



**IAUP**

INTERNATIONAL ASSOCIATION OF  
UNIVERSITY PRESIDENTS



# FOR A BRIGHTER FUTURE

TRIENNIAL REPORT  
2017-2020<sup>PLUS 2021</sup>







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UNIVERSITY PRESIDENTS

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FOR A BRIGHTER FUTURE



# FOREWORD

## IAUP / TRIENNIAL REPORT JULY 2017 - JUNE 2020 PLUS 2021

“It’s time for the next triennial conference and with it for the new leadership at IAUP. Thus, we gladly offer IAUP members this report of 2017-2021 operations...” With these words, IAUP President Kakha Shengelia begins his contribution to this triennial report. But already the word “triennial” - meaning taking place every 3 years - has been overruled by the all-encompassing COVID-19 related changes. Furthermore, the 2017-2020 presidential team was extended by one year to 2021 in an online general assembly. Meetings were cancelled and dates postponed. COVID-19 changes and changed almost everything in our lives.

**From the following information and summaries, it would be clear that some of this COVID-19 interference could not have been foreseen...**

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For more information please contact  
IAUP at [info@iaup.org](mailto:info@iaup.org).

In accordance with the mission of the IAUP and the academic qualification associated with its members, we refrain from stating academic titles within the report at hand.

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Learn,  
teach,  
inspire!

01

MESSAGES FROM  
THE PRESIDENCY

# COVID-19 CHANGED EVERYDAY LIFE

## MESSAGE FROM THE IAUP PRESIDENT

### Foreword

It's time for the next triennial conference and with it for the new leadership at IAUP. Thus, we gladly offer IAUP members this report of 2017-2021 operations.

IAUP continues to meet the planned yearly events from the 2017 Triennial Conference held in Vienna, Austria to the 2020 Triennial Conference, now held in Mexico City, Mexico, from 29 July through 31 August 2021.

We are starting the next triennium 2021-2024 with incoming president Fernando León García, president of CETYS University, with his team consisting of Fernando Galván Reula, former president of the University of Alcalá, as the secretary-general and Shawn Chen, president of SIAS University, as the treasurer. They are ready for the next three years and eager to grow and develop in a modern dynamic environment that holds great opportunities and expectations.

The current team of Gerald Reisinger, president of Upper Austria University, as secretary-general, Nicolette DeVille Christensen, former president of Arcadia University as treasurer, and myself as the president, have the honour of presenting in the following pages a summary of the past three years of activities and accomplishments. Please enjoy reading them and continue to contribute to the management and education system worldwide through your interactions with the IAUP management team. Your participation and engagement helps to ensure the continued success and development of the member higher education institutions.

### Message

The new triennial term of 2017-2020 began with the development of higher education as usual as our main priority. The 2017 Vienna XVIII Triennial Conference, with innovations in education as the main theme, was attended by hundreds of participants from countries all around the world. The conference was productive, filled with excellent speeches and captivating presentations, followed by engaged discussion and networking among participants, including a fascinating cultural evening. Furthermore, the students were an active part of the conversation, providing constructive feedback. The parallel sessions and student participation have become

an increasingly integral part of the IAUP meetings. This follows the norm of the new millennium by providing more involvement and voice to the younger generation.

This has been a very busy and productive three years. As the very first president from Georgia to be elected at IAUP, I felt it was my responsibility to present Georgia in a favourable light by doing the best I could in leading IAUP. Furthermore, my team had the full support of the government of Georgia and the Georgian academic community. With deans of Georgian universities, representatives of the Ministry of Education and the chair of parliament's committee of education attending the Vienna conference, an excellent opportunity presented itself to introduce Georgian culture and capabilities to the IAUP community. For this opportunity, I would like to thank my long-time friend and dear colleague, the late Michael Adams, former President of IAUP. This assignment provided me an opportunity to visit countries all around the world, >>

### IAUP President President, Caucasus University (CU)

Kakha Shengelia, Georgia





>> promoting and disseminating goals of the IAUP and as well as sustainable development goals of the UN to promote economic development through better and more efficient education. In particular, I have initiated programmes for the development of education in Africa, a region of particular interest in the future development of education.

### Strategy meeting 2017 Denmark

The IAUP's Denmark Semi-Annual Strategic Planning Meeting directly followed the IAUP's inaugural semi-annual meeting of the 2017-2020 triennial term, successfully held in Vienna on 5 July, thanks to the gracious hospitality of our Austrian hosts.

As customary, the attendance was high, including both Executive Committee and Advisory Council members, as well as substantial attendance of general IAUP members and other attendees. At the executive and board meetings that were held in Vienna, a need for strategic change was revealed. This necessitated the Denmark meeting, for which I would like to thank Enan Galaly for his excellent skill at planning and hosting the event, and thereby providing all with networking and collaboration opportunities.

During the meeting in Denmark, we had an extensive discussion regarding coordinating and reviewing IAUP activities and determining strategic aims and activities for the coming year. We, the IAUP's new leadership and board, had the pleasure to be involved in conversations on the IAUP as an organization, discussing its current standing and self-identity in the year 2018, as well as future developments and current mission, vision, and values of the organization. We also discussed in detail the traits of the organization and the influence of current external forces on international and regional levels that had resulted in the update and modification of our organizational strategy. The discussion moved into the IAUP's financial situation and corresponding issues, blending into the overview of IAUP partner activities, membership structure, renewing partnership with WISE and Format, and concluding with the scope of annual and semi-annual meetings. Furthermore, Fernando León García, our dear friend and colleague, had taken on the challenge of relaunching the IAUP Leadership Development Programme with a select group of participants and speakers from Japan, China, the Philippines, South Africa, USA, Canada, Mexico, Colombia, Austria, Georgia, the UK and Denmark. The suggested programme covered different topics, including best practices, that impact the leadership of university presidents, offering the opportunity to listen to and learn from the vast array of talents and experiences of current and former presidents from around the world.

The LDP programme was supported by the IAUP strategic planning team and was successfully launched in 2019 by the generous support of our dear friend Enan Galaly. The meeting focused on organizational risk analyses and developing

strategies for increased marketing reach, including an IAUP Newsletter, led by Gerald Reisinger and IAUP news under leadership of former IAUP president, Neal King. Furthermore, renewed strategies initiated the process of re-working the organization into a much more focused form, with regional representation and reporting to promote both organizational and local capacity building.

The full account of the Denmark meeting, including its outcomes, was communicated to IAUP stakeholders during the executive committee meeting in Guadalajara. 🌸

## OBITUARY

### TOYOSHI SATOW CHAIR OF THE IAUP BOARD 2017-2020

It was with sadness that in 2020 we received news of the passing away of our dear friend, role model for the IAUP and world wide higher education academic personality, Toyoshi Satow.

All of us, from different parts of the world, share many memories of Prof. Satow, including the unforgettable IAUP triennial held in Japan and up to the last board meeting we had in London. We have lost a remarkable human figure and a great friend.

