded Honoris Causa by Carleton University, Canada (2001).



Pacific Basin Council
Di Yerbury

Di Yerbury, Chair of Pacific Region Council and former Vice-Chancellor of Macquarie University, Australia first woman Emeritus Professor leading Macquarie University from Jan 1987 to Feb 2006.

Di was also President of Australia's Council of University Presidents, 2005-06; the long-serving President of IDP Education Australia (the international education company set up by Australian universities); President of the Australian Higher Education Industrial Association; and Vice-President of the Association of Universities of the Asia-Pacific. She was on the Prime Minister's Science, Engineering and Innovation Council.

Having been CEO of the Australia Council for the Arts in the mid-1980s, she has been President, Chair, Director and Patron of many major arts and cultural organisations. Di has honorary doctorates from Ritsumeikan University (Kyoto), the University of Western Sydney, and Macquarie University. She is an Emeritus Professor of both the University of New South Wales and Macquarie, and an Honorary Professor of Beijing Normal University.



South Asia Council
Carmen Z. Lamagna

Carmen Z. Lamagna, South Asia Council, Vice Chancellor, American International University-Bangladesh (AIUB) since 1997-present.

She is a member of the Executive Committee for the period 2005-2008 of the International Association for University Presidents (IAUP), and First Vice President for the period 2006-2008 for the Associations of Universities of Asia and Pacific (AUAP), both international associations to promote university education globally.

After doing her Bachelor of Science in Chemical Engineering from Adamson University, Manila in 1978, passed the licensure examination for Chemical Engineers on the same year, she obtained her Masters degrees from the Philippines and a Doctoral degree from California, which created a further new horizon of knowledge in the different fields. Lamagna was one of the awardees in the 2006 Presidential Award for Overseas Filipinos.

Committees Members



Harjopronoto Wibisono

Harjopronoto Wibisono, Chair, Indonesian Forum of University Rectors, Indonesia. Prof. Wibisono is the Rector of Universitas Surabaya, Surabaya since 2003. He has been the Director, the Graduate School – Universitas Surabaya, Surabaya for 11 years. In 1985, he completed Master of Science in Economics (M.S.) – majoring in Finance, The Graduate School – Universitas Airlangga, Surabaya. And in 1979, Doctorandus in Economics (Drs. ec.) – majoring in Management - Universitas Surabaya, Surabaya.



Heinrich Stremitzer

Heinrich Stremitzer grew up in the mountains of Tirol and got his university education in Vienna and Hamburg. He obtained his doctoral degree from the University of Economics and Business Administration in Vienna. In the beginning of his academic career he served as an assistant professor in Hamburg and Vienna and also worked in an accounting and auditing firm. In 1972 he became a full professor of management and head of the Department of Risk Management and Insurance. He became Dean and Rector and is a founding member of the European Academy of Sciences and Arts. For his academic merits he was awarded a honorary doctorate from the University of Budapest and was elected Senator of the European Academy of Sciences and Arts. He is member of several scientific Associations, in some of them he serves in the governing board. He is a lifetime member of IAUP.



Constantine W. Curris

Constantine W. Curris, a Kentucky native, received his baccalaureate and doctorate degrees from the University of Kentucky and his master's from the University of Illinois. He served as President at three U.S. universities Murray State University (KY) for 10 years, the University of Northern Iowa for 12 years, and Clemson University (SC) for nearly five years until his selection as the presidency of the American Association of State Colleges and Universities (AASCU) in October 1999. Curris has been appointed to numerous boards and committees, notably the U.S.-Afghan Women's Council and extended service on the Executive Committee of IAUP. He has led AASCU presidential missions to Cuba and Morocco,

and has represented the Association's 430 presidents and chancellors on extensive professional travel, most recently to Romania, Hungary, and Afghanistan. Curris is a strong advocate for global workforce preparation for the 21st century and is a national voice for inclusion of all students of public higher education.



Guan Aihe

Guan Aihe, President, Henan University, China is also the Vice chairperson of China Neoteric Literature Association, member of BOD of China Modern Literature Association. He Graduated from Henan University, Chinese Department in 1981, and passed the postgraduate test the same year and followed the instruction of Mr Ren Fangqiu on Chinese neoteric literature. In 1984, became a teacher in Henan University after graduation, and obtained his associate professorship and professorship in 1986 and 1992 respectively.



Henrik Toft Jensen

Henrik Toft Jensen. Prof. Department of Environmental, Social and Spatial Change, Roskilde University, Denmark. Prof. of Honour in Babes-Bolyai University in Romania and of Ocean University in China and Doctor Honoris Causa from The Linguistic University of Nizhny Novgorod Russia. Was Rector of Roskilde University 1989-2006. Chaired the Steering Comity of the Institutional Evaluation Programme 2000-2007 and The Quality Culture Programme of EUA 2002-2005 and is chairing the Quality Forum of EUA, EURASHE, ESU and ENQA. Has evaluated more than 15 universities and chaired two system evaluations. Is doing research in Quality development, University management, Universities and regions and in regional geography.



Heinz Boyer

Heinz Boyer, Dkfm. Mag, President, University of Applied Science, Austria. Prof. Boyer graduated with a Degree in Business Management at the University for World Trade, Vienna (now Vienna University of Economics and Business Management). Teacher training in 7 different disciplines in the areas of business management and law. Graduated with Master's Degree. Prof. Boyer has established and set up the National School for Tourism in Krems (HLF Krems) and a training hotel with approximately 700 students and 120 employees from 1975 till 2003. Prof. Boyer is the Member of the Chamber of Commerce and of the Austrian Association of Hoteliers. He is also the Vice President EUHOFA International (International Association of Directors of Schools for Hotel Management and Tourism) Based in Lausanne.



Amelou Benitez Reyes

Amelou Benitez Reyes, president and life-time trustee of The Philippine Women's University. Reyes holds the position of IAUP executive committee member, and works for commission on Women's Education. The academic achievements of Reyes are numerous which include: Associate in Arts from Trinity College, Washington DC; a double cum laude at the Philippine Women's University where she graduated with a Bachelor of Arts major in psychology. She completed her Master of Arts in Psychology at the Ateneo de Manila University. She garnered another masterly degree in Political Sociology and a doctoral degree in Development Education at Stanford University, USA. Currently, she serves as Commissioner for Culture and Arts

in the National Commission on the Role of Filipino Women. Reyes played an active role in the APEC Ministerial Meetings on Women.



Vladimir I. Kurilov

Vladimir I. Kurilov, S.J.D., LL.D., Professor, has been President of Far Eastern National University (FENU), Vladivostok, Russia, since 1990. He was educated at FENU Institute of Law and had an entire academic career at Far Eastern National University before being elected President. Kurilov is the author of over 100 research works in the fields of labor law, politics, economics, education, international relations, international law, futurology, and delicts science. He is a member of several international institutions and is honored by high awards of many countries. Vladimir I. Kurilov has been a member of IAUP Executive Committee since 1996.



Emmanuel Y Angeles

Emmanuel Y Angeles, Chairman, Angelese University Foundation, Philippines, is a lawyer by profession, having obtained his Bachelor of Laws at the Ateneo and Harvardian Law Schools in 1960 and his Master of Laws and Doctor of Philosophy in Political Science at the University of Santo Tomas in 1968 and 1971, respectively. An educator by vocation, being the second president of the Angeles University Foundation, and a holder of a post-graduate studies in Educational Management at the Harvard University Institute of Educational Management, he continues to serve the local, national and international communities as incumbent President and Chairman of the Board of the Angeles

University Foundation Medical Center.

Recipient of five (5) honorary degrees and five (5) honorary professorship from prestigious universities in Europe and the Asia Pacific Region, he has been duly recognized for his outstanding achievements, having received several distinguished awards, such as: Ten Outstanding Young Men (TOYM) Award in Social Education in 1971; and The Outstanding Thomasian Alumnus Award in Education, given by the University of Santo Tomas in 1999, among others.



Toshio Obi-Nakamura

Prof. Toshio Obi, Professor, Waseda University, Japan. He is the Director of Institute of e-Government. And he is also the President for the International Academy of CIO. He had completed his Master degree from Keio University GS of Economics and PhD from Waseda University GITS. He started his career as Program officer for UNDP. He also had worked as Research Fellow, Columbia University and as Executive assistant for Minister of Labor. He is the Director for APEC e-Government Research Center and Director of ITU-Waseda ICT Research Center. He is the Chair of UNESCO Unitwin on Public Safety. He is also the Chair for e-Government Promotion Council, Ministry of IA & Communication Japan.



David W. Strangway

The Founder, Chair & CEO of Quest University, Canada's first private, secular and not-for-profit university, currently under construction in Squamish, B.C., equidistant between Vancouver and Whistler, hosts of the 2010 Olympic Winter Games. Strangway's long and distinguished career, as both a scholar and academic administrator, included 12 years

(1985-97) as President of the University of British Columbia. He then served as President & CEO of Canada Foundation for Innovation, an independent federal organization that during his six-year tenure invested more than \$2.7 billion toward strengthening Canada's research infrastructure. He is a member of the IAUP Executive Committee.



Lloyd W. Benjamin

Lloyd W. Benjamin III served as the tenth president of Indiana State University from Jul 2000 through June 2008. Prior to coming to ISU, President Benjamin served as vice president for academic affairs at Valdosta State University in Valdosta, Georgia, from 1995 to 2000. He was dean of the College of Arts, Humanities, and Social Studies at the University of Arkansas at Little Rock from 1988 to 1995 and dean of the College of Fine Arts, UA-LR from 1984-1988. He also served as acting dean of the College of Fine Arts and chair of the department of art, UA-LR, from 1983-1984.

Benjamin graduated from Emory University in 1966 with a bachelor of arts degree in the history of art. In 1973, he earned his Ph.D. in art history from the University of North Carolina at Chapel Hill. His dissertation focused on "The Empathetic Relation of Observer to Image in 15th Century Flemish Painting."



Sister Francesca Onley

Sister Francesca Onley, President of Holy Family University in Philadelphia, Pennsylvania, USA since 1981, Sister Francesca obtained a PhD in Higher Education Administration from Southern Illinois University at Carbondale in 1986. A member of the Congregation of the Sisters of the Holy Family

of Nazareth since 1953, Sister has served in leadership positions in many educational settings, including the elementary and secondary levels. She is a member of a variety of civic and educational organizations at both the national and international levels and Sister currently serves as Chair of the IAUP/UN Commission on Disarmament Education, Conflict Resolution, and Peace.

Recent Past Officers

President Ingrid Moses

Chancellor (Chair of Governing Board), University of Canberra, Australia

Secretary General James McWha

Vice-Chancellor and President, University of Adelaide, Australia

Treasurer Denise Bradley

Vice Chancellor and President of the University of South Australia

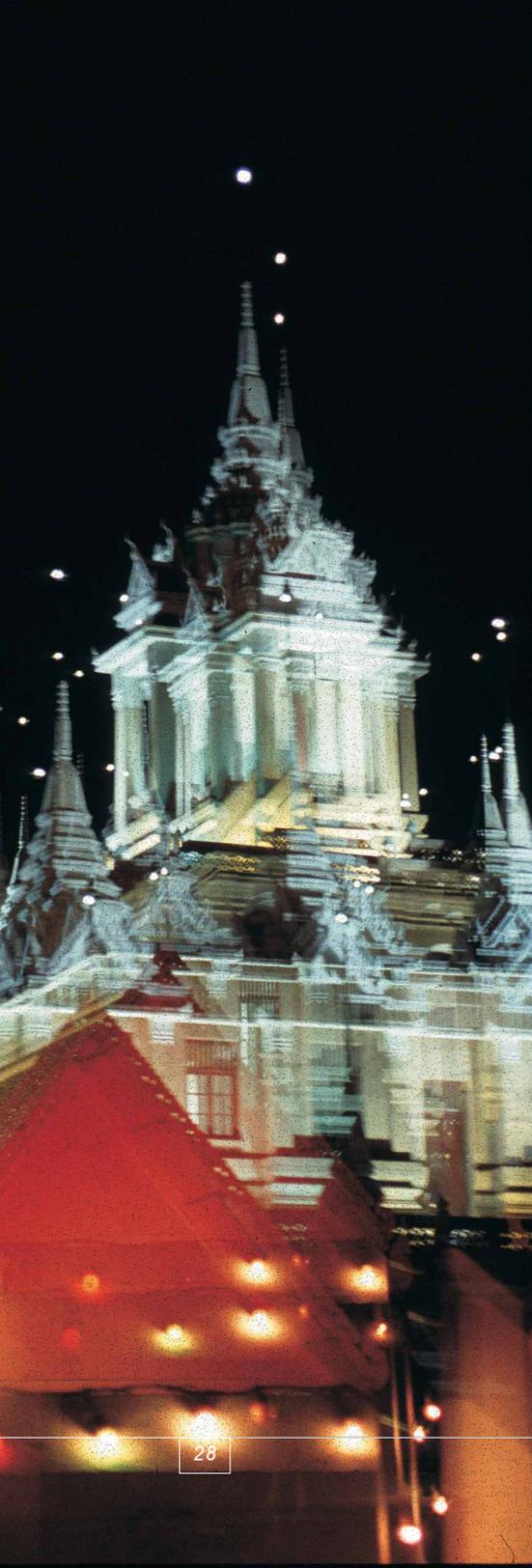
Regional Chairs

- Antonio Leaño Reyes, Latin American Council

Committees Members

- Armin A. Luistro
- Chae Kyu Park
- Jose Angelo Mota Novais Barbosa
- Toyo Omi Nagata
- Virgilio Zapatero
- Keith Miller
- Joseph Jabbra
- Brian O'Connell
- Chen Shuping
- Victor P. Savinykh
- Yuri Pokholas
- Akilagapa Sayerr
- David Schmidley
- Ferenc Hudecz





Council of Senior Advisors

IAUP COUNCIL OF SENIOR ADVISORS REPORT OF MEETINGS TRIENNIUM 2005-2008

During the triennium 2005-2008, two IAUP Council of Senior Advisors meetings were held: one in Seoul, Republic of South Korea and the other one in Bade, Austria.

The first of these meetings was held on September 10 and 11, 2007, under the auspices of Seoul Cyber University and the Shin-II Educational Foundation. Dr. Se Ung Lee, distinguished member of the Council of Senior Advisors, was the gracious host. The official list of participants included the following:

Members of the Council of Senior Advisors:

- Sven Caspersen: Denmark
- Baron Guido Declercq: Belgium
- Prof. Carlos Alberto Serpa de Oliveira: Brazil
- Mr. Enan Galaly: Denmark
- Se Ung Lee: Republic of Korea
- H. E. Fidel V. Ramos: The Philippines

IAUP Representatives:

- Prof. Pornchai Mongkhonvanit: Thailand
- Alvaro Romo de la Rosa: Mexico
- Suchart Upatham: Thailand
- Prof. Barham Madain: Chile
- Heitor Gurgulino de Souza: Brazil
- Michael Adams: USA
- Prof. Jef Van der Perre: Belgium.
- Carmen Z. Lamagna: Bangladesh

Special guests:

- Chae Kyu Park, Republic of Korea
- Priamo Rodriguez, Dominican Republic

High level personalities from Korea were invited to attend the gala dinner on September 10, including the following, among others:

H. E. Dr. Shin-II Kim

Deputy Prime Minister
and Minister of Education & Human Resources Development
Former Professor of Education, Seoul National University

Young-Shik Kim

Secretary General
Korean Council for University Education

Byung-Doo Sohn

President of Sogang University
President of the Korean Council for Presidents of Private Universities



Jae-Kyu Park
President
Kyungnam University

Chong-Hoon Lee
Chairman of the board of trustees
Duksung Educational Foundation

Sung-Joo Han
President of Korea University
Former Ambassador of the Republic of Korea to the United States
Former the Minister of Foreign Affairs

Dong-Gun Kim
Chairman of the board of trustees
Yeungnam Educational Foundation

Kyo-II Suh
President
Soonchunhyang University

The Hon. Seong-Su Cha
Senior Secretary to the President for Civic and Social Agenda
Office of the President of the Republic of Korea

The discussions held during the meeting included items of the highest importance for the present and the future of the association, such as the Strategic Plan, prepared by Mr. Enan Galaly, the use of a permanent address for IAUP, without altering the current system of leadership rotation around the world every three years, and others.

