



Triennial Report

**2008  
2011**



**IAUP**

International Association  
of University Presidents

*“The Global Voice of Higher Education”*

**Triennial Report**  
2008 - 2011



International Association of University Presidents  
809 United Nations Plaza  
New York, NY 10017-3580  
U.S.A.

IAUP  
Triennial Report 2008-2011

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IAUP  
Message from the President  
2008-2011



Barham Madaín  
Ayub  
*President*  
Chile

This is an exciting time for the International Association of University Presidents. Many ideas from previous IAUP Presidencies are finally becoming realities. The past, present and future of IAUP have worked together to make what IAUP is today. Having IAUP recognized as a charity organization in England is one such example. It has taken time

to do this, but the positive outcome will help IAUP in the long run. I feel fortunate to be standing on the pinnacle of such a moment.

At the same time, the years 2008-2011 were trying times for this world. Higher Education in almost every country felt the ripple effect from the economic crisis, which eventually made its way to the NGO. Fortunately for IAUP, its goals and ideals strike a common chord among colleagues in Higher Education around the world. The universal belief that Higher Education is one of the fundamental keys to making this world better is more important than ever. People from different parts of the world know this to be one of the primary truths for our future and this is why IAUP still exists.

I would like to thank Mr. Heitor Gurgulino de Souza, Secretary-General of IAUP, for his devotion and persistence in the last three years. Heitor traveled the

world for the last three years and spent much of that time working on IAUP related themes and events. His expertise and constant promotion of IAUP were two of the most important tools in this Presidency. Charles Gaukel, Deputy Secretary-General of IAUP, consistently worked on a wide range of IAUP tasks. His devotion to the IAUP cause is much appreciated.

My gratitude goes out to Jose Rodríguez, Treasurer of IAUP, and his team of hard workers from the Universidad Técnica Federico Santa María; Karol Trautmann, Katharine Sherwin, and Cristina Gutiérrez. The IAUP Treasury had an uphill battle from day one and their hard work should be noted.

Michael Adams and Richard Bronson were two of the most important elements for IAUP. In addition to their responsibilities as Presidency-elect, their contributions to IAUP and what IAUP stands for were exemplary during my Presidency. Their actions, creativity and drive have helped push IAUP into the 21st Century and there is no doubt that their work in the last three years will make their Presidency a productive moment in IAUP history.

Dr. David Strangway demonstrated what one individual can do for IAUP. He is another shining example for us all and I sincerely hope the seed (ACA proposal) that he has planted for Africa blossoms into its proper place on this earth.

Since we are an NGO, I appreciate and thank every IAUP member that attended an Executive Committee Meeting and Senior Advisors meeting. As you know, it is quite difficult to attend such meetings when you are running a university. My appreciation goes out to all of you. It has been an honour.

**IAUP**  
**Message from the Secretary General**  
2008-2011



**Heitor Gurgulino  
de Souza**  
*Secretary General*  
Brazil

I want to express my deep appreciation to the Members of the Executive Committee and to all IAUP colleagues, for their encouragement and support. In particular, I wish to highlight and express special thanks, for the dedicated work of Charles Gaukel, our Deputy Secretary General over all these very busy years. I also wish to express

my deep gratitude for the vote of confidence that President Barham Madaín and Treasurer José Rodríguez have bestowed upon me and wish to extend my appreciation to the staff of their respective universities in Chile, that worked closely with us – particularly to Karol Trautmann and her colleagues. Finally, I wish to express very deep thanks to my wife Lilian, my sons and grandchildren, for their understanding and patience for the many hours, days and evenings, spent on IAUP matters, away from home and from them.

It is my great pleasure to briefly report that during 2008-2011, the IAUP has carried out the following activities:

*XV Triennial Conference, Viña del Mar, Chile, September 29-October 2, 2008*, hosted by Rector Barham Madaín, of University of Viña del Mar and by Rector José Rodríguez of Universidad Técnica Federico Santa María, Chile.

*Istanbul, Turkey, November 2008*, hosted by Dr. Gulsun Saglamer (former Rector of Istanbul Technical University-ITU) a first Conference on “Beyond the Glass Ceiling: Women Rectors Across Europe. Women and Leadership in Higher Education”.

*Alexandria, Egypt, May 2009*, hosted by Sir Enan Galaly, Member of the IAUP Council of Senior Advisors, and also held a Seminar on: “Research in African Universities” and on the “Quality of Higher Education in the Middle East”

*Rio de Janeiro, Brazil, October 2009*, hosted by Senior Adviser Prof. Carlos Alberto Serpa,, Pres. Fundação Cesgranrio and, in a Joint activity with the Council for Latin America, Chaired by Rector Antonio Leña Reyes of UAG, Mexico, a Seminar was held at the Federal University of Rio de Janeiro (UFRJ), organized by Prof. Paulo A. Gomes, Rector of Universidade Castelo Branco, on “Innovation in Universities”

*Kaohsiung, Taiwan, September 2009*, a well attended Summit Forum of the IAUP North East Asia Council, was hosted by President Ing-Chung Huan of the National University of Kaohsiung, on “Higher Education and Economic Development”.

*Istanbul, Turkey, April 2010*, a second Conference was successfully organized by Dr. Gulsun Saglamer (ITU) on “Beyond the Glass Ceiling: Women Rectors Across Europe – Women and Leadership in Higher Education”.

*Tokyo, Japan, June 2010*, one of our largest Executive Committee meetings was hosted by President Toyoshi Satow, of the J.F. Oberlin University in Tokyo and by President Ichiro Tanioka, of the Osaka University of Commerce

*Hangzhou, China, November 2010*, a Conference was organized by the North East Asia Council, hosted by President Hu Jianmiao, of Zhejiang Gongshang University.

*Casablanca, Morocco January 2011*, an excellent meeting was hosted by Mohammed Barkaoui and President Khalid Naciri, of the Université Hassan II. A Seminar was also organized, in cooperation with the Moroccan Ministry of Higher Education and Research on “Research in African Universities”

**IAUP**  
**Message from the Treasurer**  
2008-2011



**José Rodríguez  
Peréz**  
*Treasurer*  
Chile

It is my pleasure to express my gratitude to everyone who has put effort and passion in fostering the importance of the role of higher education in the world. I am grateful to each person who collaborated and supported our initiatives from the most diverse places around the world.

During 2008 to 2011 the Presidency was located in Chile, South America. Our geographical position demanded that we strengthen our means of communication through digital networks. In our effort to stay connected, we updated the data of universities around the world to ensure a reliable network of contacts through which we can promote IAUP activities. In the same way, we sought to modernize and improve our website, including enhancing the online presence of the organization by publishing IAUP news and activities electronically.

As an NGO, our budgetary reality meant that we had to work both efficiently and economically. We published electronic newsletters and emailed members and prospects with information about our activities and events. Nevertheless, we recognized the importance of reaching out to new members and keeping our finances in order, so we specifically chose to print promotional IAUP brochures and paper invoices.

Today IAUP has 306 active members, and I expect that number to grow as we approach the XVI Triennial Conference in New York City. In addition to a balance of over \$500,000 US dollars, the IAUP endowment stands at \$516,241 US dollars. These funds provide us with the financial stability necessary to carry out IAUP activities around the world. At the end of this period in office, we will provide an audited year-end balance to the next Presidency, according to the standards and procedures that govern our financial operation.

I would particularly like to express my gratitude to the hard working team at Universidad Técnica Federico Santa María (UTFSM) and also to the Deputy Secretary General. In addition to their full-time positions, they dedicated many hours to the IAUP. The UTFSM team was charged with the arduous task of liaising with banks on behalf of new and renewing members, managing financial operations, meeting budgetary goals, and also providing support to the Presidency in general. I am grateful for their dedication and professionalism over the past three years.

On behalf of the Presidency and the administrative team, I thank you for your active collaboration in the organization and encourage you to continue participating. Your continued efforts are essential for IAUP to achieve its goals and take on new projects in the coming years.



# IAUP History

“Peace, welfare and security for humankind through education”



The founding fathers of IAUP were university leaders from the United States, South Korea, Puerto Rico, the Philippines and Liberia that came together in 1964 to discuss the creation of a worldwide organization that would facilitate communication among higher education leaders from various countries, promoting friendship and collaboration between them. The inaugural IAUP conference was held in Oxford, England in June 1965, with the participation of around 120 representatives of universities from 21 countries. Over the years, IAUP has contributed to the strengthening of the international mission and quality of education of its member institutions and has grown to become an association of around 300 members from 60 countries.

The rich series of academic events and activities of IAUP have drawn the attention and respect of many world leaders. The following distinguished world leaders have personally attended IAUP events through its history:

President Bill Clinton of the United States; Mr. Chung Hee Park, President of Korea; President Tubman of Liberia; His Imperial Majesty Mohammad Reza Pahlavi, Shah of Iran and Queen Farah; Mr. Rodrigo Carazo Odio, President of Costa Rica; His Majesty King Bhumibol Adulyadej of Thailand; Mr. Miguel de la Madrid Hurtado, President of Mexico; His Majesty King Juan Carlos and Queen Sofia of Spain; His Majesty Prince Takamado and Princess Takamado of Japan; His Majesty Albert II, King of the Belgians; His Excellency Peter

Hollingworth, Governor-General of Commonwealth of Australia. Also, Her Majesty Princess Chulaborn of Thailand; Prime Minister Toshio Kaifu of Japan; Prime Minister J.L Dehaene of Belgium; Prof. Dr. Emil Constantinescu, President of Rumania; Former Prime Ministers Harold Wilson of Great Britain; Prem

Past Triennials	Year	City
XV Triennial	2008	Viña del Mar and Valparaíso, Chile
XIV Triennial	2005	Bangkok and Pattaya, Thailand
XIII Triennial	2002	Sydney, Australia
XII Triennial	1999	Brussels, Belgium
XI Triennial	1996	San Francisco, United States
X Triennial	1993	Kobe, Japan
IX Triennial	1990	Valladolid, Salamanca and Leon, Spain
VIII Triennial	1987	Guadalajara and Mexico City, Mexico
VII Triennial	1984	Bangkok, Thailand
VI Triennial	1981	San Jose, Costa Rica
V Triennial	1978	Teheran, Iran
IV Triennial	1975	Boston, United States
III Triennial	1971	Monrovia, Liberia
II Triennial	1968	Seoul, Korea
I Triennial	1965	Banbury, England

Tinsulanonda of Thailand; G. Fitzgerald of Ireland, M. Eyskens of Belgium; Dr. Federico Mayor, Director General of UNESCO; J.M Gil Robles, President of the European Parliament; HRH Princess Maha Chakri Siridhorn of Thailand; Former President Fidel Ramos of the Philippines; Nobel Peace Laureate Jose Romos-Horta of East Timor; Dr. Jane Goodall, of the Jane Goodall Institute and UN messenger for Peace, among many distinguished personalities.

Year	President	Secretary General	Treasurer
2008 - 2011	Barham Madaín, Chile	Heitor Gurgulino, Brazil	José Rodríguez, Chile
2005 - 2008	Pornchai Mongkhonvanit, Thailand	Álvaro Romo de la Rosa, Mexico	Suchart Uphatam, Thailand
2002 - 2005	Ingrid Moses, Australia	James McWha, Australia	Denise Bradley, Australia
1999 - 2002	Sven Caspersen, Denmark	Jef Van der Perre, Belgium	Michael Daxner, Germany
1996 - 1999	Donald Gerth, United States	Donald Gerth, United States	Robert Jones, United States
1993 - 1996	Kan Ichi Miyaji, Japan	Kan Ichi Miyaji, Japan	The position of IAUP Treasurer was created in 1996.
1990 - 1993	Rafael Catagena, Puerto Rico	Álvaro Romo de la Rosa, Mexico	
1987 - 1990	Luis Garibay, Mexico	Álvaro Romo de la Rosa, Mexico	
1984 - 1987	Nibhond Sasidhorn, Thailand	Charoen Khantawongs, Thailand	
1981 - 1984	Leland Miles, United States (1)	William Allen, United States	
1974 - 1981	Young Seek Choue, Korea	Won Sul Lee, Korea	
1971 - 1974	Young Seek Choue, Korea (2)	Won Sul Lee, Korea	
1971	Rocheforte Weeks, Liberia (3)	The position of IAUP Secretary-General was created in 1971.	
1964 - 1971	Peter Sammartino, United States		

(1)The charter of IAUP was rewritten in 1978 to place a term limit on the President. (2)Young Seek Choue was elected Vice-President of IAUP in 1971 and became Acting Presidener when Rocheforte Weeks resigned. (3)Soon after Rocheforte Weeks of Liberia was elected as the second President of IAUP in June 1971, the President of Liberia, William Tubman, died in office. The new President of Liberia chose Weeks to be Foreign Minister. Rocheforte Weeks accepted and resigned as IAUP President.

## IAUP President's Report 2008-2011

### IAUP Charity

The IAUP Charter started with former IAUP President Sven Casperson and former Secretary General Jef Van der Perre in 1999-2002. A draft version was created and approved at that time. Naturally, the process of creating an IAUP charter has taken some time to develop but the urgency for IAUP to exist in such a manner became necessary and could not wait any longer. A newly formed Charity in the United Kingdom was established with Articles of the Charity from Sven Casperson's Presidency.

Lawyers helped write byelaws to the Charter, which govern the Charity's operations, and the Executive Committee reviewed and sent detailed notes back regarding edits and additional information. The goal has always been for the General Assembly at the XVI Triennial to approve both the Articles of the Charter and the byelaws. Richard Bronson, Executive Committee member, was a strong proponent in this task. This Presidency congratulates him and has the utmost gratitude for his achievements.

### WISE

IAUP was invited by the Qatar Foundation to participate in its 2009, 2010 and 2011 WISE (World Innovation Summit for Education). WISE is a unique global event whose ambition is to create a new international multi-disciplinary platform to shape education models of the 21st century. Opinion leaders and decision makers from around the world came together in Doha.

The IAUP participated in WISE as a privileged academic partner, along with the Institute for International Education (IIE), The Association of Commonwealth Universities (ACU), Agence Universitaire de la Francophonie (AUF) The Rand Corporation, and the United Nations Educational, Scientific and Cultural Organization (UNESCO), helping to choose conference themes, speakers, and invitees.

At WISE 2009, the Qatar Foundation endorsed and funded a proposal from IAUP and the Institute for International Education (IIE) to create the WISE Institute for Educational Leadership. The inaugural workshop was held in Doha, Qatar from October 18-22, 2010.

The WISE Education Leadership Institute works to prepare the next generation of global education leaders for the challenges that lie ahead. The Institute aims to provide the information, insight and encouragement to implement into practice the innovative spirit and intent of WISE. The seminars develop the administrative skill set of new administrators and serve as an enabling environment for change and improvement. Thus, the WISE Education Leadership Institute provides experience-based training through case studies, expert speakers and role-playing exercises, focused on top-level decision-making; strategic goal-setting; governments and governance; and the role of the university and its students in world society. The Qatar Foundation has endorsed the idea of offering the program every year and IAUP looks forward to continuing its role with WISE and expanding the WISE Program on Education Leadership.

### Academic Chairs for Africa

This proposal was raised by David Strangway, Founder of Quest University and fellow Executive Committee member, at the 2009 Executive Committee Meetings held in Alexandria, Egypt and Rio de Janeiro, Brazil. Academic Chairs for Africa is a proposal to create and fund 1,000 chairs to be occupied at universities in Africa. The goal is a long term one with a realistic view of Africa's current situation. Africa needs to develop its people to meet its goals. For the last two years, David Strangway has promoted Academic Chairs for Africa to the United Nations, UNESCO, the World Bank, the African Development Bank and many other university organizations and African countries. He has quickly gained support. It has been exciting for the Presidency to be a part of David's highly ambitious goal. We hope his proposal that started with this Presidency continues to succeed for the good of humanity.

### Membership Development

The world economic crisis was a common opponent for membership development these last three years. Being an NGO, the IAUP Executive Committee strived to reach out to new prospects and past members by common methods and new methods. Common methods meant providing electronic information through blast emails to all members in English.