Our condolences to Prof. Satow's family, friends, colleagues and acquaintances. Toyoshi Satow will be missed in our future global community and be remembered for his commitments, loyalty, professionalism and pride of his country. 🌸



**Chairman of the Board since 2017,  
Chancellor, J.F. Oberlin University**  
Toyoshi Satow





**IAUP Secretary-General  
President, FH Upper Austria**  
Gerald Reisinger, Austria

## MESSAGE FROM THE SECRETARY-GENERAL

### **With reference to the statement of IAUP President**

**Kakha Shengelia**, I would like to point out the great meetings we had during the last three years. It was our goal, under the motto of “A Brighter Future”, to work on special issues concerning UN development goals in accordance with the principles of the UN impact declaration. Every semi-annual meeting dealt with a particular development goal within the international higher education system, and I would like to thank every host, whether semi-annual meetings or regional meetings, for their commitment to the idea of the IAUP. Besides that one of our goals was to give IAUP a modern and simplified structure by implementing a new data base to enhance the cooperation between members via implementing a cloud solution for cooperation in the organizational field. I would like to thank our treasurer Nicolette DeVille Christensen, Nikki, for her efforts in restructuring the financial structure under the challenging circumstances caused by the transferring our accounts from the US to England and moreover, for the work she has done together with our partner Chris Christou in building up the processes and structure for the new entity under British law. I would also like to thank president Kakha Shengelia for all the efforts he made to promote the idea of IAUP worldwide and convincing many new members to join the IAUP community.

Vienna was a starting point within the history of IAUP by integrating our students. With a special format into a triennial meeting we organized a young scientists conference parallel to the regular IAUP conference. It was a great experience for all these wonderful young people from all over the world with different cultural backgrounds and to discuss substantial issues with colleagues from their unique perspective. I hope this will be a norm-going unique selling point of the IAUP. Let me use this opportunity to thank Barbara and her team for organizing this event 2017 in such a great manner. And, I would like to thank Doris for everything she has done the last three years to keep IAUP going on administrative and operational level.

Wishing the team under the leader Fernando León García the best for the upcoming three years and a successful Triennial Mexico 2021. 🌸



**IAUP Treasurer**  
**Arcadia University, Glenside,**  
**Pennsylvania, USA, President until 2017**  
 Nicolette DeVille Christensen, USA

## MESSAGE FROM THE TREASURER

### **Although we have witnessed unprecedented challenges**

during the past four years, this time also represents a period of significant growth for the IAUP. Our commitment to UN sustainable development goals meant that, as the pandemic grew, we were well positioned to respond effectively to transnational issues. In view thereof that educators are not necessarily known for their ability to change, let alone rapidly, the swift response of our member institutions at a time of tumultuous change is worthy of profound respect. In this difficult environment, our membership showed commitment to higher education, to the long-term sustainability of their respective institutions, and a humanistic approach to the health and safety of their staff and students.

Pre-pandemic, we launched the inaugural Leadership Institute in Aalborg, Denmark for new and emerging Presidents from around the world. I offer a special thank you to Enan Galaly for his generous support that made this endeavour possible. I also want to commend the members of the IAUP Board and colleagues for the gift of time and talent. Their contributions and presence ensured the success of this important initiative which will now be an ongoing IAUP service to our global community. I am grateful for the work of those leaders who preceded us, whose foresight in planning continues to benefit us today as a legacy gift in support of this initiative.

Furthermore, I want to acknowledge my respect and appreciation for the Herculean efforts of Secretary-General Gerald Reisinger, Doris Schiefermayr, and the whole Austrian team along with the Christou team in England. There were many staff involved in the financial realignment and infrastructure development of internal systems. Each one, without fail, exuded professionalism and personal investment in a complicated and complex process. We also navigated the Brexit perplexities and transitions under guidance of these teams. Collectively, we have moved the IAUP forward to a new performance platform.

Critical to our success were the ongoing enthusiastic and supportive efforts of President Kakha Shengelia and Irena Melua. Together, we have accomplished much more than any of us could have conceived individually. I am grateful to have been part of a team where professional obligations result in such personal rewards. I do not want to conclude these remarks without acknowledging my professional and personal debt to our late Chairman of the Board, Toyoshi Satow, whose wisdom, wit, august presence, and many kindnesses are already missed. 🌸



**Chairman of the IAUP Advisory Council**  
Enan Galaly

## MESSAGE FROM THE ADVISORY COUNCIL CHAIRMAN

**Since the last Triennial held in Vienna - July 2017**, the Advisory Council has participated in several IAUP meetings in many areas. Different topics have been discussed such as exchange of programmes...etc.

Some of the IAUP events were hosted in Denmark, such as the strategic meeting held in 28-30 September 2017 at the Helnan Aarhus hotel, as well as the programme for New / Emerging Presidents that took place from 21-27 July 2019, at the same venue.

A new generation of members with different nationalities have joined the Council. This will affect the Council's future performance by promising mission and vision.

According to my suggestion, it has been approved to change the Council's name from the "Council of Senior Advisors" to the "Advisory Council".

It has been noticed that the new policy which was adapted by President Kakha Shengelia, due to his active public relations and visits to different parts of the world, has strengthened the Council, especially as most of its members are currently acting as university presidents. As a member of the Advisory Council, the IAUP has supported Amr Ezzat Salama to be elected as the Secretary-General of the Association of Arab Universities which has its headquarters in Jordan and includes more than 323 universities.

During 2020, some meetings are planned to be hosted in Egypt. Through my different interviews with the international media as well as several speeches at events organized by recognized universities, I was able to highlight the role of higher education for developing communities and countries.

As a person active in the IAUP for more than 20 years and thus related to such remarkable and respectful organization, I have been honoured to witness the major positive changes that had already happened. This will pave the way to make the IAUP in a higher level which it deserves and to play an essential international role.

This can be achieved by implementing new organizational structures, fund raising, establishing a permanent headquarter and increase of members. 🌸



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Leadership  
is action

02

ORGANIZATIONAL  
AND ADMINISTRATIVE  
STRUCTURE

# INTERNATIONAL ASSOCIATION OF UNIVERSITY PRESIDENTS

**The International Association of University Presidents (IAUP)** is an association of university chief executives from higher education institutions around the world. Membership is limited to those individuals who serve as presidents, rectors or vice-chancellors at regionally accredited colleges or universities. **IAUP had its foundational triennial conference in 1965** and has continued to strive for excellence by pursuing the following objects:

- To increase the exchange of experiences, levels of collaboration and networking between university leaders;
- to provide a well informed forum for university leaders throughout the world;
- to contribute to a worldwide vision of higher education;
- to strengthen the international mission of institutions throughout the world;
- to make every effort for the voice of educational leaders to be heard;
- to support sustainable development in a context of global competency; and
- to promote peace and international understanding through education.

## HISTORY OF THE IAUP

**The founding fathers of the IAUP** were university leaders from the US, South Korea, Puerto Rico, the Philippines and Liberia, who came together in 1964 to discuss the creation of a worldwide organization that would facilitate communication among higher education leaders from various countries, promoting friendship and collaboration between them. The inaugural IAUP conference was held in Oxford, England in June 1965, with the participation of about 120 representatives of universities from 21 countries. The IAUP has grown to become an association of several hundred members from nearly 100 countries.