The participants agreed to hold the next meeting in Baden, Austria, during the month of April, 2009.

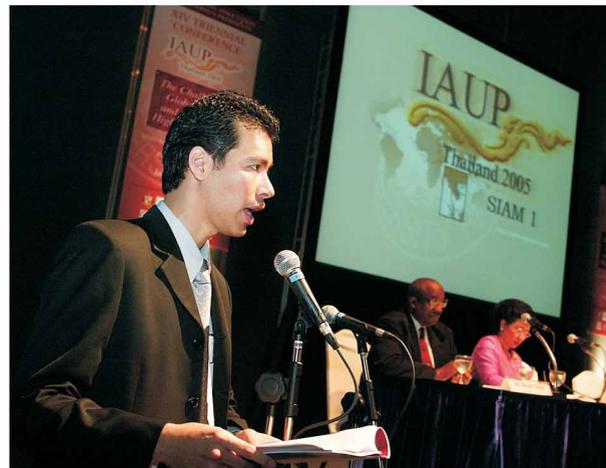
The second meeting of the Council of Senior Advisors of the IAUP was held on April 17 in Baden, Vienna, coinciding with the Spring Executive Committee meeting. It was held under the generous sponsorship of Mr. Enan Galaly, member of the Council of Senior Advisors.

The participants included:

- Mr. Enan Galaly: Denmark
- Sven Caspersen: Denmark
- Shuzaburo Takeda: Japan
- Prof. Pornchai Mongkhonvanit: Thailand
- Yukiya Harano: Japan
- Alvaro Romo: Mexico/USA
- Suchart Uphatam: Thailand
- Barham Madain: Chile
- Ichiro Tanioka: Japan
- Michael Adams: USA
- Heitor Gurgulino de Souza: Brazil
- Jose Rodriguez: Chile

The agenda of the meeting was the following:

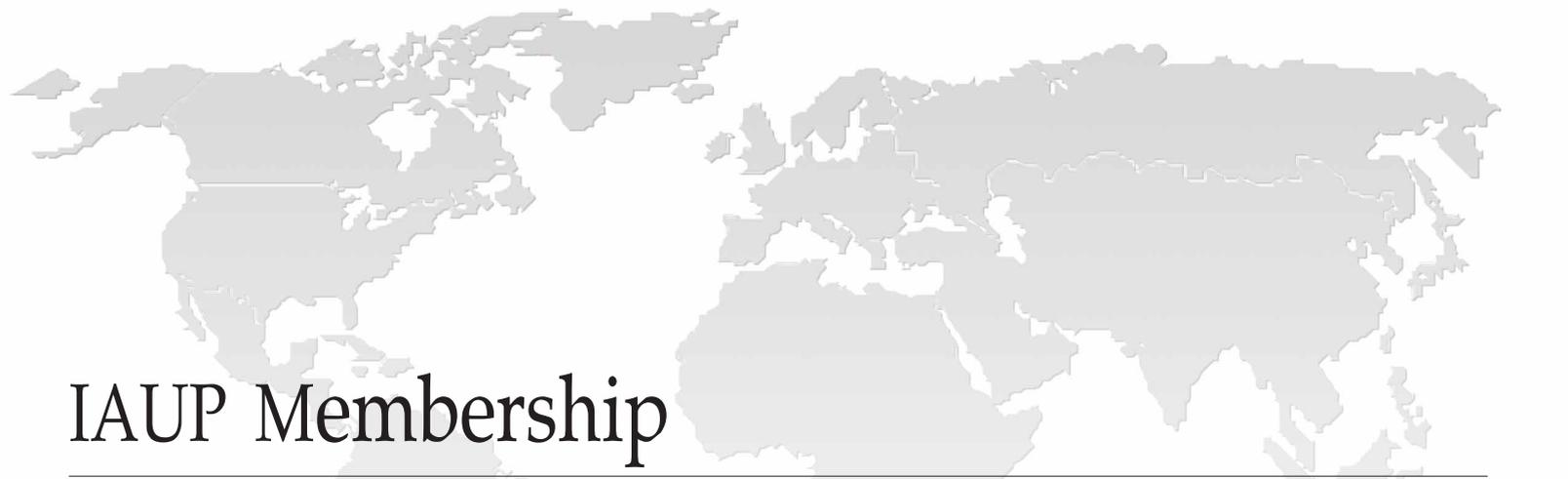
1. Welcome remarks: Mr. Enan Galaly (5 minutes)
2. Brief opening remarks: President Pornchai Mongkhonvanit (5 minutes)
3. Self-introductions (5 minutes)
4. Summary of previous meeting agreements (Seoul, Korea, Sept. 10-11, 2007: Dr. Alvaro Romo de la Rosa (5 minutes)



5. Brief report to Council members on work carried out by Mr. Enan Galaly in Chile during the weeks of December 10 and December 17, 2007:
 - A) Mr. Enan Galaly (10 minutes summary)
 - B) Rector Barham Madain (follow-up actions undertaken or to be undertaken in Chile, 20 minutes)
 - C) Michael Adams (implications and issues for Presidency-Elect 2008-1011, 15 minutes)
6. Comments and general discussion on the above (30 minutes)
7. Coffee or tea break (15 minutes)
8. Final comments and advice by Council members (10 minutes)
9. Agreement on follow up actions (15 minutes)
10. Next meeting of the Council of Senior Advisors (5 minutes)
11. Words of appreciation to host of meeting: President Pornchai Mongkhonvanit.
12. Official group photograph: (10 minutes)
13. Adjourn

The next meeting of the Council was agreed upon for the month of April or May, to be confirmed later. It will be held in the city of Alexandria, Egypt, under the auspices of the host, Mr. Enan Galaly.





IAUP Membership

One of IAUP main approach towards its mission is to continue to work as an effective world-wide organization in order to give positive and creative support to its members. This can be done by providing an active global network and forum specifically for the Heads of Universities worldwide through which they can enhance and extend their role in university and social developments. This role is increasingly important because modern universities need effective leadership to respond promptly with vision, within autonomous institutions, to the needs of rapidly changing, socio-economic and technical conditions, while at the same time developing the university culture.

This approach also includes sharing their member's valuable experiences and the outcomes of good practice by drawing on the successful achievements of their colleagues. Various university networking projects have resulted for past many years among the members including the contribution towards the development of universities in economically deprived regions throughout the world. One of the IAUP major approaches towards its membership is to respond to the wider access of university for students from disadvantaged backgrounds. This leads to help to introduce new qualitative developments in the wider university sector and extend with the enhancement of the international dimension of their universities.



IAUP ensures that, with the rapid growth of globalization, universities will continue to support and reinforce cultural diversities, so vital for sustaining the development of personal identities; social cohesion and human creativity thereby further enriching the overall quality of the universal university culture.

Membership of IAUP includes the following categories:

1. IAUP Full (Institutional) Membership

Full membership of IAUP is open to present university Presidents, Rectors and Vice Chancellors and to present and former Chief Officers of universities, whose institutions are recognized by local, national or international authorities, as may be specified in Bylaws to the Charter. The Association may, under specific conditions, offer lifetime membership to university leaders, i.e. full membership on a lifetime basis.

2. IAUP Individual/ Associate Membership

Associate membership is open to present and former Presidents, Rectors, Vice Chancellors and / or Chief Officers of universities or related institutions as recognized by local, national or international authorities as at university level.

3. IAUP Affiliated Membership

Affiliated Membership is open to inter-university organizations pursuing objectives which are in line with those of the IAUP. Such membership is available to two representatives of the relevant organization, e.g. the Head (Chair, President) and the chief administrative officer (e.g. Secretary- General, Director).

4. IAUP Lifetime Membership

Lifetime membership is a personal membership available to retired or retiring Presidents, rectors, Vice Chancellors and Chief Officers who have paid six (6) years consecutive individual/associate membership to the IAUP or whose relevant information has paid six (6) years consecutive full/ institutional membership to the IAUP.

5. IAUP Honorary Membership

Honorary membership is awarded selectively to distinguished leaders of socio-economic, social and cultural life who support university leaders in achieving their international, worldwide goals.

6. IAUP reciprocal membership arrangements with other organizations

The IAUP may enter into arrangements with other appropriate organizations engaged in cognate activities with a view to arranging reciprocal membership.

Amount of membership fees

Full institutional membership in IAUP is open for all current Presidents, Chancellors, Vice Chancellors or Rectors. Institutional membership is \$650.00 US Dollar per year. Institutional membership for 3 Years is \$1,755.00 US Dollar.

Individual/Associate membership is open for present and former Presidents, Rectors, Vice Chancellors and or Chief Officers. Individual membership is \$300.00 US Dollar per year. While for 3 years is \$ 810.00 US Dollar.

Affiliated membership, for individual persons with a vested interest in high education, does not qualify for institutional or individual membership is \$100.00 US Dollar per year. While for 3 years is \$ 270.00 US Dollar.

Reciprocal membership arrangements with other organizations and Honorary Membership pays no fees. While *lifetime membership* is \$ 2,000.00 US Dollar.

Membership application form is available to all members worldwide in our IAUP website www.iaups.org, which is easy to download and members can access there information in the form.

Objectives

The **main reasons** that new upcoming members have joined IAUP are as following:

- To have a voice in the global discussion on the status of the university sector today.

- To contribute to the development of education through the purpose of the Association.
- To participate in the University Presidents' Exchange Program.
- To participate in the regional and worldwide conferences and events and to have the opportunity to network with colleagues from other countries.
- To have an active participation and receive feedback on professional issues through the results of working groups, commissions and projects.

As of 04 September 2008, IAUP reported a total of 1,013 members of which:

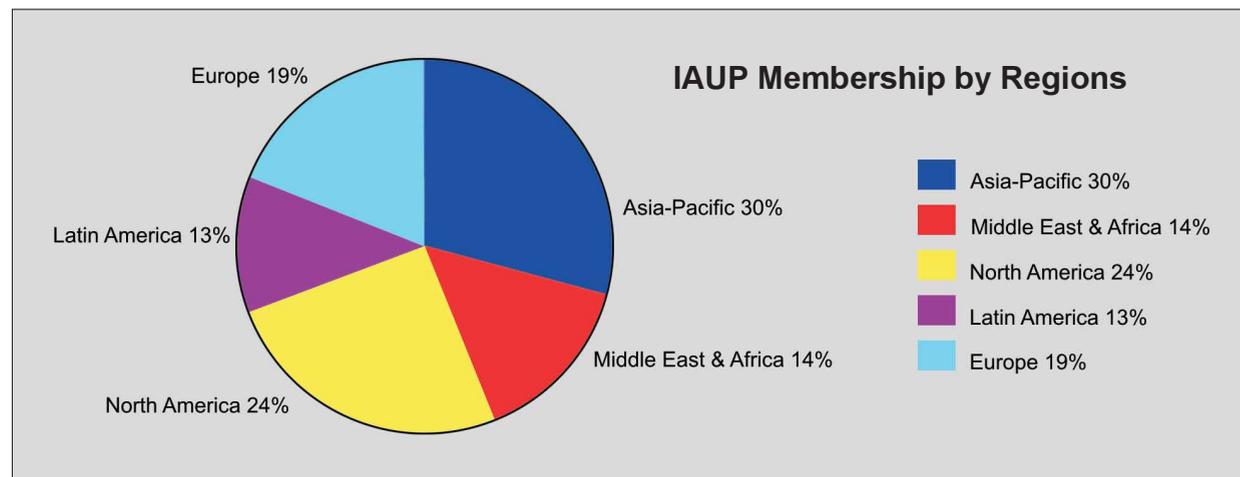
- 815 are Institutional members;
- 174 are Individual members; and
- 24 are Life members

While new members that have joined IAUP during the triennium period are 248 institutions and 11 individual members, and 3 new lifetime members of IAUP.

Membership by Regions

This report also includes the IAUP membership divided by percentage for each region, as below:

- | | |
|--------------------------|------|
| • North America | 25 % |
| • Europe | 19 % |
| • Latin America | 13 % |
| • Middle East and Africa | 14 % |
| • Asia-Pacific Basin | 30 % |



IAUP Regional Report



Michael Adams **Richard Bronson**

IAUP NORTH AMERICAN COUNCIL

The 2005-2008 triennium was a period of transition for the North American Council (NAC). David Carter, the Chair of NAC in 2005, passed the leadership position to Ronald Applbaum who, because of a fatal illness, passed the position to J. Michael Adams, the current Chair, in April 2006. As a result of these rapid transitions, information was lost and delays occurred, most importantly in oversight of the IAUP Foundation and the database of current members. All issues were resolved successfully by the beginning of 2007.

IAUP Foundation

By charter, the chair of NAC is the designated overseer for the endowed Foundation of IAUP, with over \$325,000 held mostly in short term certificates of deposit at Wells Fargo Bank in California. The account balance was increased significantly in February 2006 with a wire transfer from the University of South Australia of \$146,476.75, representing the surplus in IAUP accounts managed by former IAUP President Ingrid Moses during the 2002-2005 Triennium

IAUP Archives

In 2001, IAUP designated Fairleigh Dickinson University as the permanent location for all IAUP archival materials. In 2007, the University refurbished a wing of an existing building to serve as a heritage library, holding the IAUP archives along with the historical documents of the University and heirloom documents from the State of New Jersey. All materials sent to the University by IAUP members are now on display. At this time, however, there are few documents available for the 1970s and 1980s.

NAC Membership

The member database in effect in 2006 was not current, with some information dating to 2004. Much work was required to update those databases with correct addresses and to ensure that they conformed to the information on the WebPages of IAUP. This was completed by June 2007.

Beginning in September 2006, NAC developed an active program for soliciting new members. Letters and brochures were sent to over 2000 presidents in the United States, Canada and Puerto Rico, twice a year. In 2007, the solicitations resulted in thirty-four new members. These solicitations will continue in 2008, leading to the Triennial in Chile.

NAC Communications

Beginning in September 2006, we initiated a program of sending one page monthly updates to all current members of NAC. In acknowledgement of the academic calendars at most US universities, updates are not sent in December, July and August. Each update covers a single theme, which have included UN Radio, UN Partnerships, EAU accreditation, summaries

of IAUP Executive Committee meetings, and information on conferences supported by NAC.

Education Meetings

The NAC continues to be active participants in the annual meetings of the American Council on Education (ACE), the American Association of State Colleges & Universities, and the National Association of Independent Colleges and Universities. NAC is most active at the ACE meetings where we co-sponsor a seminar with HED (Higher Education for Development) and IAU (the International Association of Universities). Our featured speaker in 2006 was IAUP President Pornchai and in 2007 it was Maxime A. Crener, President of the International University of Monaco.