Regional Chairs were given the task to translate IAUP information from English into their native language or native languages in their Region. It was stressed that Regional Chairs had to participate more. The IAUP Presidency is at a major disadvantage without the knowledge of the appointed Regional Chair with regard to language, culture and Higher Education issues in that area. Promoting IAUP was more successful by personally meeting with prospects and letting them know the benefits of IAUP for them and their university. A resolution was approved in the Tokyo Executive Committee meeting, June 2010: "Each current IAUP Member should engage one or more members to join our Association, between now and the IAUP Triennial Conference in June 2011".

Members whose memberships expired in 2008-2011 were notified by the IAUP Treasury through letters with invoices (and emails). International brochures were printed and disseminated at each Conference listed in this report (available on the IAUP website). Increased promotional and informative emails were sent to members, prospects, and members who recently expired.

A weekly update on the Triennial was sent from NAC to the Presidency and disseminated to all members and prospects in the database. The Triennial Conference was considered the main focus for membership development since the last Executive Committee Meeting in Casablanca, Morocco in January 2011.

### Academe Journal

Pornchai Mongkhonvanit, IAUP President Emeritus and President of Siam University, completed Academe Volume 1, Number 2 in September 2009 (this and later editions are available for download on the IAUP website) and continues with this biannual journal. This Journal of Leadership and Management in Higher Education seeks to foster exchanges among practitioners, policy makers and scholars and to provide a symposium for comment on leadership and management in higher education. Dr. Pornchai Mongkhonvanit has continued to foster ACADEME and its evolution.

### IAUP Website

As of March 2010, The IAUP website [www.iaup.org](http://www.iaup.org) moved to a permanent location and was modified by the web design and development company "The Boulevard Group, Inc." The Boulevard Group specializes in non-profit and educational websites. Tailor-made for IAUP, the new website provides more information about IAUP and its members, while demonstrating a finer aesthetic and professional stance in the Higher Academic world.

### New Partnerships

Reciprocal partnership agreements were completed with Universities Australia, UNIMED (Mediterranean Universities Union), and UDUAL (Union of Universities of Latin America and the Caribbean) in April and May of 2010. These three new partnerships should help bolster awareness about IAUP in Australia, the Mediterranean, Latin America and the Caribbean. Universities Australia is an important partner representing Australia's 39 universities in the public interest, both nationally and internationally. UNIMED is an association of 84 universities from countries in the Mediterranean basin. It is important that IAUP reaches out to other associations around the world and tries to attain partnerships. This ongoing process will only benefit IAUP's main goals.

IAUP Events

The following events were held with the support of IAUP:

- [Viña del Mar, Chile](#): XV Triennial Conference, September 2008.
- [Alexandria, Egypt](#): IAUP Executive Committee Meeting and Council of Senior Advisors, May 2009.
- [Kaohsiung, Taiwan](#): IAUP Northeast Asia Conference, National University of Kaohsiung, September 2009.
- [Rio de Janeiro, Brazil](#): IAUP Regional Seminar - University and Innovation, Federal University of Rio de Janeiro, Brazil, October 2009.
- [Rio de Janeiro, Brazil](#): IAUP Executive Committee Meeting, October 2009.
- [Doha, Qatar](#): WISE (World Innovation Summit for Education) / Qatar Foundation, November 2009.
- [Bangkok, Thailand](#): 7th International Conference on ICT and Knowledge Engineering, Siam University, December 2009.
- [Istanbul, Turkey](#): Women Rectors Across Europe, Women Leadership in Higher Education, April 2010.
- [Guadalajara, Mexico](#): 2nd International Meeting of Presidents, UNIVERSIA, May 2010.
- [Tokyo, Japan](#): IAUP Executive Committee Meeting, June 2010
- [New York City, USA](#): Academic Impact Launch, United Nations in New York, November 2010.
- [Bangkok, Thailand](#): 8th International Conference on ICT and Knowledge Engineering, Siam University, November 2010.
- [Hangzhou, China](#): IAUP Northeast Asia Conference, Zhejiang Gongshang University, November 2010.
- [Doha, Qatar](#): WISE 2010, December 2010.
- [Casablanca, Morocco](#): IAUP Executive Committee Meeting, January 2011.
- [Bangkok, Thailand](#): IAUP South East Asia Regional International Conference, January 2011.

Global and National Issues Survey

*(First World Wide Survey of Chief Executive Officers of Universities)*

George Dehne, President of George Dehne & Associates, Inc. and fellow IAUP Senior Advisor, offered his expertise in the field of surveys by creating and maintaining the first World Wide Global Survey of University Presidents. The survey was send through the IAUP database. Some members translated into other languages and disseminated it on their own. The hope is to get a clear picture of what a university president thinks about global issues and the role of Higher Education, and to propagate the significance and message of IAUP to the media and to as many prospective members as possible. This new approach to getting university presidents active in IAUP revealed that individually calling and informing colleagues was much more productive in getting people to respond than by email.

Academic Impact

This Presidency was fortunate to witness the inauguration of Academic Impact, thanks to the hard work of Michael Adams and his IAUP Presidency-elect team. It is a global initiative that aligns institutions in higher education with the United Nations in actively supporting ten universally accepted principles in the areas of human rights, literacy, sustainability and conflict resolution. Academic Impact also asks each participating college or university to actively demonstrate support of at least one of those principles each year. The formal launch of Academic Impact took place at a two-day conference in New York City, November 18-19, 2010.

International Faculty Achievement Award

The Tokyo Executive Committee Meeting approved the creation of an International Faculty Achievement Award. This award is for faculty and their extraordinary achievements in curriculum development, service, and teaching to prepare world citizens. University presidents and IAUP members are not eligible for this award.



IAUP Regional Reports



**IAUP**  
**Regional Reports**  
**African Council**  
2008-2011



**IAUP African Council President nomination**  
The objectives of my nomination at the XV Triennial were to increase dynamism in the participation of Chancellors, Presidents and/or Directors of African Higher Education Institutions in IAUP activities and to stimulate their interest to become members of IAUP. This would place Africa in a prominent position during the discussions of worldwide Higher Education related issues.

Following the nomination, we participated in the Summit held in Alexandria, Egypt, from May 7 to 10 2009, where we spoke about “Higher Education in Africa-Progresses and Challenges.”

**Activities developed**  
Various activities have been developed with the objective of recruiting new members in Africa, in order to increase the Higher Education Institution Leaders’ participation for IAUP development. With the objective of continuing to recruit new members for IAUP in Africa and in order to increase African participation in IAUP development, we have been

sending letters with attached Reports about the XVI IAUP Triennial, that will be held in New York on June 2011, to Chancellors and/or Directors of African Higher Education Institutions, including Angolan institutions.

In the same letters, Chancellors and former Chancellors are always requested to join IAUP, in order to strengthen Africa’s participation in the International Association of University Presidents. For further information we attachrd an IAUP documentation booklet.

**New member affiliations**  
Letters have been sent to Chancellors and/or Directors of Angolan Higher Education Institutions and more than a hundred e-mail messages have been also sent to Chancellors of other African Higher Education Institutions, in order to continue to recruit new IAUP members.

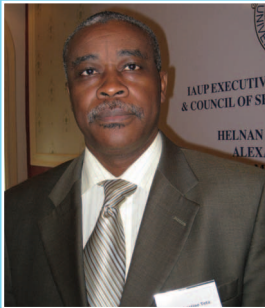
We will continue to send letters with information about IAUP activities and we will also continue to request the African chancellors and rectors’ affiliation to the Association.

**IAUP African Council proposal of conference**  
We presented at the IAUP Executive Committee Meeting held in Casablanca, a proposal for a conference of the African Chapter and for African Chancellors, to be held in March 2012 in Luanda. The theme of the conference will be chosen later by its organizing committee, from the following two

proposals: “Uniting Africa through Education” or “Developing Africa through Education”. The proposal of the conference was accepted by the Executive Committee as well as the provisional budget and the plan of activities.

We have already presented the proposal of the conference to the Angolan Minister of Higher Education, Science and Technology. We think that further steps will be done after the XVI Triennial in New York, as a substantial number of Presidents and/or Directors of African Higher Education Institutions will attend the Triennial and become members.

**Angolan and African rectors in XVI IAUP Triennial Conference**  
We have been sending letters to Chancellors and/or Directors of Angolan and African Higher Education Institutions, inviting them to attend the XVI IAUP Triennial.



João Sebastião Teta  
**African Council**  
Regional Chair

**IAUP**  
**Regional Reports**  
**European Council**  
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**Raising awareness among Nordic and European colleagues**  
In collaboration with the IAUP secretariat we have conducted a campaign to raise awareness of IAUP among rectors in the Nordic countries and in Europe. I have presented the benefits of joining IAUP to my European network and when I have been invited to speak at seminar/conferences throughout Europe.

**Boost collaboration between IAUP and EUA**  
As a board member in the European University Association (EUA) I have worked for an increased focus on internationalization.

This includes collaboration across continents – among universities, research organizations, NGOs and regulatory bodies. IAUP is already affiliated with EUA, but I will continue to work for an even closer relationship between the two organizations and collaboration on issues with international and intercontinental perspectives. It is important that IAUP and EUA continue to exchange experiences and information.

**Raising awareness of IAUP in Euroscience**  
As a board member in Euroscience I have been part of a working group with the task of renewing the strategy of the organization. I have worked to give priority to promoting international collaboration as part of the strategy and to increase collaboration with international NGOs including IAUP.

**Focus on development policy**  
As a member of the Danish Prime Minister’s Africa Commission and Chairman of a working group, “Building Stronger Universities in Developing Countries,” under the auspices of Universities Denmark, I have worked to promote tertiary education capacity building in developing countries and intercontinental collaboration. Among other things, I have made it a priority to raise awareness of the important role played by the IAUP in this regard as well as the contributions of universities to intercultural understanding, nation building and economic growth throughout the world.

**Financial implications**  
Few direct costs have been incurred in regard to the above mentioned activities.



Lauritz Holm-Nielsen  
**European Council**  
Regional Chair



IAUP  
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Latin American Council  
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**Membership promotion**

We have approached University Presidents in the large network of Latin-American universities. We made use of personal and institutional relationships, inviting Rectors to join the IAUP as active members. We explained to them the benefits of membership and emphasized the importance of increasing the participation of our region in this worldwide Association. The recruitment strategies have included mailing personal letters, distribution of IAUP pamphlets translated into Spanish, the development of information sessions and personal conversations during meetings at the important Mexican higher education associations as well as at the most relevant education organizations in Latin America.

**The Latin American Seminar**

Under the leadership of Prof. Pablo Alcantara Gómez, Rector of Universidade Castelo Branco in Rio de Janeiro, a very successful IAUP Latin American Seminar was organized. The topic of the seminar was “Universities and Innovation” which we considered of paramount importance for the sustainable

development of our societies. This event took place at the Centro de Tecnologia at the Campus of Rio de Janeiro (UFRJ) – Cidade Universitária, and it was attended by 50 participants from industry, NGO’s and representatives from various Brazilian and other Latin American countries under the auspices of Petrobras/CENPES, Fundacao Cesgranrio, CRUB, Redetec Technological Network and the Federation of Industries of Sao Paulo (FIESP).

**Latin American Council webpage**

The Latin American Council webpage (<http://iaupla.uag.mx>) has been in regular service for the last 4 years and includes interesting information translated from the IAUP main webpage regarding the Association accomplishments, as well as the activities of our Association’s Regional Council, including the Executive Committee meetings and other relevant information concerning the developments, challenges and opportunities of higher education in the region.

**Implementation of networking and discussion groups with other relevant Latin American higher education organizations**

We have developed interactions that include interesting dialogues and cooperation with some of the most important higher education organizations, such as: The Inter-American Organization for Higher Education (IOHE), Grupo Latinoamericano para la Reforma y Perfeccionamiento de la Educación (GULERPE) Hispanic Association of Colleges and Universities (HACU), and UNIVERSIA.

Part of the agenda of these meetings was to analyze the current situation, trends and proposals that were part of transcendental documents as the declarations of: Guadalajara by IAUP 2007, Panama by UNESCO 2008 and Lima by UDUAL 2010. It was hoped that through these dialogues we could establish new policies and procedures that would be relevant to the region that would take into consideration our distinctive educational culture and values, and that would also help Latin American higher education to face the challenges of the XXI Century.

**Designation of national representatives**

We have identified and designated national representatives in various countries of the region to help increase membership and disseminate the IAUP programs and outcomes. We hope to receive their support for the implementation of projects of the Latin American Council including the development of sub-regional conferences and to promote information exchange and collaboration.



Antonio Leaño Reyes  
Latin American Council  
Regional Chair

IAUP  
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This past year a series of meetings and telephone conversations took place between the Presidents of Notre Dame University, Rev. Walid Moussa, the President of Kaslik University, Rev. Hady Mahfouz, the President of the Arab University, Dr. Amr Al-Adawi, and I. We are focusing in our discussions on how to increase membership in IAUP from this region.

We are at the present time trying to bring in AUB. Furthermore, a series of discussions is taking place with the Association of Arab Universities, in order to find out how we can attract more members from that very large association. They have a new Executive Director, Dr. Sultan Abu-Arabi, President of the University of Yarmouk, Jordan, and we are hoping that through him, we will attract more institutions to join IAUP. For the upcoming meeting in June, this region has organized a panel called “Challenges of Quality Assurance in Higher Education through Accreditation in the Arab World: Case Studies of Lebanon and Morocco.” It will include Dr. Joseph G. Jabbra, President, Lebanese American University, Rev. Walid Moussa, President of Notre Dame University, Rev. Hady Mahfouz, President of Kaslik University, and Dr. Mohammed Barkaoui, former President Casablanca Hassan II University.

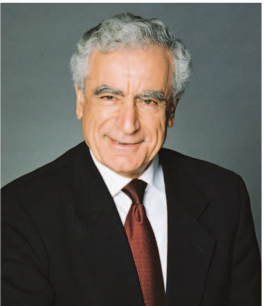
This panel will be presided over by the following four people:

- Joseph G. Jabbra, Chair, President of the Lebanese American University, who will introduce briefly the topic.

- President Rev. Walid Moussa, President of Notre Dame University, who will speak about his institution’s challenges of getting ready for accreditation by the New England Association of Schools and Colleges.

- President, Rev. Hady Mahfouz, Holy Spirit University of Kaslik, who will speak about “Leading a successful institutional evaluation with the European University Association and preparing for accreditation: The USEK experience.”

- Professor Mohammed Barkaoui, former President, Professor, and Advisor to the University Hassan II, who will speak about the challenges of accreditation at his university within a Moroccan framework.



Joseph G. Jabbra  
Middle Eastern Council  
Regional Chair

IAUP  
Regional Reports  
North American Council  
2008-2011



**Academic Impact**  
NAC on behalf of IAUP created and continues to maintain the website, [www.AcademicImpact.org](http://www.AcademicImpact.org), for the United Nations’ Academic Impact and assist in supporting the initiative.

A formal launch of the initiative occurred at the United Nations in November 2010, presided by Secretary-General Ban Ki-moon with opening remarks by IAUP President-elect Michael Adams.

**Incorporating IAUP**  
On behalf of IAUP, NAC engaged legal counsel and petitioned the Charity Board in the United Kingdom for Charity Status on behalf of IAUP. This three-year venture came to a successful conclusion in the fall of 2010.

On August 27, 2008, IAUP reached agreement with the Institute of International Education (IIE) to use 809 United Nations Plaza, New York, NY, 10017-3580 as a permanent mailing address for IAUP communications, effective October 1, 2008.

**WISE Conference**  
NAC represents IAUP as one of the major partners for the annual World Innovative Summit on Education (WISE) in Doha, Qatar. In this role, IAUP lends its expertise in selecting the conference themes, speakers, and invitees.

Organized by the Qatar Foundation for Education, Science and Social Development, the WISE event

assembles more than one thousand thought and opinion leaders across all sectors of education and from every corner of the world.

**WISE Leadership Institute**  
NAC on behalf of IAUP and with IIE jointly envisioned and ran the first WISE Institute for Education-Leadership Institute for the Qatar Foundation in October 2010.