The rich series of academic events and activities of IAUP have drawn the attention and respect of many world leaders. The following distinguished world leaders have personally attended IAUP events through its history:

**President Bill Clinton** of the United States; **Mr. Chung Hee Park**, President of Korea; **President Tubman** of Liberia; **His Imperial Majesty Mohammad Reza Pahlavi**, Shah of Iran and **Queen Farah**; **Mr. Rodrigo Carazo Odio**, President of Costa Rica; **His Majesty King Bhumibol Adulyadej** of Thailand; **Mr. Miguel de la Madrid Hurtado**, President of Mexico; **His Majesty King Juan Carlos**, of Spain and **Queen Sofia**; **HIH Prince Takamado** and **HIH Princess Takamado** of Japan; **His Majesty Albert II**, King of the Belgians; **His Excellency Peter Hollingworth**, Governor-General of Commonwealth of Australia. Also, **Her Majesty Princess Chulaborn** of Thailand; **Prime Minister Toshio Kaifu** of Japan; **Prime Minister J. L. Dehaene** of Belgium; **Prof. Dr. Emil Constantinescu**, President of Rumania; Former Prime Ministers **Harold Wilson** of Great Britain; **Prem Tinsulanonda** of Thailand; **G. Fitzgerald** of Ireland, **M. Eyskens** of Belgium; **Dr. Federico Mayor**, Director General of UNESCO; **J. M. Gil Robles**, President of the European Parliament; **HRH Princess Maha Chakri Siridhorn** of Thailand; **Former President Fidel Ramos**, of Philippines; **Nobel Peace Laureate Jose Ramos-Horta** of East Timor; **Dr. Jane Goodall**, of the Jane Goodall Institute and UN messenger for Peace, **HIH Princess Takamado**, of Japan, among many distinguished personalities.

2017-2020 Presidency – extended 2021 due to COVID-19 pandemic 🌸

## THE MISSION OF IAUP

The primary purpose is to strengthen its international mission and quality of education of these institutions in an increasingly interdependent world, and to promote global awareness and competence as well as peace and international understanding through education. It is a unique worldwide platform that facilitates the exchange of professional experience through conferences, seminars, publications, and commissions.

**IAUP believes the best approach to achieve its aims** are to:

1. be independent of all ideological and political interests;
2. contribute to international dialogue, tolerance and understanding in the promotion of international justice, co-operation and peace; and
3. continue giving positive and creative support to its members, by providing an active global network and forum specifically for the heads of universities in which they can
  - share their valuable experiences and outcomes;
  - contribute towards the development of universities in economically deprived regions throughout the world;
  - respond to the need to widen access to university for students from disadvantaged backgrounds;
  - help to introduce new qualitative developments in the wider university sector;
  - extend and enhance the international dimension of their universities; and
  - ensure that universities continue to support and reinforce cultural diversities that are vital for sustaining the development of personal identities, social cohesion and human creativity.

## BOARD OF DIRECTORS

**Current Officers, Officers-Elect, and Immediate Past Officers make up the Board of Directors** for the International Association of University Presidents (IAUP), a registered non-profit Charity in the United Kingdom. The Board of Directors is chaired by the immediate past president. The Board of Directors is legally responsible for the management of the Charity and is the subject of Articles 15-17 of the Charity's articles of association. The Board of Directors, besides its general responsibility for the Charity's affairs, is the main forum for discussing issues relating to the Charity's structure, and its policies and strategies, both internally and externally.



Chairman of the Board since 2017, Chancellor, J.F. Oberlin University  
**Toyoshi Satow**, Japan  
- suddenly passed away on Sunday 18 October 2020

**Chancellor Toyoshi Satow** passed away on 18 October 2020. Chancellor Satow was a mentor, guide, and inspiration to generations of Shansi Fellows at J.F. Oberlin University, and a leader of higher education innovation in Japan throughout his career. He was dedicated to globalizing education and served as past president and chair of the board of the International Association of University Presidents (IAUP) while leading J.F. Oberlin University to become a leader in international educational exchange programmes.

He was also the President of the Association of Private Universities of Japan. Chancellor Satow had a warm personality, and one immediately felt comfortable in his presence. He was a true leader whose soft style led IAUP as well as J.F. Oberlin University and the Association of Private Universities of Japan always in the right direction. 🌸





Secretary-General emeritus  
Special Advisor to the Pres-  
ident of Osaka University of  
Commerce, Japan  
**Alvaro Romo**

**Alvaro Romo** is an Experienced Secretary-General with a demonstrated history of working in the education management industry. Skilled in International Exchange, International Relations, English, Universities, and Policy Analysis. Strong business development professional with a Bachelor's degree, a Master's degree and a doctorate focusing on Linguistics, Educational Administration and International Education from The University of Texas at Austin and University of Houston. Long experience in international education for over 40 years. 🌸

**Ichiro Tanioka** is president of Osaka University of Commerce and acted as treasurer of IAUP from 2014-2017. From 2017-2021 he was Treasurer Emeritus.

He graduated from the Faculty of Law, Keio University, completed his Master of Science in Business Administration from University of Southern California and completed his doctorate in Sociology from University of Southern California. His main field of experience is the history and economic development of Las Vegas.

He holds affiliation to the Japanese Association of Sociological Criminology, Criminal Law Society of Japan, the Japan Sociological Society, the Japan Academy of Gambling & Gaming Studies, the Japanese Association of Victimology, the Japan Association for Public Opinion Research in Japan and abroad to the American Society of Criminology, International Association of Gaming Regulators, International Society for Criminology. 🌸



IAUP Treasurer  
Emeritus President,  
Osaka University of  
Commerce and  
Chancellor, Tanioka  
Gakuen Educational  
Foundation  
**Ichiro Tanioka, Japan**

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Sharing opinions



IAUP President  
President, Caucasus  
University (CU)  
**Kakha Shengelia, Georgia**

**Kakha Shengelia** is the President of the International Association of University Presidents (IAUP) for 2017-2021 years and the President of Caucasus University.

He holds an M.A. degree from Tbilisi State University; M.B.A. degree in Management from the University of Hartford (Hartford, USA) and Ph.D. Degree from Georgian Technical University (Georgia).

Kakha Shengelia was a Member of the Parliament of Georgia, Deputy Chairman of the Committee of Education, Science, Sport and Culture and of the Committee of Foreign Affairs. He has been a Vice-Mayor of Tbilisi in Social Affairs.

He was awarded the Presidential Order of Excellence by the President of Georgia and was recognized by the Government of France for the popularization of French Language and Culture.

Shengelia is an Honorable Doctor of Tallinn University of Technology (Estonia), University of Guadalajara (Mexico), J. F. Oberlin University (Japan), and holds the Ring of Honour by the University of Applied Sciences Upper Austria.

Shengelia is a Member of the Board of Directors of the World University Consortium (WUC) and of European Public Law Organisation (EPLO), a Member of the Council of Representatives of European Law and Governance School (ELGS). He has been elected as a Fellow to the World Academy of Art & Science in 2018, is a Governor and the Member of the Board of Governors, Westminster College, Canada and was a Member of Steering Committee of NISPAcee. 🌸

**Since 2017, Reisinger** has held the office of Secretary-General of the IAUP. Reisinger is a member of the IAUP board until 2024.