Executive Leadership Committee

A small group of seated presidents who are active in IAUP was formed in 2007 to assist the Chair of NAC in meeting the needs of its memberships. This committee anticipates meeting regularly, through teleconferencing twice a year, June and October, and once a year in person at the annual meeting of the American Council on Education in January. The initial teleconference in June of 2007 involved eight seated presidents along with Don Gerth, former IAUP President, and Jim Roach, former NAC Chair, as ex-officio members.

Permanent IAUP Address

Following the Executive Committee directive at the Spring, 2007 meeting in Istanbul, NAC members Jim Roach and J. Michael Adams visited Dr. Alan Goodman at IIE (the Institute for International Education) in New York City to move forward Dr. Goodman's offer for IAUP to use the IIE address at 809 United Nations Plaza, New York City, as the permanent IAUP address. A target date for this transition is July 1, 2008 when the IAUP presidency moves from President Pornchai to President-Elect Madain. In the interim, issues regarding IAUP's tax status in the United States must be resolved. This is being addressed by Secretary-General Alvaro Romo de la Rosa through the IAUP Foundation attorney.

IAUP EUROPE COUNCIL PROGRAMME FOR THE YEAR 2008

Chair: Prof. Gulsun Saglamer



IAUP Europe Council (IAUP/EC) has 215 members from 30 countries in Europe according to the IAUP database. IAUP/EC is one of the biggest regions in IAUP organization.

Many Developments took place in European Higher Education Area in 2007-2008 related to the Modernization agenda of universities. EC Green Paper on ERA was launched in Spring 2007, stating strongly, that universities are the main stakeholders of ERA. EUA which is the voice of universities in Europe, has supported EC Green Paper and made contributions to the development of ideas related to ERA. EC has established 7 Expert Groups on different aspects of ERA to strengthen its capacity and make it more competitive across the world and set the strategies beyond 2010 which is the final date for the Bologna process and Lisbon Strategy.

E4, "European University Association"(EUA), "European Network for Quality Assurance" (ENQUA), European Students Union (ESU), EURASHE have worked together to establish "European Quality Agencies Register" and they have been able to establish EQAR on 4th of March 2008 as an independent body for quality assurance.

The IAUP/EC 's mission should be to create strong links between the IAUP members with European HE Institutions and organizations / networks that represent large number of HE institutions. Through such cooperation, IAUP can

contribute to the advancement of science, technology and society in the region.

Some activities and some future plans:

1. WE have hosted IAUP Executive Committee Spring Meeting at ITU in Istanbul and also organized a workshop on "Quality Assurance in European Higher Education" at Kadir has University in Istanbul (18-19 April, 2007)

2. We have Updated the Data base of IAUP Europe Council : In order to revitalize the IAUP Europe Council we have been able to update the whole database of membership

in order to reach the members and organize additional activities together in 2008.

3. We have invited IAUP/EC members to a one day workshop which will be held in Istanbul on 7th or 11th July 2008 to create better links between members and to make contributions to ERA, EHEA in the context of IAUP vision. This is the second meeting that we proposed in 2007 Report last year. (Second meeting will be organized after we realize the Istanbul IAUP/EC session (7th or 11th July). A potential topic may be "Global Dialogue between IAUP and EHEA/ ERA")

4. We have also invited IAUP/EC members to take part in the next IAUP Triennial Conference, Chile.

5. We have been asked to be a partner in "TREE (Teaching and Research in Engineering in Europe) TWO Thematic Network Proposal (2009-2001) to be funded by DG EAC.

6. We are organizing a conference on "Women Academics in Science, Technology and Life Sciences" in ITU/ Istanbul on 31 October-2 November 2008. I would like to invite women leaders from IAUP member universities to take part in this event in "the Women Rectors Meeting" Session.

REPORT OF IAUP REGIONAL CHAIR FOR MIDDLE EAST & NORTH AFRICA



Higher education in the Arab world is facing various challenges due to dramatic expansion and transformation. There is a continuous increasing demand for higher education as well as a remarkable expansion in numbers of potential students who are expected to reach in 2015 around 13.5 millions. Also, it is obvious that growing numbers of population and high costs and expenses of higher education in comparison with incomes rates; new needs of the emerging market and the integration of new technologies are major issues affecting education sector in general.

Such challenges vary from country to another depending on their demographic, social and economic conditions, However, it is important to display these challenges in general as follows:

First of all, the main role of education has become to provide qualified manpower and produce knowledge in terms of outputs and the contributions it makes to national development It should cope with the accelerating rhythm of the technological progress and social changes.

The transformation into knowledge-based societies to meet global challenges and to consider knowledge as the real fortune.

The close ties that have arisen between the educational and

business sphere in which universities are concerned to provide job opportunities according to work market needs.

To face these obstacles, Higher education institutions are working together to coordinate their goals in order to set up an efficient strategy for developing university and higher education, taking into consideration the accelerating global progress but also attempting to preserve our cultural heritage during the development process.

The Association of Arab universities is an Arab institution that aims at cooperating with and coordinating efforts among its members to improve university and higher education in the Arab World and will keep on working to achieve this goal in future. The number of members at AARU is at present 180.

The increase means more challenges for AARU to provide supporting facilities for universities to guarantee the quality of education, The secretariat general of AARU works on establishing the council for coordination , assessment and accreditation at its headquarters, which is part of the project approved by the Council of AARU and the Arab Ministers responsible for higher education and scientific research in the Arab World, to consider AARU a selective scientific body for assessment and accreditation.

Under this project, AARU will undertake a process of assessment for the programs and specializations that are offered by the universities which choose to be assessed. It will also offer consultancy to these universities aiming at upgrading their programs. By doing so, AARU hopes to improve the quality of higher education and to reform it to meet the new challenges.

Therefore, AARU always seek to coordinate with all concerned bodies, regionally and internationally, so as to reach its goals and to expand its experiences in favour of higher education.

The activities in which I have participated:

- The Third Arab Meeting for Education which was organized by the Arab Thought Foundation on:

Education and sustainable Development in the Arab World" which was held in Beirut during 24-26 April 2006.

- Seminar on Quality Assurance in Tertiary Education which was organized by UNESCO Regional Office, Beirut during 18-20 June 2006 in Paris.
- The 54th session of the Council of Palestinian Educational Affairs of the Arab League which was held in Damascus, Syria during 26-29 June 2006.
- The Meetings of the Preparatory Committee of the 4th Conference of Education which was organized by Arab Thought Foundation in Abha, Saudi Arabia during 2-4 July 2006.
- The 7th Seminar on Jerusalem Day which was held in Amman on 9 September 2006.
- The Fifth Conference of the Arab Ministers of Education which was held in Cairo during 10-11 September 2006.
- The Sixth International Forum on Strategies of Higher and Further Education in the Middle East and North Africa and the UK which was held in London on 13 September 2006.
- Meeting of the International WCHE Follow-up Committee of UNESCO which was held in Paris during 18-19 September 2006.
- The Third Islamic Conference of the Ministers of

Higher Education and Scientific Research which was held in Kuwait during 19-21 November 2006.

- Meeting of UNDP on Quality Assurance and Accreditation which was held in Madrid during 27-28 November 2006.
- Regional Capacity for Revitalizing Higher Education in Africa, which was organized by AAU in Accra, Ghana, December 5-6 2006.
- The IAU/IAUP Presidents' Symposium On Institutional Autonomy Revisited: National Dimensions, Cross regional/national Experiences. Which was held in Chiang Mai, Thailand during December 8-9, 2006.
- The 12th Session of the Arab League Educational , Cultural and Scientific Organization (ALECSO) which was held in Tunis, Tunisia from 16-18 December 2006.
- Seminar on Cooperation between Universities and Private Sector in Training and Job Opportunities which was organized in cooperation between Al Zaytouna University in Jordan and AARU on 12 March 2007.
- International Seminar: Dialogue of cultures and civilizations: bridge between Human rights and cultural values, which was held under the patronage of UNESCO in Paris during 13-14 March 2007.
- The Fourth Session of the General Conference of the Federation of Universities of the Islamic World which

was held in Kuwait during 4-5 April 2007.

During 18-22 April 2007, The Association of Arab Universities will hold its 40th Session of the General Conference in Sanaa, Yemen under the patronage of H.E. President Ali Abdullah Saleh, the President of the Republic of Yemen. For this reason I am not able to attend the IAUP Executive Board Meeting in Istanbul. However, I hope to have the chance to participate in the next IAUP Executive Board.



SEMI-ANNUAL REPORT OF SOUTH EAST ASIA COUNCIL



April 2007

1. The South-East Asia Council is pleased to report that the international conference co-sponsored by IAUP and the Association of Christian Universities and Colleges in Asia, conducted just after the last IAUP executive committee meeting, was a success. The conference, organized by

Christian University of Thailand, with Ass[st. Prof. Janjira Wongkhomthong as the General Chair of the Organizing Committee, was conducted from November 17-18 at the Rose Garden Riverside Hotel in Sam Phran District, Nakhon Pathom Province, Thailand, on the theme "The Role of University Leadership in Benchmarking and Quality Assurance." 83 participants registered for the conference which was, also, attended by 11 accompanying persons and 70 graduate students who attended as observers. Participants came from

Japan, South Korea, Taiwan, Hong Kong, Philippines, Malaysia, Indonesia, Turkey, USA, and Thailand. The in place of Prof. Gulsun Saglamer of Istanbul Technical University. The conference took definite steps toward forming benchmarking networks in several fields, notably in nursing and management. Pornchai Mongkhonvanit addressed the opening session of the conference, bringing greetings and best wished from IAUP, which provided \$5000 in support of the conference.

2. As previously reported, the South-East Asia Council was also an active participant and of assistance in conducting the IAU-IAUP Joint Presidents Symposium in Chiang Mai, Thailand, December 7-9 on the theme, "International Autonomy Revisited: National Dimesions, Cross Regional/National Experiences." The conference, by invitation only to specially selected participants, was attended by approximately 50 participants from almost 40 countries.

3. As a follow-up to the matter of joining the South-East Asia Council with the council of Australia and the Pacific, the South-East Asia Council members were polled and decided to defer a recommendation until the issue can come before the IAUP membership at the next Triennial Assembly in 2008.

4. Early planning for an international conference to further advance the cause of benchmarking and quality assurance in our Asian region is being considered for October 2008 or February 2009.

Respectfully,

Assist. Prof. Janjira Wongkhomthong
Chair of the South-East Asia Council
International Association of University Presidents

SOUTH ASIA REGION (2005-2008)

International Workshop on the Development of Measurements of Higher Education Quality Assurance in Bangladesh



Chair: Carmen Z. Lamagna

There are compelling reasons that would trigger the government of Bangladesh to immediately implement quality assurance measures such as accreditation of the institution or its academic programs to address the various challenges and issues that confront higher education institutions. Quality assurance (QA) is a "sine qua non" for the universities to maintain its prestige and reputation.

An APQN-funded (Asia Pacific Quality Network) international workshop organized by the American International University-Bangladesh was held last May 30-31, 2007 in Dhaka, Bangladesh and in close partnership with the University Grants Commission, Bangladesh (UGC), IAUP and the AUAP. The workshop envisaged to make concrete step towards arriving at a common understanding of the framework, mechanism and criteria/indicators appropriate to the Bangladesh needs and requirements. The workshop attempted to clarify the various issues on quality assurance confronting the higher education institutions in Bangladesh. Foremost of these issues are the urgent need for QA, the appropriateness and viability of the proposed accreditation council, its structure, implementing mechanism and the primary focus which are the private universities. The galaxy of important personalities composed of about 40 participants of which about 20 are

Vice Chancellors from the private and public universities and government organizations; and the 20 foreign participants from the Asia and the Pacific countries provided a clearer direction for Bangladesh government to proceed with its proposal to establish the Accreditation Council but with significant modifications and flexibilities to make it less government controlled and eventually, to make it autonomous. Following a welcome message by Carmen Z. Lamagna, Lu Vai Pan, Vice President of IAUP and President of AUAP delivered the opening address. Prof. Nazrul Islam, the Chairman of the UGC delivered the keynote address. The workshop has likewise, identified important areas for the quality assurance or evaluation of the higher education institutions in Bangladesh, the corresponding indicators for each area, and the proposed structure, composition and functions of the QA system including the time table of implementation. The experiences and the

current practices shared by the foreign participants made the deliberations more intense and substantive.

The two-day international workshop has opened a brighter horizon especially to the local participants to understand and appreciate better the impact and benefits of the quality assurance system. Different models have been presented with reference to the countries participating in the workshop that can be adopted if not, served as inputs to what the government has started in order that the proposed council can be made operational and functional. The acknowledgment of this workshop contribution can be gleaned from the enthusiasm in the exchange of views on the various topics presented by the local and foreign resource speakers and were made more apparent during the group workshops which allowed the participants to freely put into concrete terms the responses to the guide questions provided by the resource persons. The five (5) workshop groups, in general, have common views on the need to set up QA in Bangladesh and common priority areas for the evaluation of the higher education institutions. The QA system, as proposed, can first be set up internally in the university and externally, by an autonomous body to ensure the objectivity and less rigid control by the government.

CARMEN Z. LAMAGNA

Vice Chancellor
American International University-Bangladesh
September, 2007



IAUP NORTH EAST ASIA COUNCIL

Meeting was hosted by and held at Osaka University of Commerce, Japan, on March 7- 8, 2008.



Prof. Hu Jianmao
President of Zhejiang Gongshang University of China

The first part of the meeting was started at 9:30am on March 8, 2008, by giving the opening speeches from Prof. Ichiro Tanioka, President of Osaka University of Commerce and Vice-President of International Association of University Presidents (IAUP) and Prof. Lu Vai Pan, Rector of University of Macau and Vice-President of IAUP.

Secretary General Alvaro Romo made a presentation on *"IAUP and the Key Role of Its Regional Councils"* by explaining about the activities and functions of IAUP Regional Councils which are supported by both locally and the IAUP President and Secretariat. Some recent examples of activities of IAUP Regional Councils are duly highlighted.

Prof. Hu Jian Maio, President of Zhejiang Gongshang University of China, was elected as the new Chairperson for IAUP North East Asia Council and the confirmation was made for official record. On behalf of IAUP, President Pornchai Mongkhonvanit expressed a congratulatory message and appreciated him for his kind acceptance to serve as Chair for IAUP North East Asia Council.

After delivering the message from Prof. Hu Jian Maio (the message detail is mentioned in the next page), the administrative handover and the forthcoming action plans are discussed, along with comments and proposals made by Se Ung Lee, member of IAUP Council of Senior Advisor and Chairman of the Board-Shin II Educational Foundation, Korea and Vladimir Kurilov, IAUP Executive Committee Member and President of Far Eastern National University, Russia. The first part of the meeting adjourned at 11:30am for lunch.

Symposium on University Evaluation and Accreditation in Asia: Case Studies by Countries and Region

Prof. Ichiro Tanioka, Chair for *symposium on University Evaluation and Accreditation in Asia: Case studies by countries and region*. He first introduced Yukiyasu Harano, IAUP' former Secretary-General (1993-1996) and Executive Director of Japan Institution for Higher Education Evaluation for opening remarks.