The Institute emerged from the 2009 World Innovation Summit on Education. The Institute was conceived as a mechanism for developing the administrative skill set of new presidents, vice chancellors, and rectors, and serves as an enabling environment for institutional change and improvement. A pilot program ran in Doha with new presidents from Ghana, Egypt, Iraq, Bangladesh, Palestine, India, Pakistan, Colombia, and Sudan.

**International Faculty Achievement Award**  
The IAUP Executive Committee at its Tokyo meeting in 2010 approved the creation of an International Faculty Achievement Award that recognizes extraordinary achievement in curriculum development, service, and teaching to prepare world citizens. NAC created the award and forwards it to member presidents who request one for their faculty.

**IAUP Archives**  
All of the material received by June 2009 from former IAUP presidents Leland Miles, Donald Gerth,

Sven Caspersen, and Ingrid Moses, have been arranged and preserved in 72 separate Hollinger boxes. They are secure. Twenty-seven of those boxes have been inventoried by item and an Excel sheet has been developed for each box that identifies every item in the box. The remaining 45 boxes still need to be inventoried.

During the fall, 2009, we received additional material from Donald Gerth that will fill another 15 Hollinger boxes. This still needs to be done. We have not yet received any materials from Pornchai Mongkhonvanit. It is estimated that it will cost another \$13,000 to complete the work on the material we currently hold.

**Reciprocity**  
Association partnerships were established between IAUP and UNIMED, Union of Mediterranean Universities, an association of 84 Universities from countries in the Mediterranean basin, and Universities Australia, a consortium of 39 universities in Australia.

**2011 Triennial Conference**  
The XVI Triennial will be June 17-20, 2011 at the Marriott Marquis Hotel in New York City, directly overlooks Times Square. Sponsors include SunGard, the New York Times Knowledge Network, McGraw-Hill Integrity, the Educational Testing Service (ETS), ELS (Berlitz language centers), the Council of Adult and Experiential Learning (CAEL), Nuventive, and the Institute of International Education (IIE).

**Universities for Africa**  
Working with United Nations Under-Secretary-General Diarra, NAC on behalf of IAUP created a Universities of Africa program that provides graduate training for mid-level civil servants in Africa. The United Nations is currently formalizing the selection criteria and developing funding for recipients to live and travel to universities around the world for their graduate training.

**World Bank follow-up**  
Working with the World Bank, NAC on behalf of IAUP reached agreement on an initiative called REACHED: Regional Economic Accelerations Caused by Higher Education Development to target five countries for assistance in developing their higher education capacity.



Michael Adams  
North American  
Council  
Regional Chair



## IAUP Regional Reports North East Asian Council 2008-2011



Professor Lou Yuangong, President of Henan University, was appointed the Chair-position of IAUP Northeast Asia Regional Council in Jan. 2011, after he presented the IAUP Hangzhou meeting in 2010.

Since his appointment, President Lou Yuangong and his team have been promoting the NY Triennial to his colleagues in higher education both domestic and abroad.

Now there are several school leaders having decided to attend the NY Triennial and to join the IAUP, and Professor Lou has provided them with help to registration and other issues.

Recently appointed, President Lou attaches great importance to his position in IAUP. He has organized a special team, which includes International Affairs Office, Computer Center etc., and included a link to the IAUP website on the school's homepage

He has been actively initiating connections to as many school leaders as possible to promote the essence and objective of IAUP, and many of them have given positive responses.

One of the most important issues President Lou has disseminated was the 100-year Anniversary for Henan University in Sep. 2012. As mentioned before, he has been trying to organize an IAUP Forum as part of the celebration. An IAUP member email box has already been set up, and several letters have been sent to IAUP Northeast Asia members. That

special team will keep informing members of any news and activities of IAUP. Besides, a web link of IAUP is under construction in Henan University website homepage, so that more IAUP news can be transferred to more Chinese audiences.

Dr. Jianmiao Hu, President of Zhejiang Gongshang University, was originally the Chair of IAUP North East Asia Council but stepped down from the position as his Presidency at the university finished. Under Dr. Jianmiao Hu's guidance, annual IAUP Conferences took place, respectfully in Kaohsiung, Taiwan on October 1, 2009 and from November 26-29, 2010 at the International Center of Zhejiang Gongshang University.

Participants from 14 countries took part in the conference. IAUP is grateful for Dr. Jianmiao Hu and his team at Zhejiang Gongshang University for their efforts and contributions in their respected region.



Lou Yuangong  
North East Asian  
Council  
Regional Chair

## IAUP Regional Reports South East Asian Council 2008-2011



### Attendance at the XV IAUP Triennial Conference in Chile

As the Chair of SEA Council, I recruited and led the team of 11 presidents and administrators from public and private universities in Thailand to attend the XV Triennial Conference of IAUP on "The Role of Universities in Educating the Universal Citizen" in Viña del Mar, Chile during September 29 – October 2, 2008.

### Attendance at IAUP Executive Committee Meeting

During this triennial, as the Chair of SEA Council, I have attended the IAUP Executive Committee Meetings in Alexandria, Egypt on May 7 – 10, 2009, in Rio de Janeiro, Brazil on October 18 – 21, 2009 and in Tokyo, Japan on June 19 – 21, 2010.

Even though I had to be excused from the IAUP Executive Committee Meeting in Casablanca, Morocco, the SEA council report was sent to the IAUP.

### Attendance at North East Asia Regional Conference

I attended the NEA council conference on "Development Tendencies of Higher Education in North East Asia and the Cooperation between Universities" on November 26-29, 2010 at Zhejiang Gongshang University, Hangzhou, P.R. China and participated as the chair of the Plenary Session on "The innovations of management systems and operating mechanisms of universities in North East Asia in the global age."

### South East Asia Regional Conference

SEA Council was granted financial support from IAUP presidency to organize the Regional Conference on "Benchmarking and Quality Assurance of Nursing Science Program" on January 20-21, 2011 at the Siam City Hotel, Bangkok. The conference had 119 participants from Thailand and 21 participants from 8 countries, such as Turkey, Austria, United States, P.R. China, Malaysia, Philippines, South Korea and Indonesia.

### Membership development

In order to increase the number of member institutions in the South East Asia region, the Chair of SEA Council has sent out invitations repeatedly 3 times to public and private institutions of higher education in Thailand to encourage them to apply for the membership of IAUP. In addition, the SEA Council has promoted the XVI Triennial Conference of IAUP

on "Building Bridges through Education" to the member institutions in this region and to other partner institutions of Christian University of Thailand in order to invite them to participate in the XVI Triennial Conference in New York during June 17-20, 2011.



Janjira Wongkhomthong  
South East Asian  
Council  
Regional Chair

**IAUP**  
**Regional Reports**  
**South Pacific Council**  
2008-2011



At the May 2010 meeting of the IAUP Executive Committee, I recommended that consideration be given to winding up the South Pacific Region with a view to merging its activities with the South East Asia or South Asia Region, or a new Asia-Pacific Region. The Executive Committee did not make a decision on this matter.

In the meantime, the Memorandum of Understanding between the IAUP and Universities Australia, signed in June 2010, has seen the IAUP's activities promoted through that forum. Universities Australia, in turn, includes the IAUP on its distribution lists for media releases and other announcements.

**Membership development**

We have had difficulty in determining the membership status of universities in this region. This, I think, reflects the difficulty of maintaining a current list in a region where there is historically a large turnover in membership each year. I am sure we are not alone with this problem.

Letters based on the model produced by the Presidency-elect, signed by myself and Emeritus Professor Ingrid Moses, have been sent to every public and private university in the South Pacific Region.

A matter that has been raised by one respondent is the separate negotiations between the Presidency-elect and Universities Australia with a view to establishing a reciprocal relationship. Some universities in Australia are likely to defer consideration of IAUP membership in the expectation that the relationship with Universities Australia will afford them the same benefits.

**Regional activities**

I note and concur with previous reports that a separate South Pacific Region is not viable, and recommend that the Executive Committee consider winding up this group. In making this recommendation, I take the following points into account:

- The group is essentially Australian (38) along with New Zealand (8), Papua New Guinea (3) and the University of the South Pacific.
- The universities in Australia and New Zealand already have their own associations, while international meetings of relevance to Papua New Guinea or the USP are normally held under the auspices of the Australian and New Zealand universities respectively.
- Universities Australia is by far the largest group, meeting in plenary four times a year and hosting the

major higher education conference in the region. The New Zealand universities also have regular national meetings.

- The majority of the universities in the region are members of the Association of Commonwealth Universities, which has a long history of membership in Australasia where most nations are members of the Commonwealth.

- A number of institutions are also engaged with international specialist groups including Academic Consortium 21 (AC21) and Universitas 21, and there is no evidence of a demand for international meetings under another banner.

I recommend that the Executive consider winding up the South Pacific Region with a view to merging its activities with the South East Asia or South Asia Region, or a new Asia-Pacific Region.



James A. McWha  
**South Pacific Council**  
Regional Chair



**IAUP Academic Chairs**  
**for Africa**





**IAUP**  
**Academic Chairs for Africa**  
2008-2011



Academic Chairs for Africa is a proposal to create and fund 1,000 chairs to be occupied at universities in Africa. Africa needs to develop its people to meet its goals. African countries and their universities are struggling to meet the Millennium Development Goals (MDG's) that include a wide array of needs to bring them out of poverty. Many recent reports point out that the current model of development aid has not been effective in building Africa's capacity to improve the welfare of its people. Romain Murenzi formerly Rwandan minister of Science, Technology and Scientific Research points out real life problems that include: health (maternal health, child mortality, and infectious disease), water (clean drinking water and sanitation), environment, information communication technologies, transportation, agriculture and animal husbandry, energy, manufacturing.

*"Higher education has been hard hit by the endemic phenomenon of brain drain, which deprives the continent of its finest intellectuals."*

Every item on this list has university teaching and research as a necessary condition for success. They all require a strong ability to exploit science, technology and innovation (STI) for the benefit of their people and their economies. Africa must develop its own people to meet these and other needs, such as education and governance, in order to take advantage of the opportunities presented by the knowledge world. The Academic Chairs for Africa proposal is designed to help African universities build their capacity to deal with these issues and improve both the economy and the quality of life, including health on a medium term basis. The concept of Global Knowledge requires Africa to be part of the Global Knowledge action. The Global Health need in Africa is profound and fully dependent on building the human resource knowledge base.



*“By connecting scholars from all parts of Africa both between countries, and in many cases within countries, there will be a powerful force that crosses many of the world’s cultural and geographic boundaries.”*

This proposal is modeled on the very successful Canada Research Chairs program that was created in Canada in the year 2000. In this program, 2,000 positions were funded at Canadian universities to meet the need to reinforce Canada’s competitiveness by reducing the severe brain drain. The creation of a network of chair holders and the presidents of their universities has many benefits. By connecting scholars from all parts of Africa both between countries, and in many cases within countries, there will be a powerful force that crosses many of the world’s cultural and geographic boundaries. These boundaries mirror the cultural diversity of the globe. But this network, by addressing the MDG’s, would be one that would cross discipline boundaries to deal with problems faced in Africa. None of the topics mentioned by Murenzi or the MDG’s can be addressed within one discipline. This proposal would lead to interdisciplinary teams of excellence. These teams would function within each institution and in consortia of institutions. Each occupant of a chair would be an employee of the university and would function as a leader within and beyond the institution. And each would have a cross appointment to a university in the developed world with adequate support to spend up to one month there each year. This proposal is supported by a steering committee from many parts of the world.

The idea has been considered by a wide cross section of people and institutions. There is very wide support in Africa for the start of this idea and an understanding of the significance. Donald Kaberuka, the president of the African Development Bank is an enthusiastic supporter. He stated, “Your initiative is an outstanding contribution to the ongoing discussions on the need to find innovative ways to

support higher education in Africa given the challenges with the traditional approaches. It is also of great interest to the Bank as it seeks partners and ideas to help implement and improve its strategy of intervention in Higher Education, Science and Technology. I would like therefore to reiterate my strong support for your timely initiative and my willingness to join forces with you in your efforts to bring it to fruition.” And Minister Hany Helal of Egypt who is the Chair of AMCOST 1V (African Ministerial Council of Science and Technology), a unit of the African Union/NEPAD, has given his commitment for this promising project. The Association of African Universities, headed by Olugbemiro Jegede and representing over 200 universities has been an enthusiastic supporter from the earliest days of this idea and indeed helped to shape the proposal. The Association of Commonwealth Universities, the Agence Universitaire de la Francophonie, the Associacao de Universidades de Lingua Portugueas and the International Association of Universities all have many African university members and they have been extremely encouraging. Mohamed Hassan of the Third World Academy of Sciences and also of the Network of African Science Academies has been a persistent and ardent supporter of this tool for building African capacity in the Knowledge World.

The African Union has clearly stated that “Higher education has been hard hit by the endemic phenomenon of brain drain, which deprives the continent of its finest intellectuals”. President Jean Ping and Commissioner JP Ezin have given their support. In addition there are a number of individual ministers from several African countries who have expressed deep interest in this idea and look forward to its implementation. And then of course university presidents; vice-chancellors and rectors of many universities in Africa have expressed their deep interest in the proposal. These range from South Africa, to Zimbabwe, to Mozambique, to Uganda, to Rwanda, to Mauritius, to Ghana, to Angola to Morocco and many others. And to top off the African interest, former UN Secretary General Kofi Annan has said “The suggested concept is a timely and very worthy initiative and I would be pleased to lend my support towards strengthening African faculties and reversing the continent’s brain drain.”

This idea has the support of many. Senior officers at the United Nations, UNESCO, the World Bank and the African Development Bank are advisors to the project (see attached steering committee). In preparation for the recent G8 meeting in Canada (June, 2010), the G8 academies summit issued a communiqué strongly supporting STI as an essential approach to development particularly in Africa. A number of the G8/G20 governments have expressed deep interest in this proposal, as it creates a platform on which to build excellence. A number of African universities, as well as others around the world, are strong supporters of the proposal. In preparation for the G8 meeting a communiqué from the G8 summit of university presidents also supported the key role of STI and education as key to the way ahead. In particular the idea has the full support of the African Association of Universities, as well as international associations of anglophone, francophone and lusophone universities from around the world.

*“What this proposal will do, by allowing the universities to set their own agenda is to recruit the quality faculty they need to enhance their own ability to create or reinforce excellence.”*

This proposal calls on universities to set their own plans and priorities, and goes a long way to empowering them to determine which of the many MDG issues they can best address. In particular, it reinforces their autonomy and self-determination. They must establish what they can most effectively do to help their countries meet the MDG’s by building nodes of excellence. These nodes will be the hot beds that prepare the next generation of students to be teachers, professionals and researchers that are so desperately needed. There are many efforts by developed countries to help build partnerships as part of their “aid.” Partnerships are an important element in strengthening the local capacity. But as many of our correspondents have reminded us, partnership

is a two-sided process. This proposal creates a platform that is absolutely essential if there are to be functioning partnerships that leave a lasting impact. What this proposal will do, by allowing the universities to set their own agenda is to recruit the quality faculty they need to enhance their own ability to create or reinforce excellence. These needs range from physical sciences and engineering, to life sciences and health, to social sciences and humanities. In the Canada Research Chairs program 20% were for social sciences and humanities, 45% for natural sciences and 35% for the health sciences. From this base they can much more effectively enter partnerships that will have a sustainable and long-term outcome. In many cases, the faculty would be recruited from the Diaspora. Under-Secretary-General Diarra of the UN estimates that there are about 30,000 PhD’s from Sub Saharan countries now located in the developed world.



Many say this is the right idea for the right time. The example of the Canada Research Chairs, as well as a new program in South Africa and a pilot program by the International Development Research Center (IDRC) show that the concept will work and will deliver outstanding results. Brazil is developing a similar program for the Amazonian region and similar approaches are being implemented in Russia and in Israel. The proposed model is known to work.