Gerald Reisinger has been President of the University of Applied Sciences Upper Austria (FH OÖ) since 2004. The FH OÖ is the largest university of applied sciences in Austria and has the largest research volume in the specialized university sector in Austria.

His education at the military academy and his degree in law took him in previous stages in his career from the Austrian Ministry for National Defence as regular officer and head of studies at the military academy, to consulting companies and building project organizer in a managing role, and to CEO partner or member of the supervisory board.

Mr. Reisinger has a title of honorary professor conferred by the Kharkiv National University of Economics, and of honorary Doctor conferred by the Caucasus University. 🌸



IAUP Secretary-General  
President, FH Upper Austria  
**Gerald Reisinger, Austria**

**Nicolette DeVille Christensen**, is an innovative leader, practitioner, and consultant in global higher education.

Christensen brought her expertise to IAUP where she has served as Treasurer from 2017 to 2021.

She holds an M.B.A. from the University of North Texas and earned her doctorate in Business Ethics and Cultural Foundations from the University of North Carolina at Greensboro.

At Arcadia University (2007-2018), she served with distinction leading strategic development initiatives which propelled the univer-

sity to a status recognized for exceptional education and became President of the University in 2013. As Vice-President, Chief Operating Officer, and President she built impactful strategic alliances, led pioneering efforts in global education, drove record high recruitment efforts, implemented a new capital plan and was responsible for innovative and effective restructuring across the institution.

Prior to this, as Executive Director of New York University Global Programs, she was responsible for a network of overseas campuses that extended the university's presence across the world. Before moving to NYU, Christensen was at Guilford College for 13 years where she combined roles as a tenured Professor in Business Management, Department Chair, and Director of International Education.

In her distinguished career she was awarded a Fulbright-Hayes Scholarship to study in East Asia, the first AIEA Neal Presidential mentor for International Education, Smart CEO Brava Award in Pennsylvania and named Outstanding Businesswoman to Watch. She has served on many boards, speaks publicly at both the national and international level and has been involved in several global initiatives for the United Nations, including the Special Olympics and the Commission on Disarmament Affairs. 🌸

IAUP Treasurer  
Arcadia University,  
Glenside, Pennsylvania, USA  
President until 2017  
**Nicolette DeVille  
Christensen, USA**



**León-García** has served as president of CETYS University since 2010, leading the institution to accreditation in the USA (WASC, ACBSP, ABET) and one of the highest student mobility rates in Mexico. He was previously Chancellor of City University of Seattle's International Division, covering programmes, campuses, and sites across the Americas, Europe and Asia.

León-García is currently President-elect of the International Association of University Presidents (IAUP), Chair of the Commission on International and Global Engagement (CIGE) of the American Council on Education, President of CONAHEC (Consortium for North American Higher Education Collaboration), and Chair of the Standards and Accreditation Committee of the Mexican Federation of Private Universities (FIMPES). He is also a member of different boards, commissions and advisory councils such as the Western Association of Schools and Colleges (WASC); the Council for the Advancement and Support of Education (CASE); the Association of Governing Boards (AGB); the Universia-México; Hispanic Association of Colleges and Universities (HACU); and NAFSA: Association of International Educators.

A graduate of CETYS University with a B.S. in Industrial Engineering from, León-García also holds a doctorate in Educational Administration and Policy Analysis and a master's degree in International Development Education from Stanford University. 🌸



IAUP President-elect  
CETYS University president  
**Fernando León García,  
Mexico**



**Fernando Galván**, IAUP Secretary-General-Elect, is professor of English Literature at the University of Alcalá, Madrid (Spain), where he was rector (2010-2018). He has a distinguished teaching and research career in English fiction, Medieval and Renaissance Studies, literary translation, as well as comparative literary and cultural studies.

In 1996-2002 he chaired the Spanish Association for Anglo-American Studies (AEDEAN), and during 2007-2013 he was president of the European Society for the Study of English (ESSE).

He has been awarded honorary doctorates from the University of Glasgow (DLitt, 2012), the National Autonomous University of Nicaragua in Leon (2012), the National University of Villarrica del Espíritu Santo in Paraguay (2014), San Sebastian University in Chile (2016), the National University of Political Studies and Public Administration in Bucharest, Romania (2017), Caucasus University in Tbilisi, Georgia (2019), and the West University of Timisoara, Romania (2021). He holds other honorary appointments and positions from universities worldwide: Simon Bolívar University in Colombia (2010), the Federal University of the South in Rostov, Russia (2011); the University of La Serena, in Chile (2012); and the National University Pedro Henriquez Ureña, Dominican Republic (2016).

He is also an Honorary Fellow of the National Academy of History and Geography of the Autonomous National University of Mexico (UNAM) (2016), a member of the Order of Bernardo O'Higgins of Chile, in the category of Commander (2013) and an honorary Officer of the Order of the British Empire (OBE), awarded in 2018 by Queen Elizabeth II for his services to UK-Spain educational ties. 🌸



IAUP Secretary-General-Elect  
Former President Emeritus,  
University of Alcalá  
**Fernando Galván Reula,**  
Spain

**Chairman of the Board & Founder, Sias University Chen** was born in China. As an advocate of lifelong learning, Chen's educational career has lasted for over 35 years. Shawn Chen is the Founder and the Chairman of the Board of Sias University. He also served as the Former President, and is currently Board Member of the Association of Universities of Asia and the Pacific (AUAP).

Being educated in China and the United States, Chen's career has embraced education, business, and entrepreneurship in both countries. In 1998, with the approval of the Minister of Education in China, Chen founded Sias University, an innovative educational institution through which students, leaders, and scholars from East and West can meet and profit from an exchange of ideas expressed in both Chinese and English.

As Founder / Chairman of the University, Chen is solely responsible for financing, planning, implementation, and assessment of the university's overall operations. Chen has received many awards from both organizations and governments of China and the United States. He is an Economic Advisor to Chongqing and Henan Province and also a Cultural ambassador between China and U.S. His efforts on facilitating the business and cultural exchange between the two nations have been highly acknowledged. To help introduce more Silicon Valley successful innovation and incubation experiences as well as advanced management system to China, Chen co-founded Plug and Play (China). PnP (China) has established incubation centers in Beijing, Shanghai, Xi'an, Chongqing, Hangzhou, Suzhou, and Zhengzhou, to provide further support for China's science technology development. 🌸



IAUP Treasurer-Elect  
Founder and chairman of BOD,  
SIAS University  
President, SIAS University  
**Shawn Chen, China**

**Nicholas D.J. Baldwin, UK**, IAUP Member of the Board, Dean, Wroxtton College of FDU



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IAUP gives  
positive and  
creative  
support

## THE EXECUTIVE COMMITTEE

**The Executive Committee** is chaired by the President of the IAUP or, in his/her absence, by another officer nominated by the President. The Executive Committee is an advisory committee of the Board of Directors and in that capacity assists, advises and supports the Board of Directors, including the President. This Committee may be invited to provide input to the Board of Directors in relation to issues relating to the IAUP's structure, its policies and strategies, both internally and externally. The Executive Committee:

1. assists the Board of Directors in preparing draft policy and position statements on behalf of the IAUP (the Charity);
2. prepares for approval by the Board of Directors the Charity's annual budget, as well as its audited annual accounts, which include the reserve fund mentioned under 13.3;
3. suggests additional byelaws on any matter which it considers necessary and, in particular, for membership accreditation categories, criteria and fees, as well as the granting of awards for approval by the Board of Directors;
4. considers and suggests the categories of membership of the Charity and their accreditation;
5. considers, if requested by the Board of Directors, conditions for the granting of Awards on behalf of the Charity;
6. submits a proposal to the General Assembly, on candidates for the posts of Officers-Elect of the Charity, and approves in this process, the composition of the Search Committee for President-elect, on a proposal from the President of the Charity;
7. approves the conference theme and programme, the date and venue of triennial conferences;
8. considers the outline and structure of the Charity's annual report; and
9. advises the presidency on the Charity's regional divisions and organization. 🌐





## MEMBERS OF THE EXECUTIVE COMMITTEE

The Executive Committee is nominated by the President-elect, on behalf of the Board of Directors, in advance of the beginning of his or her three-year period as president.