The keynotes for this session are: IAUP President Pornchai Mongkhonvanit, Prof. Hu Jianmaio, Se Ung Lee, Prof. Angela Hou yung-chi from Higher Education Evaluation and

Accreditation Council of Taiwan and Fujen Catholic University and Prof. Akiyoshi Yonezawa, Center of for the Advancement of Higher Education (CAHE) and Tohoku University, Japan.

President Pornchai Mongkhonvanit keyed on *"Promoting and Implementing Quality Assurance in Asia's Higher Education for Sustainable Development."* He drew attention to the different education systems in Asia that need to be balanced, a mutual recognition among universities in Asia and promoted higher education system. He stated that quality assurance should be as a tool for higher education partnership in Asia through such as Asia Pacific Quality Network and IAUP Worldwide Quality Register (WQR). He also mentioned that the standard, guidelines, and good practices for quality assurance should be developed by UNESCO with reference to the State Declaration as a reformed. The dialogue between Asian government, international and regional higher education networks should be supported and promoted.

Prof. Hu Jianmaio presented a case study on China: *"The Evaluation of Undergraduate Teaching by the Ministry of Education of China with Zhejiang Gongshang University as a Demonstrative Case."* The purpose of the evaluation made by the Ministry of Education in China was aimed at strengthening the infrastructure of undergraduate education, deepening the educational reform, promoting the scientific management and enhancing the undergraduate teaching level and quality. The evaluation, in particular, is sent by the assessment team of the Ministry of Education of China that involved various kinds of performance such examining the teaching equipment, library, laboratory, interview, etc.

Se Ung Lee spoke on *"Korean Higher Education: Current status."* In 2007, most students of primary and middle schools go on to the next level of higher schools. The percentages of students who progress to a higher stage of education are:

Primary school 99.3%, Middle school 91.3%, progressing to an even higher stage of educational institutes including university was 66.1% which increased by 20.8% over the past 10 years. The government's budget for education was continually increasing. In 2006, the budget for education was 29 trillion won, a 4.1% increase compared to the previous year. Out of the total governmental budget, 12% is allocated for university education financing.

Victor Wei-chi Liu, Chairman and Prof. Angela Hou Yung-Chi, researcher at Higher Education Evaluation and Accreditation Council of Taiwan (HEEACT), presented on *"Higher Education and Evaluation and Accreditation in Taiwan."* The number of universities and colleges in Taiwan are increased by 120% in the past 10 years, and the number of students in higher education increased 65% from 1996 to 2006 and gross enrollment rate increased by 104%. It is experienced that the rapid expansion created lower quality, and quality assurance and quality improvement are urgently needed in Taiwan's higher education. For future development, they have mentioned that need to encourage academic or professional organizations to establish accrediting agencies, HEEACT to become a recognition organization to recognize various accrediting agencies and encourage program to gain international accreditation in order to be exempt from domestic accreditation. The presentation concluded by welcoming the comments and invited the audience to visit at: <http://www.heeact.org.tw>

Associate Professor Akiyoshi Yonezawa, Center of the Advancement of Higher Education, Tohoku University, Japan, presented topic on *"Contemporary Context of Internationalization of Higher Education in Japan"* that focused on a brief review on historical record of tourists and popular destination for traveler in Japan in the past, and that how Japan has developed to the internationalization even in the higher education today. While everyone wants to be a global or regional leader, creating the direct interaction and a horizontal relationship with international community will be one of the key issues for internationalization in Asia.

The IAUP North East Asia Council meeting was unique and successfully ended at 5:30pm. The next IAUP North East Asia Council meetings are scheduled to organize in Taiwan in 2009 and China in 2010. Further information will be sent out to all members.

SOUTH PACIFIC REGIONAL REPORT TO IAUP (for the period 2005-08)

Service as Regional Chair, and in other capacities



*Emeritus Professor Di Yerbury
IAUP Regional Chair, South Pacific Region, Sept. 2008*

It was a great honour to be invited by President Pornchai Mongkhonvanit, President of IAUP for the Triennial 2005-2008, and President of Siam University, Thailand, to serve as the **Regional Chair for the South Pacific**. During this period I have also had the privilege of accepting invitations from IAUP to serve on the **IAUP Commission for Accreditation and Quality Assurance**, chaired by Dr Sven Caspersen; and more recently on the

International Editorial Board for IAUP ACADEME Journal.

As I complete my service as South Pacific Regional Chair in October at the time of the 2008 Triennial Congress, I wish to express my hearty congratulations and deep appreciation to President Pornchai Mongkhonvanit and other IAUP Office-bearers, who have heralded in many exciting and fruitful initiatives during their term of office. I also acknowledge with friendship and appreciation the other members of the IAUP Executive Committee for 2005-08. It has been a real pleasure to work with all of them.

I most warmly congratulate incoming IAUP President Barham Madain and his fellow Office-bearers who will assume office at the 2008 Congress in Vina del Mar, Chile, this October. I look forward very much to continuing to work with them over the next three years as a member of the new IAUP Executive Committee.

Involvement on IAUP Executive Committee and in other capacities

• **Triennial Congress 2005**

It was with considerable pleasure that I participated in both the planning team for the Triennial Congress in Thailand in 2005, and then as incoming Regional Chair and as a speaker in the memorable 2005 Triennial Congress itself in Bangkok and Papaya, and the Executive Committee Meeting in Papaya.

An issue was raised by the outgoing Regional Chair for the South Pacific Region, Professor Millicent Poole, as to whether there would be benefit in merging the Asia Pacific and Pacific Regions for the 2005-08 Triennium into one region: IAUP decided against introducing such a measure at that time.



• **Inaugural Meeting of IAUP Commission for Accreditation and Quality Assurance, February 2006**

The first meeting of the Commission was in Feb 2006 in Aalborg, Denmark. I presented a report on trends in quality assurance and accreditation in Australia.

• **IAUP Executive Committee Meeting, July 2006**

I participated as Regional Chair in this meeting, held in Krems and Vienna, Austria. At this stage, the possibility was discussed of an IAUP South Pacific workshop being mounted in Fiji in 2007; in the event, however, circumstances in Fiji were such that this workshop was unable to proceed at this time. One of the other matters which I presented to the meeting, in which considerable interest was shown, was the translation of the Australian-based open source e-learning and lesson planning software package, LAMS (Learning Activity Management System) into several languages, including Chinese and Spanish.

• **IAUP Executive Meeting, April 2007**

This meeting was held at Istanbul Technical University, in conjunction with an IAUP Seminar at the Kadir Has University, Istanbul, on Quality Assurance in European Higher Education, in which I also participated.

• **Third Global Forum on International Quality Assurance, Accreditation and the Recognition of Qualifications, Sept 2007**

This international gathering was arranged to develop strategies for further work on capacity building in quality assurance, accreditation and the recognition of qualifications for developing countries. The initiative was organised in association with UNESCO's functions as a catalyst for international cooperation and as a clearing house for higher education.

It was convened in Dar Es Salaam, Tanzania, at the same time as the IAUP Executive Committee Meeting in Vladivostok. Accepting the request of Sven Caspersen, Chair of the IAUP Commission on Accreditation and Quality Assurance, to be the IAUP delegate to the Global Forum in Dar es Salaam, I was thus unable to attend this Executive Committee Meeting. I also represented IAUP in interviews with the media in Tanzania.

• **IAUP Executive Committee Meeting, April 2008**

At the most recent Executive Committee Meeting, held in Baden/Vienna in Austria, one of the matters raised by me as South Pacific Regional Chair which has attracted some follow-up interest from other regions (perhaps suggesting a further area for structured action by IAUP), was the emergence of national mechanisms and structures to promote outbound mobility to other countries as part of their study experience by students enrolled in Australian universities. Such developments include the National Forum on Outbound Mobility, AIM Overseas (standing for the Australian Institute for Mobility Overseas), and AXAN (standing for the Australian Exchange Alumni Network). They have received strong support from the Australian Government and Embassies in Australia as well as from institutions.

Respectfully submitted,

Di Yerbury
Sydney



IAUP High Commission for Peace

Reports from Commissioners/Working Parties

IAUP/UN Commission on Disarmament Education, Conflict Resolution and Peace



Chair : *Sister Francesca Onley*
CSFN, Ph.D. (USA)

Address : *Holy Family University*
9801 Frankford Avenue
Philadelphia, PA 19114-2009 , U.S.A.

The IAUP Executive Committee appointed Sister Francesca Onley, CSFN, Ph.D., *President of Holy Family University* (Philadelphia, PA) as *Chair of the Commission*, the term of office which began at the IAUP Triennial meeting in Sydney, Australia in June 2002.

The main activities of the Commission in 2005 - 2008 are summarized as follows:

(a) April 27, 2005: Commission's Spring meeting

Highlights of this meeting included presentations by Mr. Jerzy Zaleski, *Coordinator, United Nations Program of Fellowships on Disarmament*; Mr. Michael Cassandra; Professor Joyce Zavarich, *Associate Director of Campus Ministry and for the Center of Peace and Justice Education at Villanova University*; and Imad Harb, *Program Officer, Education, Unites States Institute of Peace*.

(b) October 25, 2005: Partners for Peace Program entitled, "Jerusalem Women Speak: Three Women, Three Faiths, One Shared Vision"

This program took place on October 25, 2005 in Philadelphia, Pennsylvania,

USA at Holy Family University. The program featured a Muslim Palestinian, Christian Palestinian and Jewish Israeli speaker reflecting on living in the realities of the Israeli-Palestinian conflict, sharing their experiences, opinions, and hopes for peace. The *Partners for Peace Program* was presented to an audience of almost 200 people. The Commission co-sponsored this event with Holy Family University.

(c) December 7, 2005: Commission's Fall meeting

Highlights of this meeting included presentations by: Mr. Michael Cassandra; Klaus Melf, *Peace-Health Project Manager, Centre for International Health and Faculty of Medicine, University of Tromso, Norway, and Commission member*; and Cathlyn Mariscotti, *Associate Professor, Holy Family University and Commission member*.

(d) March 6-8, 2006: "Voices of Africa-Voices for Peace."

The IAUP/UN Commission on Disarmament Education, Conflict Resolution and Peace held a conference for March 6-8, 2006 in South Africa, entitled "Voices of Africa-Voices for Peace." The conference, co-sponsored by the IAUP/UN Commission on Disarmament Education, Conflict Resolution and Peace and North-West University, Potchefstroom Campus, South Africa was made possible by a grant from UNESCO (United Nations Educational, Scientific and Cultural Organization), with matching support from Holy Family University.

The conference objective was to elaborate on why and how movements towards peace are effectively happening on the

continent and to what extent a new diplomacy of cooperation among the African nations as well as international involvement are creating opportunities for peace and subsequent development in Africa. A plea was made for a better understanding of a continent seeking to expand development strategies and build strong nations in peace and assurance of a bright future. Participants included IAUP leaders, faculty members, graduate students, and interested others.

The conference opened with an evening reception and an overview and presentation by Johan Kirsten, PhD, *Associate Professor in Political Studies, North-West University, Potchefstroom, South Africa*, entitled "Africa: A Continent in Need of Peace." Professor Kirsten outlined the need for peace in the continent of Africa and the threats and challenges to peace and security.

The first full day of the conference began with keynote speaker Robert E. Mtonga, *Zambia, Zambia Health Workers for Social Responsibility*, who presented, "Losing the Peace after Winning the War: Can Public Health Models Help Engender a Paradigm Shift in Africa?" Mtonga pointed out that the gains of political independence that dawned on Africa in the 1960s did not directly transfer into true peace and prosperity. Ime John, *Nigeria, Regional IPPNW Vice President, Africa, Chair of SNDWM Society of Nigerian Doctors for the Welfare of Mankind*, presented, "Physicians, as Partners in Resolving Violent Conflicts in Nigeria." John promoted the idea that health professionals can play an extraordinary role in peace-building given the fact that violence and war are serious health problems. Professor Theo Neethling, *South Africa, Professor and Chair of Political Science, Faculty of Military Science, Stellenbosch University*, gave a lunch time presentation on "Educating Military Officers at the South African Military Academy in a 'New' Policy Context: A Political Science Perspective." Professor Neethling spoke of the increasing attention that military education is receiving in Africa and the essential need for defense officers to have an understanding of their political system, its values, and democratic theory.

The afternoon session began with William H. Arrey, *Cameroon, student in Master's degree Program in Peace and Conflict Transformation at the University of Tromso, Norway*, presented, "Poor Conflict Management in Higher Education Institutions in Africa with Experience from Cameroon." Mr. Arrey skillfully argued that universities should be centers for education in skills like conflict management. Mr. Arrey reminded the audience that conflict in peace science is neutral and even has the potential for positive change. Akinpelu Olanrewaju Olutayo, PhD, *Nigeria, Senior Lecturer in Sociology, University of Ibadan, Nigeria*,

presented, " 'War' in the University: The Cult Problem." Olutayo challenged educational institutions to "rethink the curricula in relation to the survival of the society wherein what is taught is not based on individualistic but communal virtues." Mubarak Osei-Kwasi, PhD, *Ghana, Noguchi Memorial Institute for Medical Research, University of Ghana, Africa*, spoke of, "Islam and World Peace." Osei-Kwasi expressed concern with those Moslems who have misquoted or misinterpreted the teaching of the Quran and the Five Pillars. Osei-Kwasi explained that the core principles and teachings of Islam is a faith of peace, compassion, goodwill and concern for the less fortunate and concern for social justice. William H. Arrey, *Cameroon, student in Master's degree Program in Peace and Conflict Transformation at the University of Tromso, Norway*, presented a second time at the close of the full day of the conference with, "The Norwegian Centre for Peace Studies and the Tromso University Model of Medical Peace Education." Mr. Arrey explained how the Center employs an interdisciplinary approach to peace studies and aims to recruit students internationally.

On the closing day of the conference, Wendy Leepile, *Lecturer, Department of Peace, Politics and International Relations, North-West University, Mafikeng Campus*, presented, "Women in Peace Building." Ms. Leepile argues that universally women have played an important role in advancing the cause of peace. African women have acted as intermediaries in conflict situations, undertaking very dangerous missions to assess possibilities for peace and subsequently facilitating communication and peace negotiations. Reverend Donal O'Mahony, OFM Cap, *International Director of the Damietta Initiative, Pretoria, South Africa*, spoke of "The Damietta Initiative." Father O'Mahony explained that the ultimate goal of this initiative is the development of local community-based peace groups in each country in Africa whose task will be to monitor tensions and engage in the work of conflict transformation through the ethic of nonviolence.

Opening and closing remarks were given by Sister Francesca Onley, CSFN, Ph.D., *Commission Chair*, and Annette Combrink, D Litt, *President, North-West University, Potchefstroom*. A summary of the conference proceedings was given by Antoinette Iadarola, PhD, *President, Cabrini College, USA*.

Iadarola brilliantly concluded that the conference recognized and celebrated the *Voices of Africa-Voices for Peace*. The themes of social justice, social responsibility, and the common good as they relate to the issues of peace were explored. In all of this we see hope for peace in Africa's future. The true African spirit never ceases to strive-there are signs

of hope. The voices heard during this conference will bring us closer to fulfilling Africa's hopes for peace.

(e) May 2, 2006: Commission's Spring meeting

Highlights of this meeting included presentations by Mr. Craig Mokhiber, *Deputy Director of the New York Office of the High Commissioner for Human Rights*; Ms. Cristiane Carneiro, *Instructor of Political Science, Arcadia University, new Commission member*; Carl Mirra, *Assistant Professor of American Studies, SUNY College at Old Westbury, Commission member*; and Ms. Ann Wright, *former UN Ambassador*.