The proposal is to create and fund 1,000 chairs at \$100,000 per year for five years. This would be an investment of \$100m per year or \$500m for five years. The initial program would be committed for five years. Renewal would depend entirely on assessed results. Some of the funds could be used to support limited amounts of equipment such as access to the internet. The process would most effectively be managed by a new international foundation established for the purpose. In Canada, the Canada Foundation for Innovation, while funded by the federal government, was operated and managed by an independent foundation set up for the purpose. A recent review after its first 10 years,

documented that this was the world's best organization of its kind and free of political influence in its decisions. This would have senior representatives on it, including funders, a significant number from Africa itself, and interested foundations. There is strong support from many correspondents for this approach, providing accountability and transparency. This proposal has a built in assessment mechanism. The chair holders and their presidents would meet on a regular basis, perhaps annually, as well as provide comprehensive annual reports on their progress towards the Millennium Development Goals. Near the end of the first five years there would be a comprehensive, independent review to determine whether the objectives were being met and how the program could be improved if there was to be a follow up.

Many correspondents are enthusiastic about this proposal representing as it does a "surge." A "surge" that would move Africa to a new place for the 21st century, enabling it to enter many more partnerships much more effectively for both present and future generations.



David Strangway

David Strangway, son of medical missionaries, grew up in Angola. He attended high school in Bulawayo, Southern Rhodesia, now Zimbabwe. He was the president of the Canada Foundation for Innovation for its initial six years. During this time the Canada Research Chairs were created funding 2,000 new positions at Canadian universities. He is the principal architect of the proposal to develop 1,000 chairs for African universities. David Strangway holds 12 honorary degrees and has received recognition from Japan, Korea, Australia, China, Mexico and the United States.



**IAUP/UN** Commission on Disarmament  
Education, Conflict Resolution  
and Peace



**IAUP/UN**  
**Commission on Disarmament**  
**Education, Conflict Resolution and Peace**  
Commission Activities 2008-2011

Sister Francesca Onley, CSFN, PhD, Chair – Sister Francesca sees the work of this Commission as a natural extension of the University’s mission to promote the dignity of the individual and the oneness of the human family.

This Commission was established in 1990 under the sponsorship of the International Association of University Presidents in conjunction with the United Nations Center for Disarmament Affairs. Its overall mission is based on three major objectives: to promote peace in our global society; to promote a more equal distribution of wealth and social conditions; and to promote tolerance, mutual understanding, and respect. Membership consists of representatives from colleges and universities spanning every continent except Antarctica as



well as individuals and organizations as diverse as Economists Against the Arms Race in New York City and the Bwafwano Orphanage Centre in Kasama, Zambia.

The Commission has developed and embarked on a multitude of projects that continue today. These include the development of course modules in disarmament education, conflict resolution, and peace introduced at universities in Latin America, Africa, the Middle East, and countries in the Far East. These modules are taught to potential teachers, security officers, and undergraduate and graduate students.

Modules have been translated into languages of the countries in which they are taught, and courses have been and continue to be taught to more than 3,000 students around the world. The Commission has sponsored conferences and workshops around the globe. The Commission’s activities have been reported in national newspapers and have received coverage in newspapers devoted to higher education.

From Left to right: Mr. Michael Pocalyko, Managing Director and CEO, Monticello Capital and Commission member; Dr. Joseph Gerson, PhD, Director of Programs, National Disarmament Coordinator, American Friends Service Committee, New England Region; Dr. Andrew Murray, Senior Fellow at the Baker Institute for Peace and Conflict Studies, Juniata College and Commission member; Sister Francesca Onley, CSFN, PhD, Chair of the IAUP/UN Commission on Disarmament Education, Conflict Resolution and Peace.

**Commission Chair:** Sister Francesca Onley

**IAUP Executive Committee Meetings**

May 2009: Alexandria, Egypt  
October 2009: Rio de Janeiro, Brazil  
June 2010: Tokyo, Japan  
January 2011: Casablanca, Morocco

**WISE – World Innovation Summit for Education, Doha, Qatar**

November 2009  
December 2010

**Commission meetings**

December 2008: UN Headquarters, New York, NY, USA Presentations by Nicolette DeVille Christensen, MBA, PhD, Vice President and Executive Director of the Center for Education Abroad at Arcadia University, Glenside, PA; Daniel Prins, Chief of the Conventional Arms Branch, UNODA; Linda Bishai, PhD, Senior Program Officer, Education and Training Center/International, United States Institute for Peace, Washington, DC; and Elizabeth Ruth Kempe, International Secretary for the Institute of International Peace Studies and Global Philosophy, Bermuda.

May 2009: Teleconference Presentations by Ibrahim A. Sidibe, PhD, UNESCO Representative in Sudan; Andrew Whitley, MA, Director of the UN Relief and Works Agency for Palestine Refugees in the Near East – NY Office; and Michael Cassandra, Chief, Information and Outreach Branch, UNODA.

December 2009: Manhattan College, New York, NY, USA Presentations by Andrew Murray, PhD, retired Director of the Baker Institute for Peace and Conflict Studies; Mary Ellen Kramer, Darfur Peace and Development Organization; and

Randy Rydell, PhD, Senior Political Affairs Officer in the Office of Sergio Duarte, the High Representative, UNODA.

May 2010: Holy Family University, Philadelphia, PA, USA Presentations by L. Eudora Pettigrew, PhD, Former IAUP/UN Commission Chair; IAUP Executive Committee Member and Commission member; Christa Tinari, MA, Founder and Director of Peace Praxis Training and Consulting and Creator of The Peaceful Schools Institute, PA.

November 2010: Institute of International Education, New York, NY, USA Presentations by John Ennis, MS, Chief of the Information and Outreach Branch, UNODA, NY; Joseph Gerson, PhD, Director of Programs, National Disarmament Coordinator, American Friends Service Committee, New England.

**Commission submits proposal for UNESCO grant**

February 2010: The Commission in conjunction with the IAUP submitted a proposal to UNESCO for possible funding entitled “Bridging the Technology Gap: Bringing TeacherMates to Tanzania.”

July 2010: Two required letters of support were obtained from Professor Elizabeth Kiondo, Secretary-General, UNESCO National Commission of the United Republic of Tanzania and Ambassador Mario Chacón, Secretary General, UNESCO National Commission of Mexico.

November 2010: Confirmation was received from the Participation Programme and Fellowships Section, External Relations and Information Sector, UNESCO, Paris, France that all documents were in order for consideration for approval and funding.



**Miscellaneous events**

November 2008: 2008 Active Global Citizenship Conference, Lock Haven University, Lock Haven, PA, USA  
Sister Francesca - keynote speaker.

July 2009: Spotlight on IAUP Website  
Commission Member Karl Grossman's article, "No Peaceful Nuclear Power."

March 2011: In My Lifetime, Documentary Film Screening, Institute of International Education, New York, NY, USA  
The Commission and UNODA co-hosted the NY premier screening of In My Lifetime. The event was led by Sergio Duarte, High Representative, UNODA and Robert E. Frye, Film Director and Producer. Honored guests included UN Ambassadors, representatives of UN Ambassadors, members of the UN Secretariat and NGO representatives.



Sister  
Francesca Onley



**IAUP** World Innovation  
Summit for Education  
(WISE)

# IAUP and WISE

## World Innovation Summit for Education

Since 2009, the International Association of University Presidents has served as an official partner of the Qatar Foundation for Education, Science and Community Development. A major initiative of the Qatar Foundation is the World Innovation Forum for Education (WISE) and related programs. WISE is supported by a network of five dedicated partners and international institutions involved in major education issues: Association of Commonwealth Universities (ACU), Agence Universitaire de la Francophonie (AUF), Institute of International Education (IIE), RAND Corporation, and IAUP.

WISE 2009 was a unique global event whose ambition was to create a new international multi-disciplinary platform to shape education models of the 21st century. Opinion leaders and decision makers from around the world came together in Doha on November 16 to 18, 2009 with education experts to share their visions and actions through open and insightful discussions.

Also representing IAUP at the summit were Dr. Barham Madaín Ayub, President of IAUP, former Rector of the University of Viña del Mar, Dr. Heitor Gurgulino de Souza, IAUP Secretary-General, Prof. Ingrid Moses, past President of IAUP and Chancellor of University of Canberra, Dr. Sven Caspersen, past President of IAUP, Dr. J. Michael Adams, President of Fairleigh Dickinson University and President-Elect of IAUP, and Dr. Richard Bronson, Executive Assistant to the President and Secretary-General-Elect of IAUP. Prof. Moses also served as a moderator of a break-out session.

WISE 2010 assembled more than one thousand thought and opinion leaders across all sectors of education and from every corner of the world. Meeting in Doha for three days, December 7 – 9, 2010, the second annual WISE event focused on “improving existing educational structures and exploring innovative trends” through plenary and breakout sessions, as well as a variety of “spot-light” sessions, hands on workshops, and demonstrations.

The IAUP participated in WISE as a privileged academic partner, along with the Institute for International Education (IIE), The Association of Commonwealth Universities (ACU), Agence Universitaire de la Francophonie (AUF) The Rand Corporation, and the United Nations Educational, Scientific and Cultural Organization (UNESCO), helping to choose conference themes, speakers, and invitees. IAUP President Elect J. Michael Adams also served as moderator for a session on “Education and Reconciliation,” which explored the significance educational institutions in post-conflict societies.

At the close of the summit, the Qatar Foundation announced the six recipients of the WISE Award Laureates, selected from among several hundred applications from around the world for their accomplishments in creating innovative, replicable, and sustainable educational initiatives. IAUP President Barham Madaín Ayub (Chile) and IAUP President Emeritus Ingrid Moses (Australia) were both included on the 15-member panel that selected award finalists.



Another major announcement, made by Her Highness Sheikha Mozah bint Nasser Al Missned, chair of the Qatar Foundation, concerned the creation of a new WISE Prize for Education with an award of \$500,000 US. The prize is intended to help remedy the lack of recognition for education among the Nobel prizes. Nominations for the inaugural WISE Prize for Education will be accepted from February 1st to April 30th. The prize will be awarded at the WISE Summit 2011.

*“The WISE Institute for Education Leadership seeks to develop and enhance the understanding and skills necessary for the next generation of the world’s education leaders.”*

Following the closing plenary, more than forty higher education chief executives met at WISE during a special session only open to IAUP members and invitees. Discussion ranged from suggestions for planning WISE 2011 (scheduled for November 1 – 3, 2011) to details for the XVI IAUP Triennial Conference in New York City. The IAUP leadership also reported on the critical role of the organization in creating the WISE Institute for Education Leadership and in launching the new United Nations Academic Impact Initiative.

Information was also provided by the IAUP Secretary General on the recently concluded Conference of the North East Asia Council of the IAUP, hosted by the Zhejiang Gongshang University, in Hangzhou, China (November 26-29, 2010) and on the IAUP Executive Committee Meeting, held in Casablanca, on January 15-18, 2011 hosted by President Mohammed Barkauoi and Vice-President Jaafar Khalid Naciri, of the Université Hassan II, in Morocco.

### WISE Institute for Education Leadership

At WISE 2009, the Qatar Foundation endorsed and funded a proposal from IAUP and the Institute for International Education (IIE) to create the WISE Institute for Educational Leadership. The inaugural workshop was held in Doha, Qatar from October 18-22, 2010.

The Institute was conceived by the IIE and IAUP as a mechanism for providing new university leaders with the information, insight and encouragement to implement into practice the innovative spirit and intent of WISE. Meetings of the Institute would develop the administrative skill set of new presidents, vice chancellors, and rectors, and serve as an enabling environment for institutional change and improvement.





A pilot program for the proposed Institute was organized by Dr. Allan Goodman, President of IIE, and Dr. J. Michael Adams, President-Elect of IAUP and President of Fairleigh Dickinson University, and presented with the assistance of members of the IIE and IAUP staff in Doha, Qatar, in October 2010.

The WISE Education Leadership Institute works to prepare the next generation of global education leaders for the challenges that lie ahead. The Institute aims to provide the information, insight and encouragement to implement into practice the innovative spirit and intent of WISE. The seminars develop the administrative skill set of new administrators and serve as an enabling environment for change and improvement. Thus, the WISE Education Leadership Institute provides experience-based training through case studies, expert speakers and role-playing exercises, focused on top-level decision-making; strategic goal-setting; governments and governance; and the role of the university and its students in world society.

Participating new university presidents, rectors, and vice chancellors came from India, Pakistan, Palestine, Iraq, Sudan, Ghana, Egypt, Colombia, and Bangladesh. Participants in the pilot program were either self-nominated or nominated by a fellow higher education leader; in either case, the nominee needed to demonstrate a significant record of achievement in higher education, serving as president, chancellor, or head of a tertiary education institution in the developing world for less than two full years. Participants were screened by the IIE and IAUP and selected in collaboration with the Qatar Foundation.

Facilitators in the pilot program were sitting or recently retired university presidents, and other higher education leaders, from diverse institutional and national backgrounds. Facilitators were expected to serve as both presenters and mentors, providing insights into the challenges of university leadership by drawing upon their personal experiences and providing informal guidance to participants as they work to develop their own leadership skills and confront

the challenges facing their own institutions. Facilitators included experienced university presidents, rectors, and vice chancellors from around the world, including IAUP leaders Mohammed Barkaoui (Morocco), Ingrid Moses (Australia), Kakha Shengelia (Georgia), Dr. Elizabeth Davis-Russell (Liberia), and Deno Curris, Jason Scorza and Michael Adams (USA).

Dr. Michael Adams, President-elect of the International Association of University Presidents and President of Fairleigh Dickinson University, said: “The WISE Institute for Education Leadership seeks to develop and enhance the understanding and skills necessary for the next generation of the world’s education leaders.”

The Qatar Foundation has endorsed the idea of offering the program every year and IAUP looks forward to continuing its role with WISE and expanding the WISE Program on Education Leadership.



**IAUP** Academic Impact,  
Beyond the Glass Ceiling,  
ACADEME Journal

**IAUP**  
**Academic Impact**  
**Report 2008-2011**

IAUP is the lead organization working directly with the United Nations to create UNAI, the United Nations Academic Impact, [www.AcademicImpact.org](http://www.AcademicImpact.org).

Academic Impact is a global initiative that aligns institutions of higher education with the United Nations in actively supporting ten universally accepted principles in the areas of human rights, literacy, sustainability and conflict resolution. The Academic Impact also asks each participating college or university to actively demonstrate support of at least one of those principles each year.

First introduced as a concept at the XIV IAUP Triennial in Thailand in 2005, Academic Impact was presented to the XV Triennial in Chile in 2008 by Ramu Damodaran, Chief, Civil Society Service, Outreach Division, of the United Nations as a concept and potential founding project of IAUP. In 2008, IAUP formally endorsed the concept and encouraged its membership to actively participate.



From 2008-2010, Michael Adams, Richard Bronson and Jason Scorza worked on behalf of IAUP to assist the United Nations in formalizing the concept and encouraging other universities to join. The formal launch of Academic Impact took place at a two-day conference in New York City, November 18-19, 2010, highlighted by opening addresses from United Secretary-General Ban Ki-moon and IAUP representative Michael Adams, President of Fairleigh Dickinson University. The Academic Impact launch culminated with “Sounds of Heaven,” an inaugural concert performed by the Asia-Pacific United Orchestra. Currently there are more than 600 universities worldwide who belong to UNAI and growing.

IAUP agreed to host the UNAI website, which is housed at Fairleigh Dickinson University. The site was designed by the University’s webmaster, William Kennedy. IAUP members Heitor Gurgulino de Souza, Alvaro Romo de la Rosa, Joseph Jabbra, and Keith Miller were instrumental in arranging for translations of the English version of the website into Portuguese, Spanish, Arabic and Chinese, respectively. IAUP assisted the United Nations in communicating with and recruiting other higher education organizations to join as partners for UNAI. Currently, there are more than 40 such organizations on the partner list.