### ALL MEMBERS

Kakha Shengelia – Georgia  
Gerald Reisinger – Austria  
Nicolette DeVille Christensen – USA  
Alvaro Romo – USA  
Ichiro Tanioka – Japan  
Fernando León García – Mexico  
Fernando Galván Reula – Spain  
Shawn Chen – China  
Donald Betz – USA  
Thandwa Zizwe Mthembu – South Africa  
Antonio Leña Reyes – Mexico  
Eda Coutinho Barbosa Machado de Souza – Brazil  
Mustafa Babanli – Azerbaijan  
George Sharvashidze – Georgia  
Tim Brailsford – Australia  
Roger C. Y. Chen – Taiwan  
Mohammad Sharif Malekzadeh – Iran  
Neal King – USA  
Jason Scorza – USA  
Carmen Lamagna – Bangladesh  
Yoshiro Tanaka – Japan  
Tatsuro Tanioka – Japan  
Hiroaki Hatayama – Japan  
Nicholas D. J. Baldwin – UK  
Pedro Alejandro Basualdo – Argentina  
Christopher Capuano – USA  
Inwon Choue – Korea  
Constantine W. Curris – USA  
Hassan Diab – Lebanon  
Eunjoo Lee – Korea  
Daniel Ricardo Pizzi – Argentina  
James Roach – USA  
Gulsun Saglamer – Turkey  
David James Schmidly – USA  
Elizabeth Davis-Russell – USA  
Pablo Guzmán Stein – Costa Rica  
Kuniko Tanioka – Japan

## THE ADVISORY COUNCIL

The Advisory Council of the IAUP is composed of internationally distinguished leaders from the educational sector, the business world or the government sector, who actively support the causes for which IAUP stand. Members are appointed by the IAUP President and

- provide advice to IAUP on the association's strategic plans and how to implement them successfully.
- provide their views on how universities can collaborate better with industry, government and society in general.
- give their advice on how universities can provide better global understanding and competency.

### MEMBERS OF THE ADVISORY COUNCIL

- |   |                                      |
|---|--------------------------------------|
| ▪ Enan Galaly – Denmark<br>(Chair, Advisory Council)            | ▪ James McWha – New Zealand          |
| ▪ Susan Adams – United States of America                        | ▪ Pornchai Mongkhonvanit – Thailand  |
| ▪ Sven Lars Caspersen – Denmark                                 | ▪ Ingrid Moses – Australia           |
| ▪ Ramu Damodaran – United Nations –<br>United States of America | ▪ José Rodríguez Pérez – Chile       |
| ▪ Allan Goodman – United States of America                      | ▪ Fidel V. Ramos – Philippines       |
| ▪ Mark W. Harris – United States of America                     | ▪ Teiichi Sato – Japan               |
| ▪ Jose Ramos-Horta – United States of America                   | ▪ Heitor Gurgulino de Souza – Brazil |
| ▪ Sang-Kyun Lee – Republic of Korea                             | ▪ Robert Goodwin III – Caucasus      |
| ▪ Se Ung Lee – Republic of Korea                                | ▪ David K. Shimp – Caucasus          |
| ▪ Barham Madain Ayub – Chile                                    | ▪ Jan De Groof – Belgium             |

## RULES OF PROCEDURE

**IAUP is a NGO** (Non Governmental Organization) holding the highest (ECOSOC) consultation rights at the United Nations and formal consultation rights with UNESCO.

Please find the documents on IAUP website:



#### IAUP Articles of Association (PDF)

<https://www.iaup.org/wp-content/uploads/2017/09/Articles-of-Association-of-International-Association-of-University-Presidents.pdf>



#### IAUP Bylaws (PDF)

[https://www.iaup.org/wp-content/uploads/2017/09/6450722\\_5\\_IAUP-Bylaws-DraftedMay92011RevisedApr42013.pdf](https://www.iaup.org/wp-content/uploads/2017/09/6450722_5_IAUP-Bylaws-DraftedMay92011RevisedApr42013.pdf)

## REGIONS AND CHAIRS

| REGIONAL CHAIRS                      |                             | NAME  | COUNTRY       |
|--------------------------------------|-----------------------------|---|---------------|
| North-West Africa                    |                             | Joseph T. Isaac – until 2019                                | Africa        |
| North America                        | Canada Region<br>USA Region | David Atkinson – until 2018,<br>Donald Betz                 | Canada<br>USA |
| Central-Eastern-Southern-Africa      |                             | Thandwa Zizwe Mthembu                                       | South Africa  |
| Central America                      |                             | Antonio Leña Reyes  | Mexico        |
|                                      |                             | Pablo Guzmán Stein  | Costa Rica    |
| South America                        |                             | Eda Coutinho Barbosa<br>Machado de Souza                    | Brazil        |
| West-South Asia                      |                             | Janjira Wongkhomthong – until 2018<br>Sabu Khan – from 2018 | Thailand      |
| Middle East, Caucasus & Central Asia | Caucasus, CIS Countries     | Mustafa Babanli   | Azerbaijan    |
|                                      | Middle East & Central Asia  | Mohammad Sharif Malekzadeh                                  | Iran          |
| Europe                               | Western Europe              | Fernando Galván Reula                                       | Spain         |
|                                      | Eastern Europe              | George Sharvashidze   | Georgia       |
| East Asia                            |                             | Roger C. Y. Chen  | Taiwan        |
| Oceania                              |                             | Tim Brailsford  | Australia     |
| Japan                                |                             | Kuniko Tanioka  | Japan         |
| China                                |                             | Shawn Chen  | China         |