(f) December 5, 2006: Commission's Fall meeting

Highlights of this meeting included presentations by Mr. Juan Carlos Brandt, *Chief of the Non-Governmental Organizations' Section (NGOs) in the Department of Public Information at the United Nations*; Mr. Michael Cassandra, *Chief, Monitoring, Database and Information Branch of the United Nations Department for Disarmament Affairs and Commission member*; and Dr. Moya R. Kaporch, *Vice President for Planning and Special Projects at Holy Family University and Commission member*, on behalf of the Revitalization Team members, who include Joan (De) Landeros, Joan Drake, Moya Kaporch, Klaus Melf, Carl Mirra, and Steve Zeisler.

(g) April 25, 2007: Commission's Spring meeting

Highlights of this meeting included presentations by Ms. Rebecca Weiner, *Carnegie Endowment for International Peace, Trade, Equity and Development Program*; and a presentation by the Revitalization Team of the IAUP/UN Commission, who include Joan (De) Landeros, Joan Drake, Moya Kaporch, Klaus Melf, Carl Mirra, and Steve Zeisler.

(h) December 5, 2007: Commission's Fall meeting

Highlights of this meeting will include invited special guests Pornchai Mongkhonvanit, Barham Madain, and Ban Ki-moon, UN Secretary General or his designate. Presentations will be given by L. Eudora Pettigrew, *Commission Member, IAUP Executive Committee and Special Advisor to the President*, and the Revitalization Team of the IAUP/UN Commission, who include Joan (De) Landeros, Joan Drake, Dr. Moya Kaporch, Klaus Melf, Carl Mirra, and Steve Zeisler.





IAUP Commission on Quality Assurance and Accreditation

Report from the IAUP Commission on Quality Assurance and Accreditation 2005-2008



Sven Caspersen
IAUP President Emeritus
Former President, Aalborg University, Denmark
26 August 2008

The commission decided in 2005 to focus on the possible implementation of the World Quality Register (WQR) concept in different global regions.

The basic idea behind the WQR proposal was

- To bring together relevant and trustworthy QA Accreditation agencies
- To provide supportive services via organisations, such as regional networks
- To assist in the development of international sound quality assurance by means of regional capacity building, training and dissemination of good practice



In the process of developing the WQR, IAUP was cooperating with a.o. several experts and representatives from organisations, such as



UNESCO
 OECD
 EU
 IUA
 EUA
 INQAAHE
 CHEA
 ENQA

The WQR was well received in Europe, and as part of the Bologna Process the concept of the European Register for QA Accreditation Agencies was agreed on.

The further development of the European Register has since then been the responsibility of EUA, EURASHE, ENQA, ESIB.

The IAUP Commission has in the present period been focusing on the possibility of introducing the WQR idea in other parts of the world.

The discussion has been taken in meetings in the Commission in

February 2006 in Aalborg, Denmark
 April 2006 in Vienna, Austria
 April 2007 in Istanbul, Turkey

Further, the WQR and the introduction of the European Register has been presented over the years 2005-2007 by the meetings held by UNESCO or regional university organisations in Mexico, Macau, Thailand and Tanzania.

Our experts, Angelika Schade and Heidi Steiner (the German Accreditation Council) have produced different kinds of operational proposals on how different clusters of countries could investigate the cost and benefits of introducing the WQR idea.

In general, the work of the Commission has been received very positively, but until now there has been no active follow-up outside Europe.

Personally, I am convinced that the WQR is needed now more than ever, that a lot of practical experience will be produced in Europe, that international organisations like UNESCO, the World Bank or others will gradually push different political and university organisations in an attempt to introduce some sort of quality assurance of the agencies globally.

Further, it is my proposal that IAUP concludes the work of the Commission and agrees that our mission as idea generator in this field has been completed.

The IAUP Commission has in 2005-2008 been chaired by former President Sven Caspersen, Aalborg University, Denmark.

There have been members of the Commission from especially North America, Asia, Australia and Europe. Further, Jean Morse from the Council of Higher Education Accreditation, USA and Angelika Schade have participated as experts in the meeting 2006 in Aalborg.

- EUA: European University Association
- EURASHE: European Association of Institutions in Higher Education
- ESIB (ESU): European Students' Union
- ENQA: European Association for Quality Assurance in Higher Education
- INQAAHE: International Network for Quality Assurance Agencies in Higher Education
- IAU: International Association of Universities
- CHEA: Council for Higher Education Accreditation

IAUP Commission for ICT in Higher Education and APDMEN

IAUP Commission on Information, Communication and Technology

Member *Pornchai Monkhonvanit*
Toshio Obi-Nakamura
Wichian Premchaiswadi
Ruben Umaly

Address *Siam University,*
235 Petkasem Road, Phasicharoen,
Bangkok 10163, Thailand

The main activities of the international conference on ICT and higher education in 2005-2008 are summarized as follows:

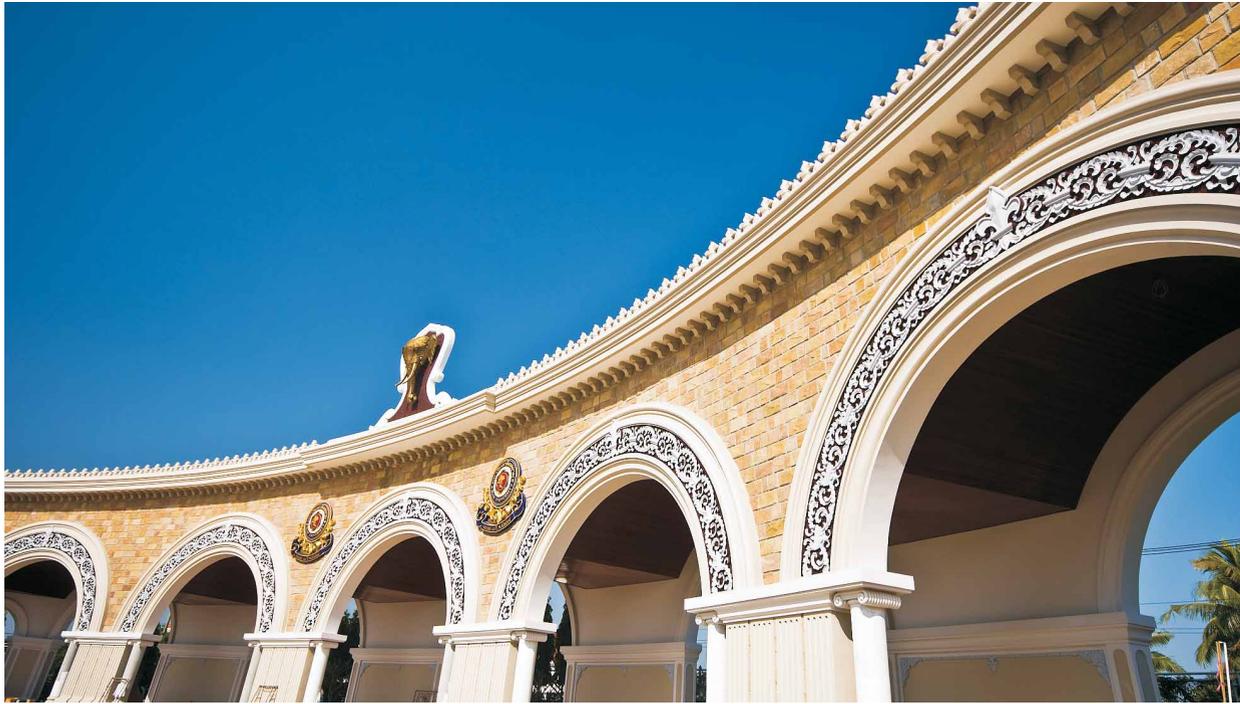
(a) September 28 - September 30, 2005: Siam University, Bangkok, Thailand

The 4th International Conference on ICT and Higher Education (Knowledge Management) was held at Siam University, Bangkok, Thailand. The conference was jointly organized by the Association of University of Asia and the Pacific (AUAP), International Association of University Presidents (IAUP), Asia and Pacific Distance Multimedia Education Network (APDMEN), and Siam University.

The topics of interest include the followings: Knowledge Management, Knowledge & Leadership, Knowledge Modeling, Knowledge & Education,



Knowledge Representation, Knowledge-Based Systems, Information Technology, Educational Management, ICT & Knowledge, Learning Organization, e-Learning, e-Business, e-Academic, e-Research, and



e-Services. The objective of the conference was to provide a forum for administrators of various organizations including local and national governments, the academe, private sectors to better understand the concept of knowledge management, share experiences of best practices, success factors, policies formulated, and explore collaborative activities, and create instructional management systems to facilitate the delivery of learning.

The first full day of the conference began with the opening ceremony by president of Siam University, Pornchai Mongkhonvanit and continued with opening & keynote address session by Amnuay Viravan, Chairperson, Siam University Council. After opening ceremony, Prof. Emeritus James G. Williams, keynote speaker, talked about "Knowledge Management 2005: Progress, Practice, and Possibilities" in the keynote speaker session. He mentioned about the past and new focus of KM, past and new models of knowledge management systems (KMS), and the possibilities of KM in the next generation. He also pointed out that AI and expert

systems based KMS may be able to deliver the "right information to the right person at the right time" if it is known in advance what the right information is, who the right person to use or apply that information would be, and, what would be the right time when that specific information would be needed. Paper presentation sessions began in the afternoon. There were two sessions. The details were described as follows:

Paper presentation session 1: "The Future of Universities" by Pornchai Mongkhonvanit, President of Siam University, "Knowledge Management for Chinese Medical Studies in University of Macau" by Lai Lat Long, University of Macau, and "A New Role for CIO in the Knowledge Society" by NSaoko Iwasaki, Waseda University.

Paper presentation session 2: "Higher Education in India- ICT to the Fore in Ameliorating Standards" by K.S Chandrasekar, India, and "Knowledge Management and e-Learning" by Assoc. Prof. Wichian Premchaiswadi, Siam University.

There were four paper presentation sessions for the second

full day of the conference and welcome dinner was arranged in the evening from 18.00 o'clock. The details of each presentation session were described as follows:

Paper presentation session 3: "e-Learning in the Graduate Studies at the Philippine Women's University" by Amelou Benitez Reyes, President of Philippine Women's University, and "Information Security Governance in ICT Based Educational Systems" by Prof. SH (Basie) von Solms, University of Johannesburg, South Africa.

Paper presentation session 4: "Buddhist Knowledge Management" by S. Sunyavivat, Siam University, "A Development of Formative Evaluation System Examining Delivery of Online Courses" by Nenita V.Habulan, De La Salle University, and "Scenarios: A Quest for Future-Oriented Knowledge and Sharing" by Pacapol Anurit, Shinawatra University.

Paper presentation session 5: "Mobile Communications and its Impacts to the Formation of Ubiquitous Society in Developing Countries: a Vietnam Case Study" by Nhat Le, Waseda University, "Research Commercialisation and Intellectual Property Right: KMUTT Case Study" by Wanna Tamsiripoj, King Mongkut's Institute of Technology Thonburi, and "Development of Effective Interactive Hypermedia Courseware: A Prelude to e-University" by Dennis Ramiro M.Sangalang, Angeles University Foundation.

Paper presentation session 6: "Success Factors of e-Learning by using Teleconferencing Systems in Public Universities in Thailand" by Anongnart Srivihok, kasetsart University, "Knowledge Sharing in University Administration: A Learning University in Macau" by Wai lo HO, University of Macau, and "Applying Information Technology to Knowledge Management for Students in Higher Education" by Warut Sangsuwan, Songkla Rajabhat University.

There was one session left in the last day of the conference. There were four papers for presentation in the last session.

Paper presentation session 7: "Characterization of Jobs in Job Scheduling of Grid Environment" by Siriluck Lorpunmanee, University Technology of Malaysia, "The Knowledge map: The Strategy of Knowledge Management" by Boonsong Hanpanich, Siam University, "Gaining Competitiveness through Customer Knowledge Management" by Forough Karimi, and "Using Markov Model and Association rule for Predict Next Access" by Siriporn Chimplee, Suan Dusit Rajabhat University.

Conference summary and closing ceremony were given by Assoc. Prof. Wichian Premchaiswadi, Conference Program Chair.

The annual meeting of the Asia and Pacific Distance Multimedia Education Network (APDMEN) was conducted to review all of the activities of the APDMEN by

Pornchai Monkhorvanit

Co-Chair of APDMEN
(Siam University, Thailand)

Toshio Obi-Nakamura

Co-Chair of APDMEN
(Waseda University, Japan)

James G. Williams

Member
(Emeritus Professor of Univ., of Pittsburgh, USA)

Wichian Premchaiswadi

Member
(Siam University, Thailand)

(b) In the year 2006,

The International Conference on ICT and Higher Education was held at Waseda University, Tokyo, Japan. The conference was jointly organized by International Association of University Presidents (IAUP), Asia and Pacific Distance Multimedia Education Network (APDMEN), and Siam University. The conference was managed by Prof. Toshio Obi-Nakamura of Waseda University, Japan.

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Member
(Siam University, Thailand)

**(c) November 21 - November 23, 2007:
Siam University, Bangkok, Thailand**

The 5th International Conference on ICT and Higher Education (Knowledge Management) was held at Siam University, Bangkok, Thailand. The conference was jointly organized by International Association of University Presidents (IAUP), Asia and Pacific Distance Multimedia Education Network (APDMEN), and Siam University.



The topics of interest included the followings: Knowledge Management, Knowledge & Leadership, Knowledge Modeling, Knowledge & Education, Knowledge Representation, Knowledge-Based Systems, Information Technology, Educational Management, ICT & Knowledge, Learning Organization, e-Learning, e-Business, e-Academic, e-Research, and e-Services. The objective of the conference was to provide a forum for administrators of various organizations including local and national governments, the academe, private sectors to better understand the concept of knowledge management, share experiences of best practices, success factors, policies formulated, and explore collaborative activities, and create instructional management systems to facilitate the delivery of learning.

The first full day of the conference began with the opening address by President of Siam University, Pornchai Mongkhorvanit and continued with keynote speaker Prof. Arthur Morse, who presented in Prof. Toshio Obi-Nakamura's session in the topic of "ICT Education on Innovative CIO for

Disaster Preparedness and Global Environment". In Thailand, Prof. Arthur Morse has been special advisor to the Ministry of ICT and Ministry of Culture on e-learning and e-culture. He had a special interest in management and institutional development and the implementation of innovative high-level human capacity building programmes. He has been involved in project management for over 30 years in telecommunication and human resource development projects and is a visiting fellow at the Institute of e-government at Waseda University. After keynote speaker session, there were three papers presentation in the morning session and four papers presentation in the afternoon session. Session chair for the first day of the conference was Prof. Aurilla Aurelie Arntzen from Bangkok University. The details were described as follows:

Paper presentation session 1: "Practicing e-Governance in Higher Education Institutions to Enhance Quality of Education" by Subrata Kumar Dey, Independent University, Bangladesh, "Student Opinions of Learning Environment in Selected Private International Higher Education Institution" by Olan

Karnchanakas, King Mongkut's Institute of Technology Ladkrabang, and "The Influence of Trust on the Success of Codification and Personalization KM Approaches" by Vincent Ribiere, Bangkok University.