Michael  
Adams

**IAUP**  
**Beyond the Glass Ceiling**  
**Report 2008-2011**

The second conference on “Beyond The Glass Ceiling: Women Rectors Across Europe, Women and Leadership In Higher Education” was organised by ITU (Istanbul Technical University) and IAUP in Istanbul on 12-14 April 2010. It was supported by EUA (European University Assosication). The chair of the organizing committee of the conference was Prof. Dr. Gülsün Saglamer who is the former rector of Istanbul Technical University. The scientific committee members were: Christina Ullenius, Helena Nazaré, Krista Varantola, Mine G. Tan, Margaret Wintermantel. The Turkish prime ministry was the sponsor of the whole event.

Women academics’ under-representation at top levels of administration in universities is undoubtedly a serious problem across the world. The first conference on “Women Academics Beyond the Glass Ceiling: Women Rectors across Europe” was also organized by ITU in Istanbul on 11 November 2008. The objectives of the second conference were to examine the position and the experiences of women in higher education administration and discuss strategies to



improve the inclusion of women at this level. The conference aimed to achieve these objectives through the analysis and comparison of different international practices and policies. One other goal of the conference was to attract the attention of members of such higher educational instutions as EUA, IAUP, IAU (International Association of Universities), SEFI (European Society for Engineering Education) and CMU (Community Mediterranean Universities) to women’s representation problems in administration and ask their support and help to create networks and platforms of collaboration regarding these objectives.

During the confence in two plenary sessions, four keynote speakers set the scene: M. Helena Nazare (Vice President, EUA), Liu Jinan (President of Communication University of China), Ingrid Moses (Chancellor of University of Canberra), and Yesim Arat (Vice Rector, Bogazici University). In four parallel sessions 28 presentations were made by the women rectors and vice rectors to share their experiences. Conclusions of the conference were summarized under two headings: Women Leadership in HE and Ways to Improvement. For detailed information please see the web page [www.beyondtheglassceiling2010.com](http://www.beyondtheglassceiling2010.com).



Gülsün  
Saglamer



**IAUP**  
**ACADEME Journal**  
**Report** 2008-2011

Since September 2008, Dr. Pornchai Mongkhonvanit, President Emeritus of IAUP, has published the ACADEME: Academic Journal of Leadership and Management in Higher Education. This biannual Journal seeks to foster exchanges among practitioners, policy makers and scholars and to provide a symposium to comment on Leadership and Management in Higher Education. The Academe Journal is available to download at the IAUP website: [www.iaup.org](http://www.iaup.org)

Among issues dealt with in ACADEME are governance, organizational culture, institutional management, change and change management, strategic planning, transformational leadership skills and styles as practiced and made a difference in the arena of colleges and universities on a worldwide basis. It examines why some people are effective leaders. It looks at how men and women, older and younger faculty members, students, parents, alumni and community leaders are stakeholders that experience and react to leadership and management differently.



It looks at the positive aspects of leadership but does not hesitate to raise questions about new aspects either. Since Higher Education is multidisciplinary in nature, ACADEME welcomes and supports contributions from a range of disciplines, including History, Psychology, Political Science, Sociology, Anthropology, Philosophy and Administrative and Organizational Theory, and from a broad spectrum of methodologies inclusive of quantitative and qualitative approaches, documentary analysis, action research and conceptual development.

College and university leaders, system administrators, faculty leaders, consultants, facilitators, educational researchers, staff developer and stakeholders of all kinds will find this journal an indispensable resource for understanding of Leadership and Management in higher education.



Pornchai  
Mongkhonvanit



**IAUP** Executive Committee  
Meetings

**IAUP**  
**Executive Committe Meetings**  
2008-2011

The Executive Committee is chaired by the President of the Association or, in his absence, by a Vice-President, nominated by the President. It assists, advises and supports the President of the Association, and is the main forum for discussing and determining the IAUP’s structure, and its policies and strategies, both internally and externally.

**The Executive Committee:**

- Issues policy and position statements on behalf of the association.
- Approves the Association’s annual budget, as well as its audited annual accounts, which include the endowment fund.
- Formulates the bylaws to this Charter on any matter which it considers necessary and, in particular, for membership accreditation categories, criteria and fees as well as the granting of awards.
- Considers and settles the categories of membership of IAUP and their accreditation, determines the conditions for the granting of Awards on behalf of IAUP.
- Submits a proposal to the General Assembly, on candidates for the posts of Officers-Elect of the Association, and approves in this process, the composition of the Search Committee for President-Elect, on a proposal from the Association’s President.
- Approves the conference theme and program, the date and venue of IAUP Triennial Conferences.
- Approves the outline and structure of the Association’s annual report.
- Advises the Presidency on the Association’s regional divisions and organization.

**Alexandria, Egypt IAUP Executive Committee and Council of Senior Advisors Meeting, May 7-10, 2009**

The Executive Committee Meeting was held in Helnan Palestine Hotel. Mr. Enan Galaly, member of the IAUP Council of Senior Advisors, generously hosted the meeting on the historical bay of Alexandria. Highlights for the meeting were: Universities for Africa and LDCs, Alliance of Civilizations, the Academic Impact Project, and the IAUP/UN Commission on Disarmament Education, Conflict Resolution and Peace. The WISE Conference for the Qatar Foundation and the Higher Colleges of Technology for the United Arab Emirates were also discussed. The two main themes for the Seminar were Higher Education in Africa: Progresses and Challenges; and H.E. in the Arab World - Quality Assurance.



**Rio de Janeiro, Brazil IAUP Executive Committee Meeting and Latin American Seminar, October 18-21, 2009**

The IAUP Executive Committee Meeting and Latin American Seminar were held in Rio de Janeiro, Brazil at the SOFITEL Hotel on October 18-21. Professor Paulo Alcantara Gomes, Rector of Universidade Castelo Branco, in Rio de Janeiro organized a fascinating IAUP Latin American Seminar on “Universities and Innovation”, which was presented at the Centro de Tecnologia at the Campus of Rio de Janeiro (UFRJ) - Cidade Universitaria. It was attended by 50 participants from industry, NGO’s and other Brazilian Universities. The participants visited some small companies in the Technology Park of the University and also the big and unique Oceanic Laboratory used by Petrobras for ships and platforms for oil exploration. Carlos Alberto Serpa de Oliveira, President of Fundacao Cesgranrio, provided hospitable support to all members that attended the meeting.



**Executive Committee Meeting and Council of Senior Advisors Meeting in Tokyo, Japan, June 19-21, 2010**

The Executive Committee and Council of Senior Advisors Meeting of the IAUP was held in Tokyo, Japan, hosted by President Toyoshi Satow of the J.F. Oberlin University and President Ichiro Tanioka of the Osaka University of Commerce, at the Hotel Nikko Tokyo. IAUP representatives met with the Presidents of the Universities of Kyoto, Waseda, Meiji, Kyushu, with Ambassador Koichiro Matsuura, former Director General of UNESCO and representatives from the G30 PROJECT to discuss internationalization through Higher Education. A special discussion with Vice-Minister for Foreign Affairs of Japan, Ambassador Mitoji Yabunaka, was also held along with a separate visit with Former Prime Minister Yasuo Fukuda.





**Executive Committee Meeting in Casablanca, Morocco,  
January 16-17, 2011**

The Executive Committee of the IAUP was held in Casablanca, Morocco, hosted by Former President Mohammed Barkaoui and President Khalid Naciri of the University Hassan II, at the Hotel Hyatt Regency. A Conference on “Research in African Universities: Its Results and Impact in the Development of the Continent” was presented by Mr. Domingos da Silva Neto and Eurico Josué Ngunga, from the Ministry of Higher Education, Science and Technology of Angola, on behalf of HE Dr. João Sebastião Teta, the State Secretary of Science and Technology of Angola. They focused on Science, Technology, and Innovation (STI) and their importance for the sustainable development of Africa. Dr. David Strangway gave an update and motivating presentation on his proposal for Academic Chairs for Africa. Mr. Ahmed El Hattab, Director of Sciences of the Ministry of National Education, Higher Education, Professional Training and Scientific Research of Morocco spoke on “Research and Innovation in Morocco”.



**IAUP XV Triennial Conference**  
Viña del Mar, Chile



**IAUP**  
**XV Triennial Conference**  
2008-2011

The XV Triennial Conference was held in Viña del Mar, Chile from September 29 October 2, 2008. It was hosted by former Rector Barham Madaín Ayub (IAUP President 2008-2011), Universidad de Viña del Mar and Rector José Rodríguez (IAUP Treasurer 2008-2011), Universidad Técnica Federico Santa María. Mr. Ramu Damodaran, Deputy Director for Partnerships and Public Engagement, Outreach Division, Department of Public Information, United Nations, gave the inauguration speech. Over 200 participants from 34 countries around the world gathered to attend the event.



**Plenary Sessions**

**The Challenge of Educating Universal Citizens**

**Chair:** Rector Barham Madaín Ayub, Universidad de Viña del Mar, Chile

**Speaker:** Dr. Fidel Ramos, Former President of the Philippines

**Qualities of the Complete Universal Citizen**

**Chair:** Dr. José Rodríguez, Rector, Universidad Técnica Federico Santa María, Chile.

**Speakers:** Dr. Friedrich Faulhammer, General Director, Federal Ministry of Science and Research, Austria; Dr. Andy Cooley, Senior Vice President for Marketing, SunGard Higher Education, USA

**The University's Role in Sustainable Development and World Peace**

**Chair:** Dr. Heitor Gurgulino de Souza, Secretary-General Elect IAUP, Brazil

**Speakers:** Dr. Ronaldo Mota, National Secretary for Higher Education, Brazil; Dr. Federico Mayor, Ex Director General de UNESCO, Spain (via Video Conference)

**Round Tables**

**University Student's View**

**Chair:** Dr. Janjira Wongkhomthong, President, Christian University of Thailand

**Speakers:** Miss Xue Yan Wang, Graduate student at the Institute of International Relations, Universidad de Viña del Mar (UVM); Mrs. María Loreto Eyzaguirre, Lawyer, Member of the Circle of International Studies, Chile; Mr. Cristián Riquelme, Graduate student at the Institute of International Relations, UVM; Mr. Ryan T. Snow, Participant, Student Exchange Program, UVM

**Women's Access to Higher Education**

**Chair:** Dr. James MacWha, President, University of Adelaide, Australia

**Speakers:** Dr. Ingrid Moses, Chancellor, University of Canberra, Australia; Mrs. Paulina Urrutia, Minister of Culture, Chile; Dr. Ameliou Benítez, President, Philippines Women's University, President, National Council of Women, Philippines

**Intercultural University: Experiences and Challenges**

**Chair:** Dr. Susie Kim, President Seoul Cyber University, South Korea

**Speakers:** Dr. David Stangway, President, Quest University, Member of the Executive

Committee of IAUP, Canada; Dr. Ramu Damodaran, Chief, Civil Society Service, Outreach Division of UN/DPI; Mr. Pedro Pablo Edmunds Paoa, Mayor of Easter Island, Chile

**Parallel Sessions**

**Universal Village. Illusion or Reality**

**Chair:** Dr. Sven Caspersen, Former President of IAUP

**Speakers:** Dr. Heinrik Toft Jensen, Rector, Roskilde Universitetscenter, Denmark; Dr. Fernando León García, Chancellor, City University of Seattle, USA; Dr. Lee Gorsuch, President, City University of Seattle, USA; Dr. William Graves, Vice-President to Academic Strategy, SunGard Higher Education, USA; Louis Agnese, President, University of the Incarnate Word, USA

**Academic Logic in the Digital Era: How to Reduce the Gap and Bring Cultures Closer Together**

**Chair:** Dr. Jeff van der Perre, Former Secretary-General of IAUP

**Speakers:** Dr. José María Antón, Secretary General, Virtual Educa, Spain; Dr. Fernando Moreira, Executive Director, Virtual Educa, UNIVAP, Brazil; Dr. Ronan Stephan, Rector, University of Technology of Compiègne, France; Héctor Casanueva, Vice-Rector and Academic Universidad Miguel de Cervantes, Chile

**Competence Accreditation, Flexibility and Mobility: Need for Improvements and Modernization**

**Chair:** Baron Guido Declercq, Member of IAUP Council of Senior Advisors

**Speakers:** Dr. Ingrid Moses, Chancellor University of Canberra, Australia; Dr. Alvaro Romo de la Rosa, Ex-Secretary-General of IAUP, Associate Vice President, Hispanic Association of Colleges and Universities (HACU), Mexico; William J. Brunstein, University of Illinois, USA

**Values and Principles that Should Guide the Formation of Future Leaders**

**Chair:** Dr. Carlos Alberto Serpa de Oliveira, President of GESZANRIO Foundation, Brazil  
**Speakers:** Dr. Jan de Groof, President, European Association for Education Law and Policy, Professor, College of Europe (Bruges) and TIAS (University of Tilburg, the Netherlands); Dr. João Sebastião Teta, Rector, Agostinho Neto University, Angola; Dr. Keith

Miller, President Lock Haven University, USA; Dr. Michael Adams, President Fairleigh Dickinson University, USA

**Universities and Technology: Models and Experiences of Innovation in the Education Process**

**Chair:** Dr. Edward Guiliano, President, New York Institute of Technology, USA

**Speakers:** Dr. Kazumi Matsushige, Vice President, Kyoto University, Japan; Dr. Renato Amaro Zangaro, Pro-Rector UNIVAP, Brazil; María Cristina Lazo Vergara, Executive Director, Agencia de Cooperación Internacional, Chile; Anthony J. Catanese, President, Florida Institute of Technology, USA





The Influence and Specific Demands of Business in University Education

Chair: Dr. Constantine Curris, President AASCU, USA

Speakers: Dr. Glenn Goerke, Former President, University of Houston, USA; Dr. Pablo Alcantara Gomes, Rector, Universidade Castelo Branco, Former President, Council of Rectors of Brazilian Universities, Brazil; Cristián Cox, Director, Center for Interdisciplinary Education, Pontificia Universidad Católica de Chile; Roberto Méndez, Entrepreneur, Chile

The New World Scenery: The Nation's Internal Regions and the University

Speakers: Dr. Wang Guo-An, Director, International Affairs Office Zhejiang Gongshang University, China; Mr. Luis Guastavino, Regional Director of the Under Secretary of Regional Development, Chile; Dr. Mohammed Barkaoui, Rector Universidad Hassan II, Morocco; Dr. Taisir Mahmudo Karim, Rector, State University of Mato Grosso, Brazil; Dr. Jocinède Macedo, State University of Mato Grosso, Brazil

Role of the University in a New World Scenery

Chair: Dr. Henrik Toft Jensen, Rector Roskilde University, Denmark

Speakers: Dr. Lloyd Benjamin, President, Indiana State University, USA; Dr. Wom-Ho Kim, Hankuk University of Foreign Studies, President of Latin American Studies Council of Asia and Oceania (CELAO); Dr. Alberto Sepúlveda, Director, Institute of International Relations (IRI), Universidad de Viña del Mar, Chile

Contribution of NGO's to the Education of the Universal Citizen

Chair: Dr. Eudora Pettigrew, Former SUNY at Old Westbury, USA

Speakers: Dr. Jorge Rojas Zegers, IAUP Regional Representative of Latin America and Caribbean, President of COANIQUEM, Chile; Dr. Sven Caspersen, Former Rector of Aalborg University, Denmark; Dr. Carmen Lamagna, Vice Chancellor of American International University, Bangladesh

What Kind of Education could Universities Provide to Help Students Gain a Global Perspective and Thus Work for Peace

Chair: Dr. Michael Adams, President Fairleigh Dickinson University, USA

Speakers: Sister Francesca Onley, CSFN, President, Holy Family University, USA; Dr. Chen Shuping, President Guizhou University and IAUP Executive Committee

Member, China; Dr. Mirta Barreiro, Executive Director of the Rotary Center for International Studies, Universidad del Salvador, Argentina; Dr. Nicolette DeVille Christensen, Vice president of the Center for Education Abroad, Arcadia University, USA

Expansion of Universities and Fair Access to Higher Education

Chair: Dr. Donald Gerth, Former President, IAUP

Speakers: Dr. Eberhard Becker, Rector, University of Dortmund, Germany; Dr. Edward Guiliano, President, New York Institute of Technology, USA; Dianne F. Harrison, President, California State University, Monterey Bay, USA; Mildred Garcia, President, California State University, Dominguez Hill, USA

University Governance and Funding: Challenges, Opportunities and Threats

Chair: Dr. Antonio Leña Reyes, Rector, Universidad Autónoma de Guadalajara, México

Speakers: Dr. Gabriel García, Secretary General, Universidad Técnica Particular de Loja, Ecuador; Dr. José Escamilla, Instituto Tecnológico de Monterrey Universidad Virtual, Mexico; Dr. José Rodríguez, Rector, Universidad Técnica Federico Santa María, Chile



IAUP Leadership

**IAUP  
Leadership  
Presidency** 2008-2011



**Barham  
Madaín**  
*President*  
Chile

Barham Madaín Ayub is the founder and former president of the University of Viña del Mar, Chile. He is a recognized civil engineer specializing in earthquake engineering from the Catholic University of Chile. He has been a university professor and the director and project chief of engineering, with speciality in structural design of buildings and urban, public and sanitary infrastructures. He has been a member and the Vice President of the Chilean Chamber of Construction, Chair of the Valparaíso Regional Chapter, Chair of the Social Assistance Foundation and Board member of the Educational Corporation and the Foreign Investment Society. He was also the Vice President of the Inter-American University Council for Economic and Social Development (IUCESD).