## MAIN ASSISTANTS 2017-2021 (in alphabetical Order)

**Chirino Hernández Noé**

Assistant to IAUP President-elect

**Eigruber Barbara**

Assistant to IAUP Secretary-General –  
Triennial Vienna organizer

**Linnett Jillian**

Assistant Christou, Chartered Certified  
Accountants / IAUP Treasurer

**Melua Irena**

Assistant to IAUP President

**Rivera Gabriela**

Assistant to IAUP President-elect

**Schiefermayr Doris**

Assistant to IAUP Secretary-General

**Tanioka Tatsuro**

Assistant to IAUP Chair of Board

**Yue Junliang Julian**

Assistant to IAUP Treasurer-elect

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We value  
diversity



# BOOK OF RESOLUTIONS SINCE VIENNA 2017 UNTIL JUNE 2021

General assembly – Board meetings

IAUP – book of resolutions (start Triennial Vienna July 2017)

| DATE       | TYPE OF MEETING  | VENUE                | TOPIC   |
|------------|------------------|----------------------|---|
| 2017 07 05 | BOD              | Vienna / Austria     | Lifetime membership   |
| 2017 11 20 | BOD              | Guadalajara / Mexico | New budget  |
| 2017 11 20 | BOD              | Guadalajara / Mexico | Discontinuation of credit card payment option   |
| 2017 11 20 | BOD              | Guadalajara / Mexico | Hosting university pays fee per participant to the IAUP organization  |
| 2018 11 08 | BOD              | Mendoza / Argentina  | IAUP membership duration / fee structure  |
| 2018 11 08 | BOD              | Mendoza / Argentina  | 2 membership payments within 1 university: 1 vote per institution   |
| 2018 11 08 | BOD              | Mendoza / Argentina  | Final Budget Execution report, 2017-2018 review and approval  |
| 2018 11 08 | BOD              | Mendoza / Argentina  | Budget for 2018-2019 FY – review and approval   |
| 2018 11 08 | BOD              | Mendoza / Argentina  | Appointment of Search Committee Chair for IAUP President-elect 2020-2023  |
| 2018 11 08 | BOD              | Mendoza / Argentina  | J. Michael Adams Award: Start candidacy announcement  |
| 2018 11 08 | BOD              | Mendoza / Argentina  | Euro IAUP account: Approval requested   |
| 2019 12 14 | BOD              | London / GB          | Report by Search Committee for IAUP President-elect for triennium 2020-2023   |
| 2019 12 14 | BOD              | London / GB          | Michael Adams Award 2020  |
| 2020 06 23 | Extraordinary GA | Online               | <ol style="list-style-type: none"> <li>1. Due to the impossibility of holding the IAUP triennial conference, and therefore also the IAUP triennial General Assembly meeting, the 2020 July Triennial Conference shall be postponed to the following year, summer of 2021.</li> <li>2. Meanwhile, the current positions of governing and advisory organs of the IAUP shall continue for an extra year until the summer of 2021, when the General Assembly will be able to confirm the next leadership team for the following three years.</li> </ol> |
| 2021 01 18 | BOD              | Online               | The motion to close the US account + close the paper check option were approved unanimously by the Board.   |
| 2021 04 15 | BOD              | Online               | The incoming presidency team 2024-2027:<br>Shawn Chen (president), secretary-general and treasurer: tbd   |

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For a brighter  
future

*The slogan of the conference,  
motto of the years 2017-2021*

03

TRIENNIAL 2017 –  
INNOVATION IN  
EDUCATION



**IAUP 2017**  
Vienna Austria  
International Association of University Presidents

## IAUP XVIII TRIENNIAL CONFERENCE, JULY 2017, VIENNA, EUROPE

### THEME: INNOVATION IN EDUCATION AND SUSTAINABILITY

*Every three years, the IAUP conducts a large scale conference where dynamic discussions related to higher educational fields take place.*

**In 2017 the main themes of the conference were** concentrated on the innovative fields of education. Namely, **simulation based learning** and **training, innovation technology in learning and training, expectations from the industry** to the **education worldwide** and **new trends in education**.

Furthermore, in 2017 a new dual-conference concept was introduced to actively share a culture of intellectual social responsibility and to demonstrate the commitment to the United Nations Academic Impact (UNAI) initiative.

Alongside the main conference, IAUP provided early career scientists the same venue to hold their own gathering on sustainability in education. Those young scientists discussed mobility of the future and global challenges.

While our main goal was to give the voice to early career researchers from around the world, we also created plenty of opportunities for intellectual exchange and possible future cooperation. The young scientists conference also offered opportunities for exchange with distinguished keynote speakers and university presidents during the sessions as well as during the social programme. The results of this conference have been discussed with the UN representative during the closing event on Saturday.

As is traditional, the programme had its IAUP General Assembly meeting as a part of the closing session. 24 contributions were submitted for the IAUP triennial conference and 28 for the young scientists conference. All these abstracts were published in a separate conference abstract booklet. To conclude, this programme included a variety of cultural and social events, which had been provided by the gracious hosts. Particularly, the Vienna and Georgian evenings and other multicultural events helped the participants to better understand international compatriots and acquire unique experience.

In addition to an extraordinary opening ceremony and compelling keynote speeches, it was the first time that the Anton Bruckner University (one of the five Austrian Universities for Music, Drama and Dance) accompanied the entire triennial melodically by introducing each session with musical background.

#### Greetings and video messages were delivered by:

- Federal President of the Republic of Austria – Alexander von der Bellen
- European Commissioner – Johannes Hahn
- UN General Secretary António Guterres.

We were also very pleased that many of the participants were joined by their partners and they enjoyed a special sightseeing programme during the conference days.

In total, more than 300 university rectors and researchers from almost 50 nations and 140 different universities and research institutions took part in the IAUP Triennial 2017. 🌸

### PROGRAMME HIGHLIGHTS

#### Wednesday 5 July 2017, Opening Cocktail Party

The **Opening Cocktail Party** took place in one of the most splendid monumental buildings in Vienna - the **Vienna City Hall**. Erected in Gothic style it serves as the head office of Vienna's municipal administration.

The participants enjoyed speeches from the representative of the mayor, the IAUP General Secretary-Elect, the IAUP President elect and the Chairman of the IAUP Advisory Council. There was also a symbolic handover of the keys of the Hofburg, where the conference took place. The crowning conclusion was the performance of the Anton Bruckner University ballet.