Paper presentation session 2: "Factor Analysis of Quality Culture at Eastern Schools of Vocational Education Commission, Thailand" by Pariyaporn Tungkunan, King Mongkut's Institute of Technology Ladkrabang, "Preparedness of E-Learners: A Study on First Year University Students" by Farah Habib Chanchary, Independent University, Bangladesh, "Educational Software Based Learning and It's Impact on Curriculum Development: a Case Study" by Busrata Kumar Dey, Independent University, Bangladesh, and "Survey of User Satisfaction on the OASIS (Online access to Student Information Services) System" by Udomrat Tivasub, Mahidol University.

The second full day of the conference began with keynote speaker Prof. Emeritus James G. Williams, who presented, "Knowledge Management in Higher Education". He was Emeritus Professor and past-chair of the Department of Information Science and Telecommunications at the University of Pittsburgh. He pointed out very interesting questions for KM that "why KM-Competition, Virtualization, and Internationalization?" and "why Universities Should Use KM?". He also mentioned about five concerns for University knowledge Management. Those five concerns consisted of 1) Speed and Timeliness, 2) e-Education and e-Learning, 3) Customers as the central focus, 4) Dealing with Low-cost Competitors and 5) Uncertainty. After lunch, there were six papers for presentation in session 3 and 4. Session chair for the second day of the conference was Prof. Mahadi Abdullahi. He was a vice chancellor of Gombe State University. It was an honor for having him to be session chair for the conference. The details were described as follows:

Paper presentation session 3: "The Use of ICT in Russian Education: Current stage and Challenges" by Ishmatova, Diana, Waseda University, "On the Success Factors of Mobile Learning" by Wathanaporn Sriprapaipong, Shu-Te University, and "Examining Commonalities in Online Teaching Practices among Selected DLSU Faculty Using the IVLE Courseware" by Nenita V. Habulan, De La Salle University.

Paper presentation session 4: "Building a Knowledge Bank for an Organization: The Case of Sripatum University Library", by Assoc. Prof. Namtip Wipawin, Sripatum University, "Course Management Systems: Issues affecting an eLearning Strategy in Higher Education" by Paul T.J. James, Bangkok University, and "RSS Offline" by Walisa Romsaiyud, Siam University.

An evening reception/welcome dinner program for every KM participants was arranged on Thai River Cruise along Chao Phraya River. Every participant enjoyed with a delicious dinner with the beautiful scenery such as Rama 8 bridge, Temple of Dawn (Wat Arun), Grand Palace and the Emerald Buddha Temple (Wat Prakaew) on both side of the Chao Phraya River.

There was one session left (session 5) for the last day of the conference. There were three papers for presentation in the last session. Session chair for the last day of the conference was Assoc. Prof. Wichian Premchaiswadi. He was a conference program chair and assistant president of Siam University. The details are described as follows:

Paper presentation session 4: "Graphical Decision-Theoretic Models on the Web" by Pittaya Pumpung, Siam University, "A TQM Model for Quality Identifying Knowledge Management Systems in Thai Communities" by Poonsook Janpen, Phranakhon Rajabhat University, and "Marketing Information System Project for Automobile Distributorship" by Prin Laksitamas, Siam University.

Conference summary and closing ceremony were given by Assoc. Prof. Wichian Premchaiswadi, Conference Program Chair.

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Member
(Emeritus Professor of Univ., of Pittsburgh, USA)

Wichian Premchaiswadi
Member
(Siam University, Thailand)

(d) In the year 2008,

The 6th International Conference on ICT and Higher Education (ICT & Knowledge Management) will be held on December 3 - 4, 2008. The conference is also jointly organized by International Association of University Presidents (IAUP), Asia and Pacific Distance Multimedia Education Network (APDMEN), and Siam University. For the extension of the activities of APDMEN, the committee of APDMEN is formed as the following.

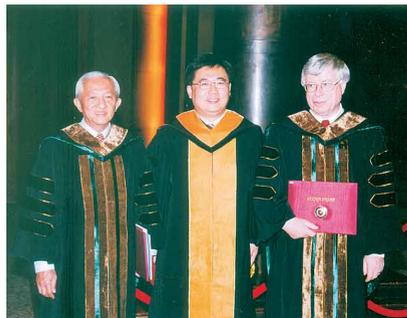
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Co-Chair of APDMEN
(Prof. Waseda University, Japan)

James G. Williams
Member
(Emeritus Professor of University of Pittsburgh, USA)

Kai A. Olsen
Member
(Prof. Institute for Informatikk, Molde College, Norway)

Wichian Premchaiswadi
Member
(Prof. Siam University, Thailand)



Capital Theory

Capital

Migration

Brain Drain
for sending
country

Richard Brinsford - Marquette
University - Sydney

Cliff Beach Resort
SUNSHINE COAST QLD AUSTRALIA

IAUP Academic Journal for Leadership in Higher Education

ACADEME

Journal of Leadership and Management
in Higher Education

During the meeting of the Council of Senior Advisors in Seoul, Prof. Jef Van der Perre, IAUP Secretary Emeritus proposed ideas in connection with the possibility of producing articles or a regular publication of IAUP ("Observatory"). Following the discussions of the Council of Senior Advisors, President Pornchai have suggested a plan to have group of experts in higher education leadership, to be put in charge of an IAUP Journal under the topic of "International Education in Higher Education" or "International Educational Leadership".

Currently, IAUP is glad to inform that IAUP has prepared well to publish its first academic biannual journal: "**Academe: Journal of Leadership and Management in Higher Education.**" Academe is an externally refereed higher educational quarterly, embraces theory, research, analysis, history, philosophy, policy and practices. The journal seeks to foster exchanges among practitioners, policy makers and scholars and to provide a symposium for comment on leadership and management in higher education.

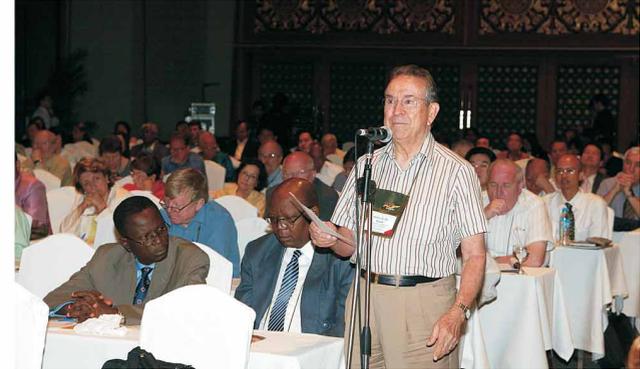
A number of well known scholars, who are the leaders, in the field have already accepted to become a member of ACADEME Editorial Board (*next page*). The first issue is scheduled to be published in September, 2008.

ACADEME is an international, professionally refereed, state-of-the-art scholarly journal, reflecting the most important and up-to-date ideas and evidence of educational leadership. Some of the most influential thinkers and writers as well as emerging newcomers in the field of higher education are brought together.

Among issues dealt with are governance, organizational culture,



institutional management, change and change management, strategic planning, transformational leadership skills and styles as practiced and



made a difference in the arena of colleges and universities on a worldwide basis. It examines why some people are effective leaders. It looks at how men and women, older and younger faculty members, students, parents, alumni and community leaders as stakeholders experience and react to leadership and management differently.

It looks at the positive aspects of leadership but does not hesitate to raise questions about many aspects either. As higher education is multidisciplinary in nature, ACADEME welcomes and supports contributions from a range of disciplines, including history, psychology, political science, sociology, anthropology, philosophy and administrative and organizational theory, and from a broad spectrum of methodologies inclusive of quantitative and qualitative approaches, documentary analysis, action research and conceptual development. College and university leaders, system administrators, faculty leaders, consultants, facilitators, educational researchers, staff developer and stakeholders of all kinds will find this journal an indispensable resource for understanding of leadership and management in higher education.

The articles in this first edition of Academe represent an international perspective with contributions from Bangladesh, United States, Philippines, England, Thailand and Tibet. The focuses of these articles include both teachers and students, practices and the culture of higher education, and with schooling practices of primary and secondary schools. Each contribution focuses on the struggle of changing the culture of schooling, be it at a university or in an elementary classroom, from the perspectives of hiring, research and pedagogical practices and concerns. These represent just a sampling of some of the complex issues which educational leaders need to be aware of and reflect upon.

Working Group of IAUP ACADEME Journal

Program Head and Consultant Editor

Pornchai Mongkhonvanit

President, International Association of University Presidents and President of Siam University, Bangkok, Thailand

Editor

Pornchulee Achava-amrung

Dean, School of Education, Assumption University

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President and life-time trustee of The Philippine Women's University and Commissioner for Culture and Arts in the National Commission on the Role of Filipino Women.

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Dean, Graduate School of Education, Siam University, Thailand.

Attila Olah

Dean of Faculty of Psychology and Education, Eötvös Loránd University, Budapest, Hungary.

James Honan

Co-Chair, the Institute for Educational Management (IEM), Harvard University.

Jef Van der Perre

IAUP Executive Committee member, former Secretary-General of IAUP

IAUP University Industry Forum



IAUP Working Group on the Links between Universities and Industry / Business

Chair: *Glenn A. Goerke*
President Emeritus
University of Houston, Houston, Texas, USA

IAUP Working Group on the Links between Universities and Industry / Business Executive Summary

Under the leadership and vision of IAUP President Pornchai Mongkhonvanit, the 2005-2008 period has been one that recognizes the importance of the relationship among university leadership and business and government leadership. Indeed, universities serve their citizens and their respective economic sectors. IAUP has come to increase the prominence of these important linkages.

There are five key changes that have occurred in the past three years that have significantly affected the Working Group and its place within IAUP:

1. The creation and implementation of the IAUP University-Business Forum, allowing for IAUP to sponsor excellent programs and to expand its brand;
2. The decision to formally sponsor programs in each IAUP region, thus encouraging international understanding, dialogue, and an informed exchange of ideas and information;
3. The inauguration of the IAUP Academic Journal, offering an opportunity to provide research and insight into the rapidly changing roles of universities and their impact on economies;
4. The move to a permanent address and closer ties to the United Nations, enhancing access to business and government leaders who can be informed by and who can inform IAUP on issues of importance; and
5. The rapid strengthening of the world's universities and faculties through technology and other means, providing a foundation for closer ties to government and industry based on the awareness that the strongest economies and highest qualities-of-life are found when education, government, and economies are aligned in the interests of the populace.

IAUP Working Group on the Links between Universities and Industry / Business

The mission of IAUP is to:

- Provide a worldwide vision of higher education.
- Strengthen the international mission of institutions throughout the world.
- Promote academic exchange and collaboration.
- Make every effort so that the voice of educational leaders is heard.
- Promote networking and collaboration between leaders of universities, supporting sustainable development in a context of global competency.
- Promote peace and international understanding through education.

The mission of IAUP Working Group on the Links between Universities and Industry/Business is to:

- Provide a worldwide vision of higher education and its relationships to the economy and to the various industry sectors.
- Strengthen the international mission of institutions throughout the world by enhancing understanding of economic development, though alignment of universities and their industry stakeholders, and by promoting sound academic programs and research.
- Promote academic exchange and collaboration across university, business and governmental entities.
- Make every effort so that the voice of educational leaders is heard by the industry/business leaders and the industry/business leaders hear the voices of the universities.
- Promote networking and collaboration between leaders of universities and industry/business, supporting sustainable development in a context of global competency.
- Promote peace and international understanding through education, collaboration and mutual understanding of the goals and aspirations of university leaders and industry/business leaders.

Business and universities have long recognized their mutual interdependence, forging fruitful and significant relationships for the benefit of both organizations and, most importantly, for students and society. Further, university education and university research have become a part of most countries' national policy and regional development. Yet, while most

people applaud the common goals of universities and the business sector, actually creating and sustaining outstanding systemic partnerships has been hard work and the overall record has varied from spectacular success to spectacular failure.

Still, the interdependence between the two sectors will continue and likely increase due to three trends: the increasing importance of a university education for the economic and social well-being of a culture; the explosive, expanding nature of knowledge and technology across the world; and the globalization of trade, which increases the needs for more a widely educated workforce.

Universities rely on business and industry as a destination for graduates, for research applications, and for partnerships. Businesses look to universities for employees, for innovation, and for providing a competitive edge in their respective domains. Yet, even with the need for collaboration and communication, the business sector and the university sector often find that they do not cooperate beyond a basic level of awareness of what one another might be accomplishing. Clearly, closer communication, stronger partnerships, and deeper understanding can benefit both organizational types.

For the past twelve years, this Working Group has averaged three symposia per year and two other presentations per year across the world to enhance the dialog and to promote better understanding and appreciation of each sector's goals and accomplishments. While universities typically promote education for the long-term good, they are also increasingly aware of the need to address the shorter-term demands from the societies they serve. Correspondingly, business and industry have to address shorter-term realities while supporting the longer-term demands of developing a future workforce and promoting research and higher qualities of life.

Specifically, universities and business share three common goals:

1. To maintain and enhance the quality of the professional, theoretical, and methodological standards underpinning university degrees;
2. To ensure that graduates are equipped with the required professional and personal skills necessary to function competently in the global and regional economies which are increasingly driven by information and technology processes;
3. To provide graduates with the personal qualities and attributes to adapt to change and to participate in the requisite life-long learning necessary to cope with the challenges and opportunities of a dynamic world.

Universities and business/industry have combined their energies and resources to stimulate job growth and creation, to enhance innovation, to foster social cohesion, to support peace and understanding, and to assure a leadership role within society.

During the past triennium, four themes have continued to define the Working Group's efforts. The Working Group, representing universities across the world, defines these themes in terms of benefits to higher education. The themes are:

1. Universities need sufficient resources to address everything society demands, so the support of business is essential to optimize the university's mission.
2. Universities must pace with changes in knowledge, technology, and global expectations, thus partnerships enable institutions to better manage the need for staying current with society, for competing for the best students, for providing support and outlets for research, and for attracting and retaining outstanding faculty.
3. Universities must remain aligned with their national and regional cultures, economies, educational systems, and policies in order to remain relevant, contributing systems.
4. Universities must assume a leadership role in shaping their society's future by promoting communications, civility, knowledge creation, and knowledge application.

Accomplishments for 2005-2008

The Working Group continued its work promoting closer and more beneficial university-business/industry partnerships through symposia, conferences, research, and publications.

In supporting the Working Group and the strategic alliances that the Working Group fosters, IAUP recognizes the important dimensions of linking universities to the communities they serve. Importantly, the wide variety of cultures and situations represented within IAUP means that there is no single approach that is applicable to all situations. Every regional and national situation is unique, and each has to be addressed within the subtleties of the particular context.

Thus, the Working Group does not prescribe a specific outcome for any specific region. Rather, the Working Group proposes a process that is sensitive to the needs of a region, as defined by the universities of the region. Within this process, the Working Group works with IAUP member institutions to structure conferences and symposia that:

1. Recognize the needs of a region to establish a dialog within the community they serve;

2. Retain their relevance through participation of regional university and business/industry leaders;
3. Respond to society by addressing issues of mutual importance to the region, to business/industry, and to the universities; and
4. Result in partnerships that foster research, collaboration, knowledge dissemination, and mutual benefit to all parties involved.