**Heitor  
Gurgulino**  
*Secretary General*  
Brazil

Heitor Gurgulino de Souza is the Former Rector of the United Nations University (1987-1997), in Japan and was Special Advisor to the Director General of UNESCO in Paris, until 1999. He was also the Vice-President (1999-2002) and Secretary General (2008-2011) of IAUP. In 1959, he was Professor of Physics at UNESP in São Paulo, Brazil. From 1962-69, he helped organize a large program for S&T development for Latin America at the Scientific Department of OAS in Washington, USA. In 1970, Heitor was the first Rector of the Federal University of São Carlos, São Paulo. From 1972-74, he was Director of the Department of University Affairs, Ministry of Education. He has also been the Director of CNPq, Brasília from 1975-78 and from 1974-77, he chaired the Inter-American Committee on S&T of OAS. Professor Gurgulino is the author of articles in the fields of physics, University Administration and on UN issues.



**José  
Rodríguez**  
*Treasurer*  
Chile

José Rodríguez has been a professor of Electronics Engineering at Universidad Técnica Federico Santa María (UTFSM) since 1977. He has held several administrative positions, including Director of the UTFSM Electronics Department. In 2004, he was named Academic Vice-Rector, and in 2006 he became Rector of the institution. Dr. Rodríguez has been recognized for his creativity and innovation in his field of research, and today he is considered one of the most distinguished researchers in Chile. He has authored more than 250 papers presented at conferences and in magazines of his specialization. In 2008 and 2009, Dr. Rodríguez received the “Best Paper Award” from two prestigious magazines that are part of the IEEE Society in the United States. Related to education management, he participated as a member of the Presidential Committee of Higher Education in 2008 and at present, he is a member of the Chilean Academy of Engineering.

**IAUP  
Leadership  
Presidency-Elect** 2008-2011



**Michael  
Adams**  
*President-Elect*  
U.S.A.

J. Michael Adams is President-elect of IAUP and President of Fairleigh Dickinson University. For the past three years, he has represented IAUP in a leadership role at various international gatherings. He worked with U.N. Secretary-General Ban Ki-moon to mount the United Nations Academic Impact and agreed to develop the website for this initiative and house it at Fairleigh Dickinson University. Dr. Adams worked closely with Under-Secretary-General Diarra to create the University for Africa program and, along with colleagues at the World Bank, created the REACHED proposal Regional Economic Accelerations Caused by Higher Education Development. Dr. Adams represented IAUP as a core partner for conceiving and developing the World Innovative Summit on Education (WISE). He, along with past IAUP President Sven Caspersen, led the effort to have IAUP recognized as a Charity organization in the United Kingdom. He is responsible for the creation of the IAUP International Education Faculty Achievement Award.



**Richard  
Bronson**  
*Secretary General-Elect*  
U.S.A.

Richard Bronson was approved by the General Assembly at the XV Triennial in Chile as Secretary-General-elect of IAUP. He is currently at Fairleigh Dickinson University, New Jersey, USA, where he is Professor of Mathematics. He has been Chair of the Department of Mathematics and Computer Science before becoming Acting Dean of the College of Science and Engineering and Interim Provost of the Metropolitan Campus. Currently, he is the Director of Government Affairs and Senior Executive Assistant to the President. He has been actively involved with J. Michael Adams in the creation of the United Nations Academic Impact initiative, the REACHED initiative with the World Bank, the Universities for Africa proposal at the United Nations, and the World Innovative Summit in Education. Along with others, he has worked successfully to obtain Charity status of IAUP in the United Kingdom. Dr. Bronson has written eleven text books in mathematics is also the author of the political thriller Antispin.



**Carmen  
Lamagna**  
*Treasurer-Elect*  
Bangladesh

Under her guidance, the American International University-Bangladesh has earned eminences as a higher seat of quality education in Bangladesh and abroad within a short period of its establishment in 1995. With her leadership, the University has been awarded national and international recognition in various fields. The University is an active member of the UN Academic Impact and Global University Network for Innovation (GUNI). Dr. Lamagna is currently an Executive Committee member and treasurer-elect (2011-2014) of the International Association of University Presidents and Deputy Board Member of the International Association of Universities (IAU). She is presently affiliated with the Association of Universities of Asia and the Pacific (AUAP) as an ex-officio board member having served as the first female President for 2008 to 2010. Dr. Lamagna was one of the awardees in the 2006 Presidential Award for Overseas Filipinos. She was also one of the 75 alumni awardees in the Adamson University Jubilee celebration on February 8, 2007.



**IAUP  
Leadership  
Vice Presidents 2008-2011**



**Vai Pan  
lu**  
*Vice President*  
P.R. China

Prof. Dr. Vai Pan lu was born in Macau. Prof lu was the Dean of Faculty of Science and Technology before he was appointed in 1999 as Rector of the University of Macau. During his nine year Rectorship, Prof. lu developed the University of Macau into a regional international university. He was awarded the Medal of Distinguished Service by the Macao SAR Government in 2009 for his contribution to the higher education in Macau. Prof lu's research interests include finite elements, nonlinear vibrations and computational mechanics. with his research work published in many refereed international journals. Prof. lu is a Fellow of the American Society of Civil Engineers and served as a board member of the International Institute for Software Technology of the United Nations University, Vice-President and President of the Association of Universities of Asia and the Pacific, and Vice-President of the International Association of University Presidents.



**Álvaro  
Romo**  
*Vice President*  
U.S.A.

Alvaro Romo has been Associate Vice President for Programs, Services and International Affairs of the Hispanic Association of Colleges and Universities (HACU). Dr. Romo has also been Vice President of the International Association of University Presidents from 1999 to 2002 and from 2008 to 2011. He previously served as Secretary General for six years, from 1987 to 1993 and again from 2005 to 2008. For over 20 years he was Director of International Programs at the Universidad Autónoma de Guadalajara. He also served as Dean of Graduate Studies of that institution for 17 years. From 1993 to 1998 he was Coordinator of International Programs of the University of Houston System. He has been active for more than 35 years in the development of international educational opportunities including mobility and exchange programs. He holds a doctorate in education and three honorary doctorates: one from Brazil, one from Russia and one from the United States.



**Ichiro  
Tanioka**  
*Vice President*  
Japan

Ichiro Tanioka is President at Osaka University of Commerce(OUC) since 1997, the Chairman,Board of Directors at Tanioka Gakuen Educational Foundation since 2005. In 1983, he earned a Master of Public Administration from University of Southern California (USC). In 1989, he earned a doctoral degree in Criminology from USC. He started his career as Associate Professor in 1990 at OUC. He specializes in Criminology, Research Method, and Study of Gambling. He is a member of International Society for Criminology (ISC). He started the Japanese General Social Surveys (JGSS) project in cooperation with the Institute of Social Science, University of Tokyo in 1999. And also he is the only professor who lectures on Gambling at universities in Japan. He has acted as the Vice President of International Association of University Presidents since July 1999.

**IAUP  
Leadership  
Regional Chairs 2008-2011**



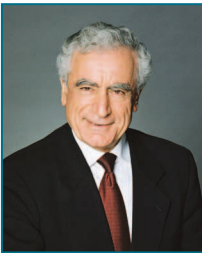
**Michael  
Adams**  
*North American Council*  
U.S.A.

J. Michael Adams is President-elect of IAUP and President of Fairleigh Dickinson University. For the past three years, he has represented IAUP in a leadership role at various international gatherings. He worked with U.N. Secretary-General Ban Ki-moon to mount the United Nations Academic Impact and agreed to develop the website for this initiative and house it at Fairleigh Dickinson University. Dr. Adams worked closely with Under-Secretary-General Diarra to create the University for Africa program and, along with colleagues at the World Bank, created the REACHED proposal Regional Economic Accelerations Caused by Higher Education Development. Dr. Adams represented IAUP as a core partner for conceiving and developing the World Innovative Summit on Education (WISE). He, along with past IAUP President Sven Caspersen, led the effort to have IAUP recognized as a Charity organization in the United Kingdom. He is responsible for the creation of the IAUP International Education Faculty Achievement Award.



**Lauritz  
Holm-Nielsen**  
*European Council*  
Denmark

Lauritz B. Holm-Nielsen has been the Rector of Aarhus University (AU) since 2005. He is Vice-Chairman of Universities Denmark, Board Member of the European University Association (EUA), and a member of the Danish Prime Minister's Growth Forum. Furthermore Prof. Holm-Nielsen has been Member of OECD expert review team on higher education, Chairman of the Nordic University Association, a member of the Africa Commission, Board Member of the Danish National Research Foundation, Rector of the Danish Research Academy, Vice-Chairman of the Danish Research Commission, Chairman of the Danish Natural Science Research Council and the Danish Council for Development Research. Lauritz B. Holm-Nielsen has a degree in botany from AU (1971) and was Dean of the Faculty of Science at AU (1976-79) before he became professor at P. Universidad Católica, Ecuador (1979-81). Lauritz B. Holm-Nielsen has spent 18 years working abroad, 12 of these at the World Bank in Washington D.C. (1993-2005).



**Joseph  
Jabbra**  
*Middle Eastern Council*  
Lebanon

Joseph G. Jabbra was born in Lebanon and received his law degree from the Université Saint-Joseph and his Ph.D. in political science from the Catholic University of America, Washington, DC. He assumed the presidency of Lebanese American University on August 1, 2004. The Board of Trustees of LAU recently renewed his tenure as president for an additional four years in 2008, and has also done so for a third term effective October 1, 2012. Before joining LAU, Dr. Jabbra served as Academic Vice President at Loyola Marymount University in Los Angeles, CA from 1990 to 2004. Prior to his tenure at LMU, he was the Vice President for Academic and Research at St. Mary's University in Halifax, Canada for over ten years. During his tenure at LMU and SMU, Dr. Jabbra gained profound experience in academic administration. He served on, and chaired, more than 100 academic committees and boards, ranging from academic senates to boards of trustees.

**IAUP  
Leadership  
Regional Chairs** 2008-2011



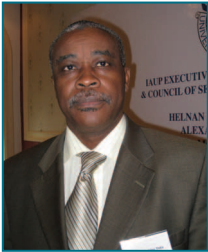
**Antonio  
Leaño Reyes**  
*Latin American Council*  
Mexico

Antonio Leaño Reyes, Rector of the Universidad Autónoma de Guadalajara graduated from the School of Business of UAG and he studied a Master's degree in Administration from a joint program offered by the UAG and the University of Arizona. He received a certificate diploma in Public Administration at the Universidad de Alcalá de Henares in Spain and another in Academic Administration Leadership by the University of Houston, USA. Additionally he has participated in various courses and seminars dealing with Strategic Planning and Business Management. He is the founding president of the Mexican Association of Small Business Development Centers, and he has been in charge of various administrative departments at UAG such as Director of Student Affairs, General Registrar, Director of Finance and Vice-Rector of Finance. He has been counselor of the Inter American Organization for Higher Education since 2006, Member of the IAUP Executive Committee from 2005 and Chair of the IAUP Latin American Council since 2007.



**James  
McWha**  
*South Pacific Council*  
Australia

Professor James McWha has been Vice-Chancellor and President of the University of Adelaide since 2002, having previously been Vice-Chancellor and President of Massey University in New Zealand, where he was also Chairman of the New Zealand Vice-Chancellors' Committee. He is a director of the Group of Eight Ltd, the coalition of Australia's leading universities. He has played an important role in the development of quality assurance systems in Australia and New Zealand, and recently completed a six year term as a director of the Australian Universities Quality Agency. Professor McWha is actively involved in the higher education sector on an international level. He was Secretary-General of the International Association of University Presidents 2002–05, and is a serving member of the Council and Executive of the Association of Commonwealth Universities.



**João Sebastião  
Teta**  
*African Council*  
Angola

João Sebastião Teta is President of IAUP African Chapter (appointed by XV IAUP Triennial) and former Rector of University Agostinho Neto. Born 5 December 1956, in Uíge, Angola, he is a Doctor in Information Technology. He earned his PhD in IT Engineering from the Faculty of Electrotechnics of the Academy of Mining and Metallurgy in Poland, 1991. His numerous positions include: Trainee Assistant and Assistant, Department of IT at the Technical University of Wrocław between 1989-90; Assistant Professor, 1992; Head of Operative Systems, Semantic of Languages and Compilers, Database and System Analysis, 1993; Dean, 1993; Associated Professor, 1995; Senior Professor, 2000, Faculty of Engineering; Rector, 2002-2010, University Agostinho Neto; Secretary of State for Science and Technology, 2010. Dr. Teta has published work on the development strategy of engineering training in Angola, and information society and its importance for Angolan scientific development.

**IAUP  
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**Janjira  
Wongkhomthong**  
*South East Asian Council*  
Thailand

Asst. Prof. Dr. Janjira Wongkhomthong has served as Chair of South East Asia Council of IAUP since 2003. She has been the President of Christian University of Thailand since 1991 and has been involved in many roles for the development of both elementary and higher education of Thailand. Currently, she has been the Advisor to the Executive Committee of the Association of Private Higher Education Institutions of Thailand, Member of the Committee on Educational Area, the Office of Educational Service Area 1, Nakhon Pathom and Member of the Committee for Development of Assessment Systems for Basic Education, the Office of National Education Standards and Quality Assurance (Public Organization). Due to her outstanding dedication to Thai Education, she is conferred Royal Thai Decoration of the Knight Commander (Second Class) of the Most Admirable Order of the Direkgunabhorn from the Office of His Majesty's Principal Private Secretary.



**Lou  
Yuangong**  
*North East Asian Council*  
P.R. China

Professor Lou Yuangong is the President of Henan University. He was born in Yuan Yang County, Henan Province in April, 1957 and is a PhD, doctoral candidate supervisor. He is a committee member of the 11th CPPCC, Vice Chairman of China Democratic League, Henan Provincial Committee, consultant in Rural Area Issues for the 12th 5-Year Strategy, distinguished expert of Henan Province, Vice Director of China Food and Material Flow Researching and Training Center, Executive Director of China Marketing Association, Vice Chairman of Henan Province Economics Society, Vice Chairman of Henan Province Food Industry Association, Vice Chairman of Henan Province Administrative Control System Reform and Organization Administration Research Society. Professor Lou, has specialized in the academic fields of National Food Security and Material Flow Administration.

**IAUP**  
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*The Presidency, Presidency-Elect, Vice Presidents, and Regional Chairs are all members of the Executive Committee.*



**Paulo  
Alcantara**  
Brazil

Retired Professor and former Rector of Federal University of Rio de Janeiro, Alcantara is currently President of the Technological Network (RedeTec) and Rector of Castelo Branco University, Education Council President- Rio de Janeiro. He is a board member of the Institute of Advanced Studies- United Nations University and Member of IAUP Executive Committee;  
Former President of the Council of Rectors of the Brazilian Universities and of SEBRAE- RJ, Brazilian Institute for Small Business; Member of the Brazilian Education Academy, Academy of Engineering of Brazil: Member of the Portuguese Academy of Engineering and of the Pan-American Academy of Engineering; Member of the Club of Rome. Several commendations and prizes: Brazilian Government Scientific Medal ; Brazilian Medal of the Cartographic Order of Merit; Order of Academic Palms, granted by the French Government, as “Chevalier”, and “Manuel Rocha Prize”, by the National Laboratory of Civil Engineering, Lisbon, amongst others.