# CONFERENCE PROGRAMME

## IAUP TRIENNIAL & YOUNG SCIENTISTS

Thursday 6 July 2017 / Location: Hofburg Vienna

| TIME             | IAUP CONFERENCE PROGRAMME  | YOUNG SCIENTISTS CONFERENCE  |
|------------------|--|--|
| 09:00 – 09:05 am | Introduction by the Anton Bruckner Private University Ensemble   |  |
| 09:05 – 10:05 am | <b>Opening Ceremony</b>  |  |
| 10:05 – 10:10 am | Short Intermission   |  |
| 10:10 – 10:50 am | <b>Keynote Theme:</b><br>GLOBAL TRENDS IN A HIGHER EDUCATION <ul style="list-style-type: none"> <li>■ <b>A Snapshot of Transformative Trends and Knowledge Development in Tertiary Education</b>, Martina Gaisch – FH Upper Austria – Austria</li> </ul>   | <b>Keynote I:</b><br>EDUCATION <ul style="list-style-type: none"> <li>■ <b>How Education can Promote Social Progress</b>, Christiane Spiel – University of Vienna – Austria</li> </ul>   |
| 10:50 – 11:25 am | Networking coffee break  |  |
| 11:25 – 12:00 am | <b>Keynote Theme:</b><br>SIMULATION-BASED LEARNING AND TRAINING <ul style="list-style-type: none"> <li>■ <b>Hybrid Surgical Simulators in Medical Education</b>, Andreas Schrempf – FH Upper Austria – Austria</li> </ul>  | <b>Keynote II:</b><br>CAPACITY BUILDING <ul style="list-style-type: none"> <li>■ <b>Theory and Methodology to Foster Socio-Emotional Development and Thriving in Youth</b>, Gil G: Noam – Harvard University – United States of America</li> </ul>   |
| 12:00 – 01:25 pm | <b>Session:</b><br>SIMULATION-BASED LEARNING AND TRAINING <ul style="list-style-type: none"> <li>■ <b>Novel Simulator for Cranial Graft Lift Training</b>, Marianne Hollensteiner – FH Upper Austria – Austria</li> <li>■ <b>Development and Assessment of the RealSpine Simulation System for Surgical Training</b>, Werner Korb – University of Applied Sciences Leibzig – Germany</li> <li>■ <b>Development of Validated Methods to Generate Haptic Feedback in Interventional and Therapeutical Needle Insertions</b>, Benjamin Esterer – FH Upper Austria – Austria</li> <li>■ <b>The Impact of Simulation-based Instruction on College Students' Understanding of Projectile Motion and Attitudes Towards Physics</b>, Yazan Alghazo – Prince Mohammad Bin Fahd University – Saudi Arabia</li> </ul> | <b>Session I:</b><br>CAPACITY BUILDING <ul style="list-style-type: none"> <li>■ <b>Social Development in Adolescence: The Impact of Family Conditions</b>, Katja Hofbauer – FH Upper Austria – Austria</li> <li>■ <b>Evaluation of the ViSC Programme: Fostering Intercultural Friendships</b>, Elisabeth Stefanek – FH Upper Austria – Austria</li> <li>■ <b>Positive Development of Immigrant Youth: Validation of the Holistic Student Assessment</b>, Petra Gradingner – FH Upper Austria – Austria</li> </ul> |
| 01:25 – 02:25 pm | <b>Networking lunch &amp; Lunch Session:</b> EDUCATION AS A TOOL FOR DEVELOPMENT <ul style="list-style-type: none"> <li>■ <b>Scientific and Industrial Strategy for the Socio-economic Development of Angola</b>, Eurico Ngunga – Agostinho Neto University – Angola</li> <li>■ <b>Impact of an Innovative Leadership Development Programme on Global Capacity</b>, Elisabeth Stroble – Webster University – United States of America</li> </ul>   |  |



| TIME             | IAUP CONFERENCE PROGRAMME   | YOUNG SCIENTISTS CONFERENCE  |
|------------------|---|--|
| 02:25 – 02:30 pm | Introduction by the Anton Bruckner Private University Ensemble  |  |
| 02:30 – 03:10 pm | <b>Keynote Theme:</b><br>MODERN TECHNOLOGIES IN E-LEARNING <ul style="list-style-type: none"> <li>■ <b>Can We Use New Ways of Modelling Complex Systems to Optimise Student Learning?</b>, Robin Braun – University of Technology Sydney – Australia</li> </ul>   | <b>Keynote III:</b><br>EDUCATION FOR ALL <ul style="list-style-type: none"> <li>■ <b>Educating the Mind and the Heart: Why Kindness Matters</b>, Tina Malti – University of Toronto – Canada</li> </ul>  |
| 03:10 – 04:10 pm | <b>Session:</b><br>INNOVATION IN EDUCATION <ul style="list-style-type: none"> <li>■ <b>Graduate Teaching Assistants Learn like PreService Teachers - A Novel Idea</b>, Seema Rivera – Clarkson University – United States of America</li> <li>■ <b>Waiting for the President to Leave</b>, Alan Davis – Kwantlen Polytechnic University – Canada</li> <li>■ <b>How Can Japanese Universities Contribute to the New System of Moral Education?</b>, Osamu Nakayama – Reitaku University – Japan</li> </ul> | <b>Session II:</b><br>EDUCATION <ul style="list-style-type: none"> <li>■ <b>Reaching Out and Connecting Learners Via Open Education – the Hamburg Open Online University</b>, Jakob Kopczynski – HAW Hamburg – Germany</li> <li>■ <b>“Minority Teachers”: Approaches for the Bavarian Teacher-Training Programme to Utilise their Capabilities for Primary School?</b>, Sybille Holz – University of Passau – Germany</li> </ul>   |
| 04:10 – 04:40 pm | Networking Coffee Break   |  |
| 04:40 – 05:20 pm | <b>Keynote Theme:</b><br>THE AUSTRIAN HIGHER EDUCATION AREA <ul style="list-style-type: none"> <li>■ <b>The Austrian Higher Education Area</b>, Heribert Wulz – Ministry of Science, Research and Economy – Austria</li> </ul>  | <b>Session III:</b><br>SUSTAINABILITY <ul style="list-style-type: none"> <li>■ <b>Tracking Nitrate Sources in Groundwater and Associated Health Risk for Rural Communities in the White Volta River Basin of Ghana Using Isotopic Approach</b>, Abass Gibrilla – Kwame Nkrumah University of Science and Technology (KNUST) – Ghana</li> <li>■ <b>Sustainable Development and Sustainable City</b>, Tserendorj Davaakhuu – Mongolian National University – Mongolia</li> <li>■ <b>The Sustainable Agriculture Imperative: Implications for South African Agricultural Extension</b>, Rendani Humphrey Khwidzhili – University of Mpumalanga – South Africa</li> <li>■ <b>Collective Impact of Climate Change and Rapid Urban Development on Peripheral Rivers: A Case of Halda River in Chittagong, Bangladesh</b>, Nureen Faiza Anisha – BRAC University – People’s Republic of Bangladesh</li> </ul> |