The Working Group accomplished the following in over the triennium:

Projects	Programs	Sponsors
1. University - Business/Industry Symposium	1.Europe-6 2.South America-3 3.North America: 8 4.Asia-4 5.Australia-1	IAUP, AAUA, Local Businesses and universities
2.Conferences	1. Economic Summit: Business-Education-8	IAUP, UN, IAU
3. Publications	1. Annual reports to IAUP 2. Monographs on program presentations	Private funding
4. Executive Board Presentations	Annual	IAUP
5. Regional Presentations	North America: 9 Europe: 3	Private funding

In addition to the ongoing Working Group activities, the University - Industry Forum held its first formal session in December 2007 at Pacific Club, Bangkok, Thailand. Prof. Shuzaburo Takeda, President of Business-University Forum of Japan, Shinnosuke Tama, Vice President of Iwate University, Japan, Vichit Supinit, Dean of Graduate of Business Administration, Siam University and former Governor of Bank of Thailand, Sven Caspersen, former President of Aalborg University and IAUP, David Strangway, former President of University of British Columbia and Chancellor of Quest University Canada, IAUP President Pornchai Mongkhonvanit and members of various business organizations attended. The Forum members agreed that the University-Industry Forum should be formed in every region of IAUP to strengthen the intellectual exchange, work with private sectors, and target the innovation for the next generation.

Respectfully submitted:

Glenn A. Goerke, Ph.D., Chairman



IAUP Women for Higher Education

IAUP Commission on Women's Education



Amelou Benitez Reyes
President, Philippine Women's University

Amelou Benitez Reyes, President of the Philippines Women's University and member of the IAUP Executive Committee was unanimously appointed Chair of the IAUP Commission on Women's Education, recently created as part of the current IAUP Presidency's efforts to promote the role of women in leadership positions in higher education.

Benitez Reyes made a special presentation at the most recent IAUP Executive Committee meeting, in Istanbul, Turkey, where she underscored that women empowerment was one of the critical elements in attaining development. She cited the Beijing Platform for Action (BPFA) Millennium Development Goals and the convention on the elimination of discrimination against women, and indicated that IAUP could make a significant difference in translating these goals into action.

Benitez declared that "the most important intervention toward the empowerment of women is the one in the area of education and for this reason there is a great need for IAUP to act as advocates through the integration of women's education in all IAUP's member institutions'

action plans." Benitez presented her vision of the IAUP Commission on Women's Education, proposed a mission and stressed the need to work for the breaking of the 'glass ceiling' in all higher education institutions.

This commission will serve for this advocacy goal and will be the implementing arm of the IAUP to promote women's education through mainstreaming initiatives in academic development, using networking and collaboration among universities and colleges worldwide. During the presentation, Benitez spelled out the commission's functions and called for a positive response by all in IAUP.



Relations with UN-World Bank-UNESCO and European University Association

IAUP Relation with United Nations

The IAUP has established an official working party linked directly with the United Nations along with various working parties that address specific higher education issues deemed to be of key importance to University Presidents. These IAUP sub-committees with UN, during the terms 2005-2008, are established as follows:

- IAUP/UN Commission for Disarmament Education, Conflict Resolution and Peace
- Commission on IAUP-United Nations Department of Public Information (NGO/DPI)
- IAUP-UN Radio Program

The IAUP/UN Commission on Disarmament Education, Conflict Resolution and Peace during the past triennium period has organized many meaningful sessions and conferences with possible grants from UNESCO as well as matching support from Holy Family University at United Nations, South Africa and other developing countries for IAUP leaders, faculty members, graduate students, and interested others.

This commission is led by Sister Francesca Onley, President of Holy Family University and L. Eudora Pettigrew, as an advisor of this commission. In this regard, IAUP also worked closely with **Non-Governmental Organizations affiliated with the United Nations Department of Public Information (NGO/DPI)**.

IAUP relationship with the United Nation on the issue of World Peace extend back to 1981 when the Association was under the Presidency of Young Seek Choue, (Korea) proposed a Resolution (Resolution IV) at the Triennial in Costa Rica (Sixth Triennial) that recommended a proposal to the United Nations to create a Day of Peace, a Month of Peace and a

Year of Peace. This invitation was extend to all the governments of the earth to hold official ceremonies and other activities in their nation(s) to support the importance of world peace as well as friendship and cooperation between and among nations.

On behalf of IAUP, President Pornchai Mongkhonvanit would represent IAUP by giving a speech at the UN in order to promote the International Day of Peace, 19 September 2008, with participation of Mr. Ban Ki-moon, United Nations Secretary-General, which is one of the products of IAUP wisdom.

The UN-Radio Project by Michael Adams

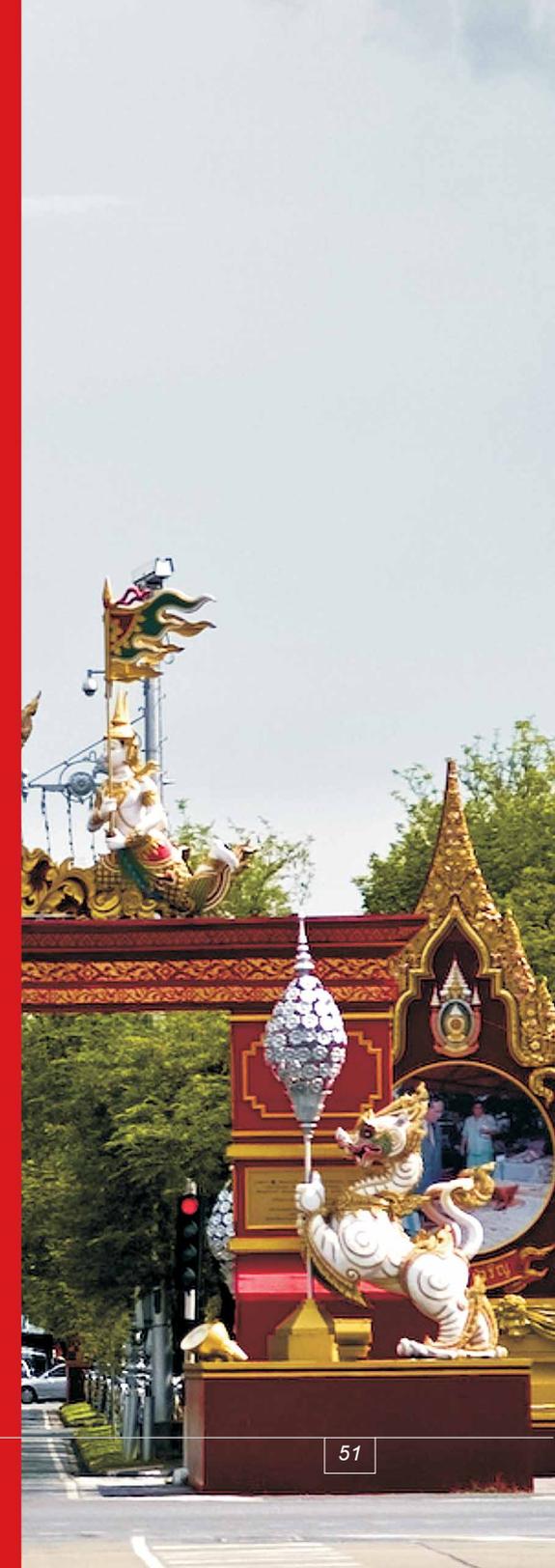
This joint project is a highly successful between IAUP and the United Nations Department of Public Information. It grew out of an Executive Committee assignment given to James Roach and Michael Adams to explore ways IAUP might expand its relationship with and value to the United Nations.

The IAUP Executive Committee agreed it was a priority to introduce UN-Radio to IAUP members as a primary global information resource. Michael Adams, President of Fairleigh Dickinson University, was asked to coordinate the task force.

Task Force Activity

The Task Force took the following actions:

- Development of three print information pieces that describe the opportunity and action steps for participation
- Development of a demonstration CD for distribution to potential participants
- Presentation by Mr. Ramu Damodaran, Chief, Civil Society Service, Outreach Division, United Nations, at the XIV Triennial Conference of IAUP in Thailand



- Distribution of a survey form soliciting UN-Radio information
- Follow-up letters to all respondents, including contact information at the UN
- Multi-media presentation to the New Jersey President's Council
- Submission of an article for publication in Lux Mundi
- Provided IAUP regional chairs with a master document they might distribute to area members

Results of the Project

The Task Force's informal goal was to enroll 100 new IAUP institutional participants. As the project unfolded it became apparent that it was not possible to measure whether schools used the daily broadcasts, the weekly summaries or numerous documentary features. The UN technology could not differentiate between an institution's access, that was then broadcast through a local campus station, or a single user, who listened via the Internet. The only realistic measure of participation was when a school contacted UN-DPI and asked for access directions.

There were 211 new inquires from IAUP sources during the project period. IAUP continues to be an advocate and information source for UN-Radio.

IAUP Relation with World Bank-Research Alliance for Development (RAD)

IAUP had an outstanding representation and achievement with World Bank summit. IAUP is invited to attend the World Bank' Annual Bank Conference on Economic Development-ABCDE which holds every year. President Pornchai Mongkhonvanit represents IAUP to the conference.

IAUP Delegates Attended the World Bank' Head of Academic Networks Meeting Washington, D.C. The World Bank together with the Economic and Social Research Council of UK, organized the meeting of Heads of International Academic Headquarters on June 11-12, 2007. IAUP delegates were: Michael Adams, Chair of IAUP North American Council, Alvaro Romo, Secretary General and Mr. James Deng, Deputy Secretary General of IAUP. The objectives of the meeting are to strengthen relations between the World Bank and academic organizations and for knowledge sharing and mutual learning and build support and networking.

IAUP's association with the Researchers Alliance for Development (RAD) is relatively new, dating back only to the middle of 2007, so this report, presented by Micheal Adams and Richard Bronson is necessarily short on particulars.

The RAD is an action-oriented, multidisciplinary network of researchers and academics that provides a platform for dialogue and exchange of ideas on international development. The RAD currently comprises more than 600 representatives of academic institutions, research centers, as well as research units in NGOs, bilateral agencies, the private sector and trade unions from all over the world. Its objectives are two-fold: (1) Facilitating interaction between the academic community and the World Bank, and (2) Mobilizing the academic and student community on development issues and curricula, facilitating mutual flow of knowledge. Activities of the RAD are coordinated by a small steering committee. J. Michael Adams, Chair of the North American Council (NAC) of IAUP was nominated by IAUP President Pornchai to be IAUP's representative on this steering committee. He was elected at the RAD conference in Slovenia in May, 2007.



J. Michael Adams (left), Jean-Christophe Bas (center) and Alvaro Romo de la Rosa (right) at World Bank headquarters in Washington

Adams' first meeting at the RAD was in June 2007. At a private meeting with Jean-Christophe Bas, Development Policy Dialogue Manager at the World Bank, and Alvaro Romo de la Rosa, Secretary-General of IAUP, a proposal entitled *Higher Education as an Agent of Accelerated Economic Development* was discussed as a potential joint IAUP/World Bank initiative. This program would target five countries selected by the World Bank for higher education investment and enrichment. Ministers of education would meet with World Bank officials and successful university presidents from other parts of the world with the intent of creating country specific plans to prioritize higher education investment and activity as a prime economic development strategy. These plans would be integrated into WB regional plans. IAUP would provide an institutional partner for one university in each country. Part of that commitment would include in-country mentors, institutional assistance on curriculum development, governance models and faculty development. Particular attention would be paid to business and entrepreneurship program content, linked with global

education and ethics. The outcome would be to accelerate in-country preparation of the next generation of ethical, educated leaders and economic developers. The proposal continues under consideration by both IAUP and the World Bank.

Prior to the official RAD meeting, Jean-Christophe Bas facilitated another meeting between the World Bank and IAUP. On May 10, Adams met in Washington, D.C. with World Bank members Vinay Bhargava, Senior Advisor External Affairs, Communications and UN Affairs Vice Presidency, Ms. Maya Braham, Head, Speakers Bureau, and Ms. Mittpheap, Communications Associate, External Affairs, North American Affairs. Five areas of potential cooperation were discussed:

1. A draft proposal is currently under consideration at the World Bank headquarters to create a series of think-tanks in third-world countries, with linkages to similar organizations in developed countries. The premise is that those closest to a problem know best how to address it. The primary focus will be politics and economic development. IAUP could assist with identification of participants as well as identifying a member-campus for face-to-face conversation between the different groups, depending upon region and priorities.
2. There was discussion of development of an on-going joint course development program. The concept is that IAUP and The World Bank would identify a series of topics, agreeing to develop one course each year. Their current priority topics are: Poverty, environment, immigration and migration, economic development, and health/AIDS. Each organization would each appoint individuals to a development team [IAUP member faculty and World Bank research fellows. The World Bank would provide resource materials for these courses that would be taught at IAUP campuses. There is also an expectation that other organizations, such as the IMF and the UN would provide additional resources for these courses, thereby providing other viewpoints and approaches.
3. There is keen interest in dissemination of information generated through World Bank research through the IAUP higher education network.
4. There was brief mention of the possibility of co-publishing projects. The World Bank deems publication partnership with IAUP desirable.
5. The World Bank would like to send a speaker to the IAUP Triennial in Chile.



IAUP Relation with UNESCO

The IAUP holds NGO status with UNESCO and maintains ongoing formal consultancy. President Pornchai Mongkhonvanit and IAUP members, during the triennium period have played an active and crucial role in nurturing the relationship with UNESCO. This has been possible by regularly participating in the UNESCO' various activities, as follows:

1. IAUP had a great pleasure of organizing the special session for "President Forum" in the 11th UNESCO-APEID Conference,

"Reinventing Higher Education: Toward Participatory and Sustainable Development" which was held in Bangkok on December 12-14, 2007.

The Conference brought together representatives from governments, educational institutions, and non-governmental organizations, the private sector and local communities to explore the linkages between higher education, participatory development and sustainable development.

The IAUP' Session was on the theme of Partnership in Higher Education toward a Shared Future. The keynotes were Sven Caspersen, ex-IAUP President and ex-President of Aalborg University, Denmark; David Strangway, IAUP Executive Committee Member, Chancellor of Quest University Canada and former President of University British Columbia; and Prof. Shinnosuke Tama, Vice President of Iwate University, Japan.

It was a great pleasure to have Chairing the Session and explain about IAUP's background history, its mission and the on going activities to the audience. The IAUP Session was successfully ended.



2. IAUP at UNESCO Meeting in Seoul, Korea:

IAUP President attended the Ninth Session of the Regional Committee Meeting for the Regional Convention on the Recognition of Studies, Diplomas and Degrees in Higher Education in Asia and the Pacific which was held by the United Nations Education, Science and Culture Organization (UNESCO) on May 22-23, 2007 in Seoul, Republic of Korea, in conjunction with the Regional Seminar on Regional Harmonization: Establishing a Common higher Education Area.

The country reports on Higher Education, Institutions, Policies and Development were made from different countries of Asia and the Pacific. The purpose of this seminar was to continue to discuss latest development and review on the draft of the UNESCO's Regional Convention on the Recognition on Studies, Diplomas and Degrees in Higher Education in Asia and the Pacific which was adopted in Bangkok on December 16, 1983 (UN Series No. 32021). It was hoped that the development will bring about Higher Education common areas in Asia and Pacific the same way as Bologna process in Europe.

3. IAUP at UNESCO Regional Meeting in Macao, P.R. China:

IAUP President attended the Fourth Session of the Regional Follow-up Committee for the 1998 World Conference on Higher Education (WCHE) which as held on July 17-19, 2007, in Macao, P.R. China.