**German  
Anzola**  
Colombia

Dr. Anzola is the current Rector of Universidad de Ciencias Aplicadas y Ambientales-U.D.C.A (the University of Applied and Environmental Sciences) in Bogotá. Dr. Anzola has been awarded by the Colombian Association for Biological Sciences with the First Place in Biochemistry and Physiology; he also received the Medal for Educative Merit conferred by the Ex-Alumni Academic Association of Universidad Javeriana in 1983, and the Eagle of Science Award in 1988. Furthermore, the Universidad Tecnológica de Santiago (Dominican Republic) gave him the Honorable Distinguished Professor Title in 1992, and in 1997 the Universidad Autónoma del Caribe (Colombia) awarded him with the Degree Honoris Causa in Sociology. He is the President of the Association of Latin American and Caribbean Universities for Integration (AUALCPI); Adviser Member of the Colombian chapter of the Inter American University Organization (IOHE), Vice-president of the Network of Latin-American Regional Universities (Red UREL) and Member of the Executive Council of the Latin-American Universities Union (UDUAL)



**Mohammed  
Barkaoui**  
Morocco

Mohammed Barkaoui is the Former President of the Casablanca Hassan II University, Morocco (2002-2010). He is the Past Director of “Ecole Supérieure de Technologie Casablanca” (1989-2002) and is currently an Advisor of the University.  
Barkaoui received his Doctorate in Process Engineering from Institut National Polytechnique de Lorraine, CNRS, Nancy, France in 1986. He earned his Engineer degree in Chemical Engineering in 1980 from Ecole Mohammedia d’Ingénieurs, Rabat, Morocco, and has been a professor at the university since 1986. A member of many national committees involved in research and education policies, Barkaoui has also contributed as an expert on projects related to higher education. He served as an expert for the European commission for evaluation of research projects and acted as Coordinator of the Moroccan network for quality assurance. Barkaoui is the President of Moroccan network of entrepreneurship education and the President of the Green ICT research center.

**IAUP**  
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**Eberhard  
Becker**  
Germany

Eberhard Becker, born in 1943, studied Mathematics and Physics at the University of Hamburg, Germany, from 1964 until 1970. From 1979 through 2008, Eberhard Becker held the Chair of Algebra at the Department of Mathematics at the University of Dortmund, and he served as Rector of this university from 2002 through 2008. Eberhard Becker was engaged from 1986 until 2001 as Editor and subsequently Managing Editor of the Mathematische Zeitschrift, from 1995 until 2001 as Editor of the Springer Series “Algorithms and Computation in Mathematics.” He was coordinator and participant of European Research Networks, as well as of a Research Cluster and a Graduate School on “Data Security.” In 2000, the German Research Foundation DFG elected him expert consultant in Mathematics. In 2005, he was elected Chairman of the University Presidents’ Conference of the World Technopolis Association WTA, and reconfirmed as such in 2009. From 2005 through 2008 he was Chairman of the European Consortium of Innovative Universities ECIU.



**Lloyd  
Benjamin**  
U.S.A.

Dr. Benjamin is currently President Emeritus at Indiana State University and Trustee Distinguished Professor. Prior to this appointment, he served as the 10th President of Indiana State University (2000-2008).  
He also serves on the Board of the Indiana Humanities Council. His field of specialization in Art History is Renaissance art of Northern Europe and contemporary Dutch art. He is the author of a major study of site-specific art in the Netherlands. He has authored numerous articles and presented papers at major regional, national, and international meetings. He has particular expertise in higher education leadership development, curriculum reform, strategic planning and integrated marketing and academic search processes. He has been most active in international exchange focusing on China and Morocco. Dr. Benjamin is currently consulting on the development of a private not-for-profit university in Casablanca and accreditation efforts in Morocco.



**Heinz  
Boyer**  
Austria

Heinz Boyer has been founder and President of University of Applied Sciences Krems, Austria since 1994. A graduate of the Vienna University of Economics and Business, Boyer’s career has been replete with a great number of successful projects in tourism and education.  
On an international level, Heinz Boyer has positioned the University of Applied Sciences Krems as Austria’s supreme provider of transnational higher education services. He has initiated transnational programmes & projects in countries like Oman, China, Vietnam, Azerbaijan, Jordan, Ukraine, Bulgaria and Romania. Heinz Boyer has been instrumental in the foundation and development of an Omani-European University in Buraimi, Oman. Heinz Boyer is a recipient of the Golden Cross of Honour for Services to the Republic of Austria and also for Services to the Province of Lower Austria, the Award of Honorary Doctorate by Christian University Bangkok and the Award of Honorary Professor by Qingdao University.



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**Sven  
Caspersen**  
Denmark

Sven Caspersen was born in Denmark 1935. Sven received a Master's Degree in Economics from the University of Copenhagen in 1961. Mr. Caspersen was a Member of the Founding Committee and Professor (Statistics) at Aalborg University 1973. He was the Rector of Aalborg University, 1976-2004. His honorary offices outside the University for a national level, the Chairman International Committee of the Danish Rectors' Conference from 1994-2002, Chairman Copenhagen Stock Exchange from 1989-96, Chairman Danish Parliament's Advisory Board on European Matters from 1993-2001, Chairman Statens Filmcentral (Danish Film Institute) from 1986-89 and Chairman Aalborg Theater from 1986-2006. On the European and International level, he was the Chairman of the Confederation of Rectors' Conferences in the European Union, 1992-94. He was also the President of the International Association of University Presidents from 1999-2002 and President of the Federation of European Stock Exchanges, 1995-96.



**Constatine  
Curris**  
U.S.A.

Constantine W. Curris received his baccalaureate and doctorate degrees from the University of Kentucky and his master's from the University of Illinois. He was the President of three US universities: Murray State University (KY) for 10 years, the University of Northern Iowa for 12 years, and Clemson University (SC) for nearly five years until he was elected as the President of the American Association of State Colleges and Universities (AASCU) in 1999. Curris has been appointed to numerous boards and committees, notably the US-Afghan Women's Council and extended service on the Executive Committee of IAUP. He has led AASCU presidential missions to Cuba and Morocco and has represented the Association's presidents and chancellors around the world. Curris is a strong advocate for global workforce preparation for the 21st century and is a national voice for the inclusion of all students of public higher education.



**Donald  
Gerth**  
U.S.A.

Donald Gerth, IAUP president 1996-1999 and an active member of IAUP to this day, became President Emeritus of California State University Sacramento in 2003. In 2004 he completed his service on the Council (board) of the United Nations University. He undertook the writing of a book about the 23-campus and 450,000 student California State University system. "The People's University: A History of the California State University" was published by the Institute of Governmental Studies and the Berkeley Public Policy Press at the University of California Berkeley in January of 2010. In the 2009-10 session of the California State Legislature he served as an informal commentator about the reconsideration of the 1960 California Master Plan for Higher Education and did a summary at the last of a series of hearings. Gerth commented recently that he is enormously impressed by the progress of IAUP and the promise of IAUP to its members for the years immediately ahead.

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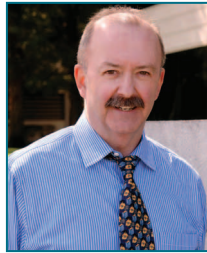
**Glen  
Goerke**  
U.S.A.

Dr. Glenn A. Goerke, President Emeritus of the University of Houston, has been a distinguished higher education leader for over 50 years, including four university presidencies and numerous honorary degrees and awards across the world. His IAUP service spans an almost twenty year period as a board member, during which time he chaired and participated on many committees and commissions. Especially noteworthy has been his chairmanship of IAUP's Commission on University-Business Collaboration, resulting in over dozens of program presentations and alliances as well as improved cross-sector understanding across four continents. Most importantly, Goerke created and edited in the book "The Future of International Higher Education: Issues and Opportunities," a collection of farsighted essays, written by IAUP thought leaders, addressing global, regional, and partnerships trends.



**Henrik Toft  
Jensen**  
Denmark

Henrik Toft Jensen is a professor of the Department of Environmental, Social and Spatial Change at Roskilde University, Denmark. He is Professor of Honour at Babes-Bolyai University in Romania and Ocean University in China. In addition, he is Doctor Honoris Causa from the Linguistics University of Nizhny Novgorod, Russia. Prof. Jensen was Rector of Roskilde University from 1989-2006. He has been a member of the Committee for Research and Technological Development of the EU's 7th Framework Programme since 2007. Prior to that, he chaired the Steering Committee of the EUA Institutional Evaluation Programme between 2000-2007, the EUA Quality Culture Programme from 2002-2005, and also the Quality Assurance Forum of EUA, EURASHE, ESU and ENQA. Prof. Jensen has evaluated more than 15 universities and chaired two system evaluations. He conducts research on quality development, university management, and universities and regional geography.



**Neal  
King**  
U.S.A.

In 2011, Neal King, Ph.D. was appointed IAUP Secretary-General-elect for the 2011-2014 presidency. He transitioned to the presidency of the Institute of Transpersonal Psychology in May 2011. Previously he was President of Antioch University Los Angeles. From 2004 - 2011 he served in several roles at Antioch including Academic Dean and Interim President of Antioch University New England, and Provost & VPAA, acting CEO and President of Antioch University Los Angeles. Dr. King was the founding director of the Doctorate in Psychology (PsyD) program at John F. Kennedy University, founding President/Dean for the University of Sarasota's California campus in Orange, California, and Provost and Vice President for Academic Affairs at Rocky Mountain College of Art & Design in Colorado. A psychologist by training, he was awarded both his M.A. and his Ph.D. at the University of California, Berkeley, and was in private practice in Northern California for fourteen years. He has served in a variety of faculty and administrative positions in non-profit, international, public and private for-profit and state settings.

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**Vladimir  
Kurilov**  
Russia

Vladimir I. Kurilov, S.J.D., LL.D., Professor, has been President of Far Eastern National University (FENU), Vladivostok, Russia, since 1990. He was educated at FENU Institute of Law and had an entire academic career there before being elected President. Kurilov is the author of over 100 research works in the fields of labor law, politics, economics, education, international relations, international law, futurology and delicts science. He is a member of several international institutions and has been honored with high awards from many countries. Vladimir I. Kurilov has been a member of IAUP Executive Committee since 1996.



**Leland  
Miles**  
U.S.A.

Leland Weber Miles was born on January 18, 1924 in Baltimore Maryland. In 1948, he received his Ph.D. in English from the University of North Carolina, after which he accepted a job as chair of the English Department at Hanover College in Indiana. Next he served as the Director of English Programs for the University of Cincinnati's Colleges of Engineering, Business Administration and Fine Arts from 1960-1963. Then he moved to the University of Bridgeport as the Dean for the College of Arts and Sciences. From there he went to serve as president of Alfred University until 1974, when he returned to the University of Bridgeport to become its president. He frequently served as the representative of IAUP at the United Nations. Miles was inspired by Rodrigo Carazo, President of Costa Rica, who established the UN University for Peace in Costa Rica, and awarded him an honorary doctorate from UB.



**Keith  
Miller**  
U.S.A.

Dr. Keith T. Miller became the dean of the College of Business at Niagara University, a position he held from 1994 to 2001. During his tenure there, the university was granted accreditation by the Association to Advance Collegiate Schools of Business and enrollment in the Business College increased by 20 percent. Dr. Miller was named provost and vice chancellor of the University of Wisconsin, Oshkosh, in 2001. While serving as chief academic officer there, Dr. Miller restructured the Academic Affairs Division to focus on faculty support, learning outcomes and curricular innovation, and helped to expand the opportunities available to students to participate in research activities with university faculty. Dr. Miller is President Emeritus of Lock Haven University of Pennsylvania. On July 1, 2010, President Miller assumed his position as the 13th President of Virginia State University, a Historically Black College or University (HBCU) located in Chesterfield County, Virginia.

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**Pornchai  
Mongkhonvanit**  
Thailand

Pornchai Mongkhonvanit is the President of Siam University and the former president of the International Association of University Presidents (2005-2008). He is also the chairperson of the Advisory Board of the Association of University of Asia and the Pacific as well as the member of Administrative Board of the International Association of Universities. He served as President of the Association of Private Higher Education Institutions of Thailand, as President of the Thailand Chapter of Phi Delta Kappa honors society, as the Chairman of the Board of the National Metal and Material Technology Center of Thailand, as well as a co-founder and Vice President of the Business University Forum of Thailand. He is also the founder and advisor of the Editorial Board of ACADEME, the Academic Journal of the IAUP. He has received many Awards and Distinctions for his efforts in advancing higher education system in Asia and the Pacific.



**Ingrid  
Moses**  
Australia

Professor Ingrid Moses was President of IAUP from 2002-2005. She retired as Vice-Chancellor and President, University of New England, Australia in early 2006 and took up appointment as Chancellor (Chair of the Governing Board) of the University of Canberra for two terms, until December 31, 2010. Her academic background is research and development in and of higher education and her last professorial appointment was Professor of Higher Education and Director, Centre for Learning and Teaching at the University of Technology, Sydney. She has published prolifically. She holds a degree in Social Sciences from the University of Erlangen-Nuernberg, MA (Qld), PhD (Qld), honorary D.Litt. (UTS; CSU-S) for her contribution to higher and to international education, and was awarded a Centenary Medal for her contribution to rural education. She continues to be an active international consultant.



**Khalid  
Naciri**  
Morocco

Jaafar Khalid Naciri has a PhD in Mechanical Sciences from Paul Sabatier University, Toulouse, France in 1988. He has been a Professor at the University Hassan II, Casablanca since 1981 and was the Vice President of UH2C from 2002 to 2010. He is also a member of the TEMPUS project FOREVAL in quality assurance in higher education and an expert for institutional evaluation in Morocco and Tunisia. He is involved in E-learning projects at UH2C. Mr. Naciri is the national coordinator of the TEMPUS project leadership in higher education management funded by the European Commission and the national coordinator of TEMPUS project UNCHAIN for the establishment of chairs on innovation in southern Mediterranean universities. He was the former President of Moroccan Society for Mechanical Sciences and a member of the TASK FORCE for the development of innovation and R&D. He is the Chairman of the doctoral college of the UH2C.



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**Sister Francesca  
Onley**  
U.S.A.

President of Holy Family University in Philadelphia, Pennsylvania, USA since 1981, Sister Francesca earned a PhD in Higher Education Administration from Southern Illinois University at Carbondale in 1986. A member of the Congregation of the Sisters of the Holy Family of Nazareth since 1950, Sister has served in leadership positions in many educational settings, including the elementary and secondary levels. She is a member of a variety of civic and educational organizations at both the national and international levels. Sister currently serves as Chair of the IAUP/UN Commission on Disarmament Education, Conflict Resolution, and Peace.



**Eudora  
Pettigrew**  
U.S.A.

Eudora Pettigrew was an associate provost at the University of Delaware for six years. In 1986, she became the President of the SUNY College in Old Westbury and was the first African American woman to be a president of a SUNY campus. At Michigan State University she was also the first African American woman to become chair of a department from 1974-1978. She was also the first to become a central administrator at the University of Delaware. She has led SUNY's interaction with South African institutions. Eudora has served on the Advisory Committee to Economists Allied for Arms Reduction. She has received awards from the National Association for the Advancement of Colored People (NAACP) and the Negro Women's Business and Professional Organization. Pettigrew is a life member of the SIU Alumni Association and a long-standing member of the International Association of University Presidents. She was Vice President of IAUP from 2002-2005.