The theme for the Fourth Session was on "Internationalization of Higher Education: Linkages, Co-Operation and Trade". The meeting focused on how the internationalization of higher education has taken place shape in relation to research, aid and trade. The meeting was co-organized by UNESCO-APEID, Chinese National Commission for UNESCO and the Government

of Macao Special Administrative Region of P.R. China.

IAUP President Pornchai Mongkhonvanit gave a presentation on "International Co-operation among Universities," with regard to the role and functions of IAUP that how the organization is facilitating international co-operation among universities in the region as well as internationally.

4. United Nations University (UNU) /UNESCO International Conference:

The UNU and UNESCO jointly organized the International Conference on "Pathways towards a Shared Future: Changing Roles of Higher Education in a Globalized World, which was held on August 29-30, 2007 at UN House, Tokyo. In this conference Prof. Ingrid Moses, President Emeritus of IAUP and IAUP President Pornchai Mongkhonvanit, represented IAUP, and were the keynotes in the session of "Intercultural Leadership and Change."

5. Nominations for the UNESCO Prize for Peace Education 2008:

On behalf of IAUP, President Pornchai have also received a letter from the UNESCO inviting several organizations, including IAUP, to submit a nomination for the UNESCO Prize for Peace Education, which will be awarded for the 25th time in 2008.

The purpose of the Prize, awarded every two years starting from 2006, is to promote all forms of action designed to construct the defenses of peace in the minds of men by rewarding a particularly outstanding example of activity designed to alert public opinion and mobilize the conscience of humanity in the cause of peace, in accordance with the spirit of UNESCO's constitution and the United Nations Charter.

6. IAUP hold a joint symposium with International Association of Universities (IAU) on Institutional Autonomy Revisited: National Dimensions, Cross regional/national Experiences,

which was held in Chiang Mai, Thailand, on December 8-9, 2006. A concrete discussion from different perspectives has been made, while exchanges of the dialogues and views on how to find the appropriate balance for each institution with regard to the institutional autonomy-such as autonomy from the state, internal, external and the autonomy from the market.

7. In addition, UNESCO by the decision of the board has decided to grant the formal consultative status with IAUP for the period of the next six years.



IAUP Relation with European University Association (EUA)

First ever closed co-operation with IAUP and EUA are initiated significantly during the Thai Presidency. President Pornchai Mongkhonvanit and Prof. Georg Winckler, Rector of University of Vienna and President of EUA had jointly organized the Seminar on "University Industry Collaborations" which was held at University of Vienna, in April 2006, in conjunction with the executive committee meeting. The meeting was also co-chaired by President Pornchai Mongkhonvanit, and Glenn Goerke, Chair of the Commission of IAUP University-Industry Collaboration, and moderated by Secretary General Alvaro Romo. Prof. Georg Winckler gave a presentation on "building the knowledge of Europe." The main theme was concerning the Bologna Process and also dealt with the Modernization Agenda for Universities: Education, Research and Innovation. Prof. Winckler slide's presentation and entire report can be found in IAUP website.

Universities and business/industry have combined their energies and resources to stimulate job growth and creation, to enhance innovation, to foster social cohesion, to support

peace and understanding, and to assure a leadership role within society.

During this triennium period, IAUP was glad to received membership status by EUA. Furthermore, IAUP chair of European council and Executive Committee member, Prof. Günther Saglamer has been elected as a Board member of EUA.

EUA's Doctoral Programme in Europe's Universities: achievements and challenges

IAUP is pleased to received the letter and Annual Report 2006 from Prof. Georg Winckler, President of EUA regarding its latest publication on Doctoral Programme, EUA's first project "Doctoral Programme for the European Knowledge Society (2003-2005) opened a dialogue between the universities and policy makers on the reform of doctoral programme and enabled the adoption, in a Bologna Seminar held in Salzburg in February 2005, of "ten basic principles" for the future development of doctoral programmes.

EUA's Membership updated Statutes

IAUP have also received an updated two set of statutes, launched a postal ballot of its members during General Assembly in Hamburg proposing amendments concerned technical difficulties in the statutes, the goal being to reconcile the two sets of statutes as much as possible.

At the same time, Prof. Winckler, informed that as the existing statutes require a statute review process to be launched no longer than five years after the establishment of the association, a Statutes Review Group (SRG) was also established at the 2006 General Assembly. The SRG has a broad remit and will examine issues such as the membership and governance structures of the Association, including the mode of election of the President and Board members. This group is composed of representatives from the EUA Board, Council and individual member institutions, and started work in August 2006.

New EUA report Quality Culture in European Universities:

A Bottom-up approach, report on the Three-rounds of the quality culture project 2002-2006. This report is the outcome of the four-year Quality Culture project, involving 134 higher education institutions from thirty-six countries across Europe, which aimed to identify how internal quality culture can be developed and embedded in institutions. Targeted at a range of higher education actors-institutions, students, quality assurance agencies and governments-the report highlights principles and good practices gathered during the lifespan of this influential EUA project. The next steps for EUA in the field of quality involves two initiatives: The Creativity in Higher Education project; and to set up the first European Quality Assurance forum in Munich, Germany.

IAUP as member has been a crucial importance for EUA to be able to play a strong role in the future in representing Universities at European level.



Finance



บริษัท อีเอ็นเอ จำกัด
International Auditing & Associates Co., Ltd.

INDEPENDENT AUDITOR'S REPORT

To The member of The International Association of University Presidents.

We have audited the financial report of The International Association of University Presidents (the Association) for years ended 31 July 2007 and 2006, consisting of the statement of receipts and payments. The Association's committee members are responsible for the financial reports, which have determined that on cash basis of accounting. Our responsibility is to express an opinion on it to the members of Association and this financial report based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial report is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial report. An audit also includes accessing the accounting principle used and significant estimates made by management, as well as evaluating the overall financial report presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial report present fairly, in all material aspects, the financial position of **The International Association of University Presidents (the Association) as the ending on 31 July 2007 and 2006 and the performance for the period 1 August 2005 to 31 July 2007** in conformity with accounting policies that recognition on cash basis.

International Auditing & Associates Co., Ltd.

W. Arunsiripetch

Wittaya Arunsiripetch
CPA. (THAILAND)
Registration No. 4295

Bangkok
September 8, 2008

The International Association of University Presidents Statement of Receipts and Payment from 1 August 2005 to 31 July 2008

Descriptions	1-Aug-07 to 31 Jul 08 (Provisional)	US Dollar	1-Aug-06 to 31 Jul 07 (Audited)	US Dollar	1-Aug-05 to 31 Jul 06 (Audited)	US Dollar
RECEIPTS						
• Opening Balance	19,643,519.13	586,321.20	19,283,843.87	572,029.08	-	-
• Transfer from 14th Triennial Conference	-	-	-	-	233,211.00	6,161.616
• Transfer from Australia	-	-	-	-	14,477,820.71	382,515.277
• Transfer from Aalborg University	1,097,911.96	32,770.56	-	-	-	-
• Donation from Korean Foundation	-	-	-	-	1,890,319.06	49,943.699
• Life membership fees	-	-	-	-	248,518.01	6,566.039
• Membership fees	4,381,620.85	130,782.94	4,537,117.71	134,587.44	6,999,867.92	184,941.951
• Interest	135,656.85	4,049.10	143,058.35	4,243.63	101,540.51	2,682.779
• Other income	560.70	16.74	-	-	-	-
Total Receipts	25,259,269.49	753,940.53	23,964,019.93	710,860.15	23,951,277.21	632,811.361
PAYMENTS						
• Salaries	1,172,000.00	34,981.94	1,338,810.00	39,713.98	1,742,220.00	46,030.807
• Travel	1,813,334.50	54,124.54	1,714,918.80	50,870.74	1,573,266.53	41,566.925
• Grant and Support	393,827.00	11,754.98	723,510.00	21,461.94	940,868.81	24,858.485
• Website	-	-	228,017.00	6,763.82	62,791.00	1,658.987
• Postage	173,604.64	5,181.76	123,158.00	3,653.32	134,067.00	3,542.154
• Printing	394,387.00	11,771.69	163,300.00	4,844.07	196,000.00	5,178.472
• Bank fees & Miscellaneous	15,492.25	462.41	18,787.00	557.29	8,220.00	217.179
• Other fees	-	-	10,000.00	296.64	10,000.00	264.208
Total Payment	3,962,645.39	118,277.33	4,320,500.80	128,161.80	4,667,433.34	123,317.217
NET OPERATING INCOME (Acc.)	21,296,624.10	635,663.20	19,643,519.13	582,698.36	19,283,843.87	509,494.144
• Contribution for the preparation Triennial Conference (Chile)	2,071,650.00	61,834.76	-	-	-	-
• Available Funds	19,224,974.10	573,828.44	19,643,519.13	582,698.36	19,283,843.87	509,494.144

Note : Opening Balance and Available convert currency at the ended July 2006, 2007 and 2008 from BOT

Explanatory note of financial results

The financial report of the Association is a special purpose financial report. The Association is not a reporting entity for the purpose of report under General Accounting Standards.

The financial report is prepared on the cash basis of accounting and in Thai Baht and presented in US dollar by converting currency at the ending periods (August-July for the each year) with Bank of Thailand rate.

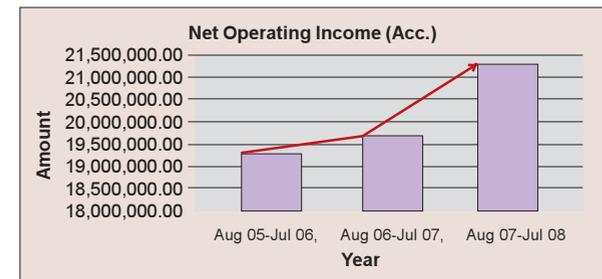
Revenues are only recorded when cash is received and expenses are only recorded when payment is made.

Statement of receipt and payment from 1 August 2005-31 July 2007 were audited by International Auditing and Associates Co., Ltd. (Thailand).

The Statement for the period 1 August 2007 to 31 July 2008 is provisional Statement of Receipts and Payments. Please note: the financial statements for 2007/2008 are yet to be audited.

IAUP income and expenditures from 2005 to 2007 were relatively stable. Membership fees income for 2005/2006 appears higher than 2006/2007, because of higher exchange rates during August 2005 until December 2005 and, also, a result of new members joining IAUP after the 14th Triennial Conference in Thailand. Other items have not changed in material.

Expenses during 2005-2007 consist of personnel cost, grant and support, publications and traveling expenses.



Net Operating Income (Acc.)

Years	Thai Baht	US dollar
August 2005 - July 2006	19,283,843.87	509,494.14
August 2006 - July 2007	19,643,519.13	582,698.36
August 2007 - July 2008	21,296,624.10	635,663.20

Note : Convert currency at the ended July 2006, 2007 and 2008 from BOT

1 US Dollar At the ending July 31, 2006 = 37.8490 / At the ending July 31, 2007 = 33.7113 / At the ending July 31, 2008 = 33.5030

IAUP Communication and Archives

The primary forms of communication for disseminating information about IAUP and the activities of its various Working Parties, Commissions and Regional Areas is distributed via print media, in the form of "IAUP Newsletter", the Association's Annual Report and as part of ad hoc mailings and also via electronic media through the official IAUP website www.iaups.org and email distribution of President to President report monthly.

This section details existing practices for implementing the communication strategy.

1. Annual Report

During the Presidency of President Pornchai Mongkhonvanit (2005-2008), "President to President report" was periodically made via electronic auto mails to all members. While this year, the triennium report will be distributed to members at the XV Triennial Conference in Chile. Also, this publication will be accessible to online for every newcomers and members visiting our website www.iaups.org

2. Improving IAUP Database:

For the period 2005-2008, the office of the Presidency IAUP has been responsible for implanting the maintenance and overall improvement of the IAUP database. It is intended that the database has been implemented to fulfill all record keeping needs for the IAUP and will expand with the Association as it grows. In addition, for the convenient of all members, the member's lists have been listed on the website, www.iaups.org. The IAUP database records information about IAUP membership. It covers the following aspects:

- Members' information including contact details, payment details and members history.
- Payment information including the type of memberships, costs and incentive for regional chairs.
- Billing Statement including membership fee information, remittance details and banking details.
- Renew life members to update all members' history for a current year.

3. Official IAUP Website

The official IAUP website, located at www.iaups.org provides an invaluable medium for promoting convenient access to all information made available to IAUP members. The site provides links to current and archived editions of the IAUP publication, "IAUP Newsletter", gives all necessary information about membership and joining IAUP (including downloadable copies of the Application Form), information about Upcoming

Events and copies of Speeches and addresses from recent Regional Meetings, Executive Meetings and guest appearances of the Presidency at various global conferences. The site also provides a broad range of additional information about the objectives of the Association, the Chairs and activities of its various Commissions, Working Parties and Regional Centers and a searchable membership database.

4. Issuing the membership certificate:

A membership certificate is sent to all active members, starting from 14 February 2008 onwards during this triennium period. The certificate is signed by IAUP President, Pornchai Mongkhonvanit, and by Deputy Secretary General, Mr. James Deng. In this certificate IAUP member name's (Institutional and Individual name) is recognized and congratulated as an active member. This activeness is evaluated on the basis of period of payment received. So for example, Universidade de Macau, in China, have paid for three years, complete triennium period, there certificate is stated as "An active member for the Triennium period". This certificate can also be regarded as a receipt.

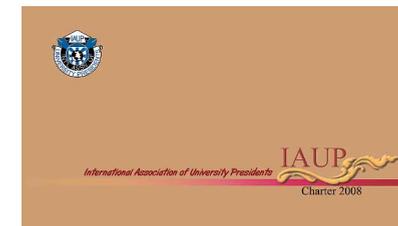
5. Payments

The options for method of payment are listed for reference on the Billing Statement. Within this triennium period we had updated to four payment methods for the member to choose from:

1. Bank wire transfer
2. Credit card:
3. Cheque
4. Western Union

6. Publish IAUP Charter, user friendly pocket hand book for members

IAUP have published a booklet of IAUP Charter and distributed among IAUP members and prospective members. It is intended to create a reference for the administration and activities of IAUP, and seeking further comments and suggestions from the members which will be discussed in the General Assembly



during the Triennial XV in Chile.

7. Publish IAUP Newsletter

The official magazine of IAUP, *Lux Mundi* or IAUP Newsletter as it is commonly referred, is published in the IAUP Secretariat, three to four times per year. The magazine is a vital link to all active members of IAUP and is one of the valuable benefits of IAUP membership. The primary purpose of *Lux Mundi* is to provide information for members about key issues and developments within international higher education and to inform members on an ongoing basis about activities and achievements within regional areas and within IAUP Working Parties and Commissions. The publication is distributed in Chinese, English and Spanish. These newsletters are also available with electronic editions dating back to Spring 1997 in our website.

8. Auto-mail

The IAUP's auto-mail system is created to reach all active members of IAUP. It is intended to send the reports to all members such as the activities, program achievements and other related information; basically the "President to President" reports/messages are used to send to all members, regularly.

9. Executive Committee meetings and others

IAUP's Executive Committee meetings which were held in different regions during the Thai Presidency has also been considered a good place to meet with the members, prospective and other associated members, especially members from such particular regions.

Attending other relevant seminars or conferences are considered to extend the IAUP's networking and also is a good opportunity for IAUP to present about its mission and on-going activities.