**Gerald  
Reisinger**  
Austria

Dr. Reisinger Gerald is the President of the Upper Austria University of Applied Sciences since 2004. It is one of the leading Austrian Universities of Applied Sciences. He has a title of honorary Professor conferred by the Kharkiv National University of Economics in 2010. After ten years in the Ministry of National Defense in Austria, he finished as the Head of Studies in the Military Academy. From 1987 – 1995, he was the business manager of the consulting company, H. Neumann Management Beratung. Afterwards, he was the CEO for Olredo Holding, a building project organizer, from 1995-1998. At Neumann International AG he was a partner and member of the supervisory board until he became the President for the Upper Austria University of Applied Sciences.

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**James  
Roach**  
U.S.A

Dr. James R. Roach has been a member of IAUP since 1987. From 1992 until 2004 he was Chair of the North American Council and in 2004 was appointed as Special Advisor to the President of IAUP. He received a Bachelor of Science degree, with honors, in Education and English from Boston College. He received the Ph.D from Boston University in World Religions. He earned a Certificat d'Etude from the University of Geneva in Switzerland. Dr. Roach was also awarded the Honorary Degree of Doctor of Laws from Briarwood College in Southington, Connecticut. From 1978 to 1986 he served as Vice-President for Academic Affairs at North Adams State College. In 1986 he was appointed President of the University of Maine at Presque Isle. In September of 1992 he became President of Western Connecticut State University in Danbury, Connecticut. Dr. Roach retired from WestConn in 2004 and currently resides in Hanover, Massachusetts with his wife, Dr. Denise C. Hogan.



**Gülsün  
Saglamer**  
Turkey

Former Rector of Istanbul Technical University (ITU) from 1996 to 2004. Ms Gülsün Saglamer is a professor of architecture. She has been a Board Member of EUA (European University Association) between 2005-2009 and a member of the Steering Committee of EUA's Institutional Evaluation Programme (2009-2013). In addition she is an Executive Committee Member (2003-) and was the Chair of European Council (2005-2010) of the International Association of University Presidents (IAUP). She is the Vice-President of CMU (Community of Mediterranean Universities). She is a Member of Board of Trustees of Kadir Has University since 2006 and a Board Member of ITU Development Foundation (2009-2012). She has been invited to the Marie Curie People Programme (EC) Advisory Group for three terms (2006-2008) and (2008-). She is the Chair of the Women Studies Centre on Women in Science Engineering and Technology of ITU. She is also a member of the editorial board of three international scientific journals and has received several architectural prizes.



**Toyoshi  
Satow**  
Japan

Toyoshi Satow started his career as a top administrator of the J.F. Oberlin University, Tokyo in 1990 when he was appointed as a special assistant at the rank of provost to the president. In 1993, he was named as Vice President. Three years later, he was appointed as President of J. F. Oberlin University, Tokyo. In 2003, he also became Chair of J. F. Oberlin University and Affiliated Schools. He has served as many executive posts in Japan. To name some major ones, President of Liberal and General Education Society of Japan, Chair of Inter-University Seminar House, and executive committee members of Ministry of Education, Culture, Sports, Science and Technology-Japan. He also has a distinct career as a specialized judge of accreditation organizations of Higher Education in Japan. He was awarded three honorary doctorates: Honorary doctorate of Literature from Hanseo University, Korea; Honorary Doctorate of Education from Ohio Dominican University, and honorary Doctorate of Public Administration from Myonji University, Korea.

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**Bohuslava  
Šenkýřová**  
Czech Republic

Bohuslava Šenkýřová has been the Rector of Vysoká škola finanční a správní, o.p.s. (University of Finance and Administration) from 1999-present in Prague. She has been the Vice-chairman of the board of Bankovní akademie, a.s. (Bank Academy) since 1995 and was the Director from 1993-2005. She established a partnership with City University of Seattle, WA, USA to offer MBA and BSBA programs in the Czech Republic. In 1999, she founded VSFS (Institute of Finance and Administration) to offer Bachelor and Master degree programs. In 2009, she led the institute to become the first private university in the field of Economics. In 2007, she initiated the creation of a Community of Schools which connects three schools: Bank Academy, VSFS and City University of Seattle. The Community of Schools thus enables studies from the age of 11 all the way to the third year of university.



**Kakha  
Shengelia**  
Georgia

Dr. Kakha Shengelia was appointed the President of Caucasus University in 2008. President Shengelia started his career in 1991 at the Georgian International Economic Institute as Assistant to the General Director; in 1992 he started work as Deputy Editor-In-Chief and International News Director at the International Newspaper “Resonance”, in 1995 he continued as a Graduate Assistant at Marketing Department of the University of Hartford; in 1998, he was appointed Project Manager at U.S. Company Orbitel Inc., and in 1999 he was promoted to the Head of Representative Office of Orbitel in Georgia; from 2000, he was appointed as a Dean of Caucasus School of Business, and was appointed at the position of Tbilisi Vice-Premier in Social Affairs at Tbilisi City Council; from 2004 he was elected to the Parliament of Georgia, where he started his career as a Deputy Chairman of Foreign Affairs Committee, and continued it at the position of Deputy Chairman of Committee of Education, Science, and Culture.



**Chen  
Shuping**  
P.R. China

Prof. Dr. Chen Shuping, President of Guizhou University P.R. China, has held the current position since January 2002. Previously, he held various leadership positions as executive vice dean, dean, executive deputy director and professor at Zheijiang University in China. President Chen is a recognized and accomplished mathematics scholar, teacher, and researcher. He has received many awards and prizes for his scientific and technological research in addition to his teaching excellence. He is considered among the outstanding leaders in higher education in China and a strong advocate for international education. Prof. Chen holds such other positions as a panel member of Academic Degree Committee of the State Council, China; a panel member of the Mathematic and Physics Division of Science and Technology Committee, Ministry of Education, China; Deputy Director General of China Society for Industrial and Applied Mathematics.

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**David  
Strangway**  
Canada

David Strangway, son of medical missionaries, grew up in Angola. He attended high school in Bulawayo, Southern Rhodesia, now Zimbabwe. He studied at the University of Toronto where he completed bachelors, masters and PhD in physics and geophysics in 1960. He worked for a number of mining companies and was on the faculty of the University of Colorado, MIT, and the University of Colorado. He was chief of geophysics for the Apollo missions. At the University of Toronto he was head of the Geology department, vice president academic and president. In 1985 he became president of the University of British Columbia. He then became president of the Canada Foundation for Innovation for its initial six years. During this time the Canada Research Chairs were created funding 2000 new positions at Canadian universities. He was the founder of Quest University Canada, a new university designed for undergraduates and graduating its first class in the spring of 2011. He is also the principal architect of a proposal to develop 1000 chairs for African universities.



**Heinrich  
Stremitzer**  
Austria

Heinrich Stremitzer grew up in the mountains of Tirol and got his university education in Vienna and Hamburg. He obtained his doctoral degree from the University of Economics and Business Administration in Vienna. In the beginning of his academic career he served as an assistant professor in Hamburg and Vienna and also worked in an accounting and auditing firm. In 1972 he became a full professor of management and head of the Department of Risk Management and Insurance. He became Dean and Rector and is a founding member of the European Academy of Sciences and Arts. For his academic merits he was awarded a honorary doctorate from the University of Budapest and was elected Senator of the European Academy of Sciences and Arts. He is member of several scientific Associations, in some of them he serves in the governing board. He is a lifetime member of IAUP.



**Garrick  
Utley**  
U.S.A.

Garrick Utley is the President of The Levin Institute of The State University of New York. Prior to his present position, Utley worked as a broadcast journalist, with a primary focus on international affairs. He has served as Chief Foreign Correspondent for NBC News and ABC News. He has also worked for CNN and Public Radio and Public Television in the United States. The Levin Institute’s mission is to support New York’s and the nation’s economic vitality through innovative and competitive responses to the challenges of today’s global economy. It also serves as a center of research on the consequences of the changing global economy. Particular attention is paid to issues surrounding the evolving Global Talent Pool and to the challenges and opportunities they offer to developed and developing economies and societies. Utley is Chairman of the American Council on Germany. Board service has included the Council on Foreign Relations (1993-2003), Carleton College (1982-2006) and Public Radio International (1996-2008).



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**Jef  
Van der Perre**  
Belgium

In 1972 he became Chief of Cabinet of Belgium's Minister for Science Policy, and in 1976, Head of Office of the Prime Minister's Offices for the Programming of Science Policy. Until 2000 Jef Van der Perre was General Director and then Secretary General of the Flemish Interuniversity Council. In the 1990s he combined his VLIR-function with the Directorship of the Liaison Committee of European Rectors Conferences, which published critical but supportive proposals for EU-endeavours in student mobility the Diploma-Supplement, the European Credit Transfer System, the European Research Policy and its Frameworks; the European University Development Cooperation. Between 1999 and 2002, he served as Secretary General of the IAUP where he conceived and organized, under President Sven Caspersen's leadership, IAUP's Triennial Conference on "Touchstones for a Modern University Culture", and initiated the developing of IAUP's project "Towards a World Quality Register (WQR)", promoting the establishment of a worldwide Register of trustworthy Quality Assurance Agencies.

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**Kenneth  
Brier**  
U.S.A

Mr. Brier is the Co-founder and Chairman of the Board and President of Sealord LLC and Sealord Holdings, Inc. He earned a Bachelor of Arts degree from the Honors College at Ohio University, a Master of Business Administration degree from Southern Methodist University, and a Master of Public Administration degree from Harvard University. He holds a Diploma in Strategic Studies from the U.S. Army War College and also served as Associate Adjunct Professor in the Marketing Department of Drexel University, Assistant Professor at Massachusetts Institute of Technology, Small Unit Tactics, and Lecturer at the Wharton School of the University of Pennsylvania, Entrepreneur Program, "The Intersection of Business and Military Leadership." He retired as a colonel in the U.S. Army Reserve in 2010 after serving his country for nearly 30 years. He commanded a unit in Iraq during the First Gulf War, and was Vice President of the United States Army War College, Class of 1997.



**Guido  
Declercq**  
Belgium

Baron Guido Declercq (°1928) of Belgium, trained as an economist and philosopher at the Universities of Leuven (Belgium) and Columbia (New York), has been a Senior Advisor to IAUP from 2000 till 2011. He was a banker, first at a regional bank in Flanders, then at Banque Lambert in Brussels, before becoming the General Administrator of the Catholic University of Leuven(1967-1982), where he created Leuven Research & Development (1972), a pioneer in the professional transfer of technology from academe to industry. Thereafter he became President/CEO of an investment bank, a leasing company, and a member of the board of several companies in Belgium and abroad, most of them of the KBC bankassurance Group. He wrote on structural unemployment, economic growth, innovation, venture capital, and the economics of tourism. IAUP also knows him as a painter of watercolours, an art that he practices when traveling. A couple of IAUP Christmas cards show his paintings (Guadalajara 2005, Tokyo 2010)



**George  
Dehne**  
U.S.A

George Dehne is president of George Dehne & Associates, Inc., which is comprised of two divisions, GDA Research and GDA Integrated Services. GDA Research focuses on market research and consulting, specializing in creating strategies for admissions, financial aid and public relations. GDA Integrated Services offers a complete line of services for student recruitment and public relations ranging from direct mail and telemarketing to audio-video and publication production. Together, the two divisions have worked with more than 300 colleges and universities throughout the United States. As a consultant, Mr. Dehne has served some of the nation's most distinguished universities including Columbia, Duke, Drexel, Clark, Cornell, Johns Hopkins, Northwestern and Fairfield.

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**Ted  
Drauschak**  
U.S.A

Mr. Drauschak is the co-founder of Broadlands Financial Group, LLC headquartered in Villanova, PA. Broadlands Financial Group is a leading global program management and construction risk management company specializing in renewable energy, including solar, wind and biomass as well as commercial and industrial construction. The company provided lead program management services on the largest concentrated solar thermal power facility (64 MW) built in the United States in the some twenty years on behalf of a European Utility Company. Broadlands is now undertaking, the development of a \$60 million, 10 MW (Photovoltaic) Solar Park. Broadlands was recently engaged to provide lead program management services for multiple utility-scale concentrated solar thermal and tower solar power projects in Rajasthan, India representing hundreds of mega-watts of renewable energy development and hundreds of millions of dollars in invested capital.



**Enan  
Galaly**  
Denmark

Enan Galaly is an Egyptian-Danish who left his native country, Egypt, at the age of 20, with just 10 English pounds and travelled to Denmark, where he started washing dishes to earn meals and carved his way to become an influential world citizen. With the dream of offering a socially meaningful vision that would attract and inspire others, Galaly formed Helnan international group of companies which owns & manages five- and four-star hotels throughout the world under the slogan “Symbol of Scandinavian Hospitality.” Holding many prestigious positions & several honorary titles like: being awarded the title of Knight of Dannebrog by Her Majesty the Queen of Denmark, he was announced as Denmark Ambassador for historical relations (Middle East), and being the honorary chairman of the Scandinavian Business Association in Egypt and the Founder & President of Helnan International Hotels Group. He has heavily supported initiatives to foster dialogue between Arab nations and Western societies.



**Lee  
Se Ung**  
Republic of Korea

Dr. Lee Se-Ung is a Doctor of Economics and now a retired businessman. He is Chairman & CEO of Shin IL Corporation and Shin IL Educational Foundation. Dr. Se-Ung also serves as Chairman of the Board of Trustees of Seoul Cyber Online University and Seoul Arts Center, Korea’s premier performing arts center. He is the former President of Korean National Red Cross and is an Honorary Board Chair of the Sung Shin Women’s University, Seoul.

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**Carlos  
Serpa de Oliveira**  
Brazil

Professor Carlos Alberto Serpa de Oliveira is the President of the Foundation CESGRANRIO and the Brazilian Academy of Education. He graduated in Industrial and Metallurgical Engineering from Pontificia Universidade Catolica – PUC-RJ. In 1966, he became the Director of the Department of Materials Science and Metallurgy at this same university. From 1971-1975, he was the Vice-Rector for Development of Pontificia Universidade Catolica. Carlos was the Special Technical Advisor to the Ministry of Education from 1971-1974. He has been a primary member of the International Association for Educational Assessment since 1974. From 1975-1979, he was a member of State of Rio de Janeiro Council of Education. He has collaborated with the Ministry of Education and been advisor to numerous universities and educational organizations for the last three decades. He was also the rector of Universidade Gama Filho from 1999-2000. He has been an IAUP Senior Advisor since 2007.



**Fidel  
Ramos**  
Philippines

Fidel V. Ramos, the 12th President of the Republic of the Philippines, is remembered for his ability to lead and his willingness to be led -- not by astute advisors and political strategists, but by the people whom he served. Steadfastly and faithfully, he promoted the principles of people empowerment and global competitiveness during his term as President from 30 June 1992 to 30 June 1998. He pursued, focused and converged programs to fight poverty in accordance with the will of the Filipino people expressed by 229 structural/reform laws enacted by Congress from 1992 to 1998. A comprehensive Social Reform Agenda (SRA) was implemented that addressed long-standing problems regarding poverty, health, education and skills training, housing, environmental protection, agrarian reform and access to equal opportunity. In retirement, he seems to be always on the go throughout the Philippines, mobilizing the citizenry and pushing Unity of Purpose, Solidarity in Values and Teamwork in Nation-building at every opportunity.



**Shuzaburo  
Takeda**  
Japan

Shuzaburo Takeda is Founding Director of the Business University Forum of Japan. He is Professor and Advisor to the Office of the President, Waseda University. He has been Senior Advisor to the Japan-US Strategic Advisory, and he started Takeda and Associates in 2006. He has a wide-ranging network of contacts in government, business and academia advising in Japan, US and globally. His research has covered a broad range including cognitive science, organization and policy studies such as macro-techno policies in energy, environment, non-proliferation and etc. His recent activities are in education for innovation in the world. He has been a Member of International Advisory Council for Asia of Washington University in St. Louis, and Senior Advisor to Quest University, Canada. He is Director on Asian Population Development Corporation, Japan. He has published more than 10 books, including ‘Deming’s Organization’ in 2006. His newest book titled “Phronimos – People who lead innovation” has been published in 2009, Japan.





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