Friday 7 July 2017 / Location: Hofburg Vienna

| TIME             | IAUP CONFERENCE PROGRAMME  | YOUNG SCIENTISTS CONFERENCE   |
|------------------|--|---|
| 09:00 – 09:05 am | Anton Bruckner Private University Ensemble   |   |
| 09:05 – 10:05 am | <p><b>Keynote Theme:</b> CHALLENGES FOR THE EUROPEAN SCIENTIFIC LANDSCAPE</p> <ul style="list-style-type: none"> <li>■ <b>Challenges for the European Scientific Landscape</b>, Paul Rübig – Chairman of the Scientific Committee of the European Parliament</li> </ul>  | <p><b>Keynote IV:</b> PEACE AND CONFLICT RESOLUTION</p> <ul style="list-style-type: none"> <li>■ <b>Youth and Terrorism: A Six Step Inter-disciplinary Explanation</b>, Wim Meeus – University of Utrecht – Netherlands</li> </ul>  |
| 10:05 – 10:10 am | Short Intermission   |   |
| 10:10 – 10:50 am | <p><b>Keynote Theme:</b> SIMULATION, VIRTUAL &amp; AUGMENTED REALITY FOR EDUCATION &amp; TRAINING</p> <ul style="list-style-type: none"> <li>■ <b>New Enabling Methodologies and Technologies in and for Education &amp; Training</b>, Francesco Longo – University of Calabria – Italy</li> </ul>   | <p><b>Session IV:</b> PEACE AND CONFLICT RESOLUTION &amp; UN IMPACT</p> <ul style="list-style-type: none"> <li>■ <b>Nomadic Children in Kenya: Understanding the Conflict, Livelihood and Vulnerability Interface</b>, Ezekiel Mbitha Mwenzwa – Karatina University – Kenya</li> <li>■ <b>The Ten Basic Principles of the United Nations Academic Impact Initiative (UNAI): Can Personal Endorsement be Predicted from Value Orientations and Globalization? Findings from Austria, China, Cyprus, India, Nigeria, and Slovakia</b>, Andrea Nechtelberger – Austrian Academy of Psychology – Austria</li> <li>■ <b>Euraxess</b>, Federal Ministry of Science, Research and Economy – Austria</li> </ul>   |
| 10:50 – 11:25 am | Networking coffee break  |   |
| 11:25 – 12:05 pm | <p><b>Session:</b> NEW UNIVERSITY MODELS</p> <ul style="list-style-type: none"> <li>■ <b>RLS-Sciences: A Multilateral and Multilevel Approach</b>, Sebastian Goers – Johannes Kepler University Linz – Austria</li> <li>■ <b>Interdisciplinary Doctoral Programmes to Address Major Technical and Societal Challenges</b>, Jimmy G. Cheek – University of Tennessee Knoxville – United States of America</li> <li>■ <b>Student Transformative Learning Record (STLR)</b>, Don Betz – University of Central Oklahoma – United States of America</li> <li>■ <b>Entrepreneurship 2020</b>, Keith Miller – Virginia State University – United States of America</li> </ul> | <p><b>Keynote V:</b> SUSTAINABILITY</p> <ul style="list-style-type: none"> <li>■ <b>Sustainability and Circular Economy: Paradigm Shift in Polyolefin Markets</b>, Andreas Leitner – Borealis Polyolefins – Austria</li> </ul> <p><b>Session V:</b> SUSTAINABILITY</p> <ul style="list-style-type: none"> <li>■ <b>The Influence of Business Models and Development Trends in the Field of Logistics to Promote Eco-Friendly Transport</b>, Eva Jung – FH Upper Austria – Austria</li> <li>■ <b>Subject-oriented Supply Chain Design and Execution</b>, Matthias Neubauer – Johannes Kepler University – Austria</li> <li>■ <b>Predictive Maintenance for Transport Systems – Employing Model Ensembles for Online State Detection</b>, Jan Zenisek – FH Upper Austria – Austria</li> <li>■ <b>Development of an Evaluation Method for the Selection of a Sustainable Business Location</b>, Markus Pajones – FH Upper Austria – Austria</li> </ul> |

| TIME             | IAUP CONFERENCE PROGRAMME  | YOUNG SCIENTISTS CONFERENCE  |
|------------------|--|--|
| 01:25 – 02:25 pm | <p>Networking Lunch &amp;<br/> <b>Lunch Session: CHALLENGES FOR EDUCATION IN THE 21<sup>ST</sup> CENTURY</b></p> <ul style="list-style-type: none"> <li>■ <b>Inclusion of Global Competence in Higher Education: Perspectives of Faculty in Saudi Arabia,</b> Yazan Alghazo – Prince Mohammad Bin Fahd University – Saudi Arabia</li> <li>■ <b>Preparing Educators to Meet the Challenge of Educating Immigrants and Refugees,</b> José Agustín Ruiz-Escalante – Prince Mohammad Bin Fahd University – Saudi Arabia</li> </ul>                 |  |
| 02:25 – 02:30 pm | Introduction by the Anton Bruckner Private University Ensemble   |  |
| 02:30 – 03:45 pm | <p><b>Panel Session:</b><br/> INDUSTRY MEETS EDUCATION</p> <ul style="list-style-type: none"> <li>■ <b>Industry-University Collaboration: A Way for Innovation and Employment,</b> Md. Sabur Khan – Daffodil International University – Bangladesh</li> <li>■ <b>Education and Training Solutions for Disasters and Emergencies Management in Industrial Plants,</b> Francesco Longo – University of Calabria – Italy</li> <li>■ <b>Crisis, Innovation, and New University Models,</b> David Atkinson – MacEwan University – Canada</li> </ul> | <p><b>Keynote VI:</b><br/> RISK &amp; RESILIENCE</p> <ul style="list-style-type: none"> <li>■ <b>Supply Chain Disruption Response: Stages, Strategies and Behaviors</b> Christoph Bode – University of Mannheim – Germany</li> </ul>   |
| 03:45 – 04:05 pm | Networking Coffee Break  |  |
| 04:05 – 05:05 pm | <p><b>Panel Session:</b><br/> TRENDS IN EDUCATION</p> <ul style="list-style-type: none"> <li>■ <b>Four Nations, Five Innovative Institutional Perspectives</b> Bonita Jacobs – University of North Georgia – USA, Fernando León García – CETYS University – Mexico Shawn Chen – SIAS International University – P.R. China, Tim Brailsford – Bond University – Australia, Les Wong – San Francisco State University – USA</li> </ul>   | <p><b>Session VII:</b><br/> INTER-CULTURAL DIALOGUE</p> <ul style="list-style-type: none"> <li>■ <b>Supply, Operations and Logistics Resilience in Global Supply Chains: Contextual Conditions and Strategies,</b> Ila Manuj – University of North Texas – United States of America</li> <li>■ <b>A Grounded Theory Approach to Understand Supply, Operations and Logistics Resilience in Supply Chains,</b> Michael Herburger – FH Upper Austria – Austria</li> <li>■ <b>Monitoring Discrepancies in a Buyer-Supplier Relationship,</b> Alireza Faraz – FH Upper Austria – Austria</li> <li>■ <b>Education and Training Solutions for Disasters and Emergencies Management in Industrial Plants,</b> Antonio Padovano – Adres University of Calabria – Italy</li> </ul> |

**Saturday 8 July 2017** / Location: Hofburg Vienna

| TIME             | IAUP CONFERENCE PROGRAMME  | YOUNG SCIENTISTS CONFERENCE |
|------------------|--|-----------------------------|
| 09:00 – 09:05 am | Introduction by the Anton Bruckner Private University Ensemble   |                             |
| 09:05 – 09:20 am | <b>Keynote Theme: THE UN IMPACT</b><br><ul style="list-style-type: none"> <li>■ <b>Who makes an Academic Impact?</b><br/>Ramu Damodaran – United Nations Academic Impact - United States of America</li> </ul> |                             |
| 09:20 – 10:35 am | <b>World Café</b><br><ul style="list-style-type: none"> <li>■ <b>Young Scientists meet IAUP Presidents</b><br/>Forum Alpbach – IAUP Members &amp; Young Scientists Participants</li> </ul>                     |                             |
| 10:35 – 11:00 am | <b>Plenary Session World Café</b><br><ul style="list-style-type: none"> <li>■ <b>Presentation of the World Cafe</b></li> </ul>   |                             |
| 11:00 – 11:05 am | <b>Farewell of Young Scientists</b><br><ul style="list-style-type: none"> <li>■ <b>Closing of Young Scientists Conference</b></li> </ul>   |                             |
| 11:05 – 11:30 am | Networking Coffee Break  |                             |
| 11:30 – 12:30 pm | <b>Closing Session &amp; IAUP General Assembly</b>   |                             |
| 12:30 – 01:30 pm | Farewell Lunch   |                             |

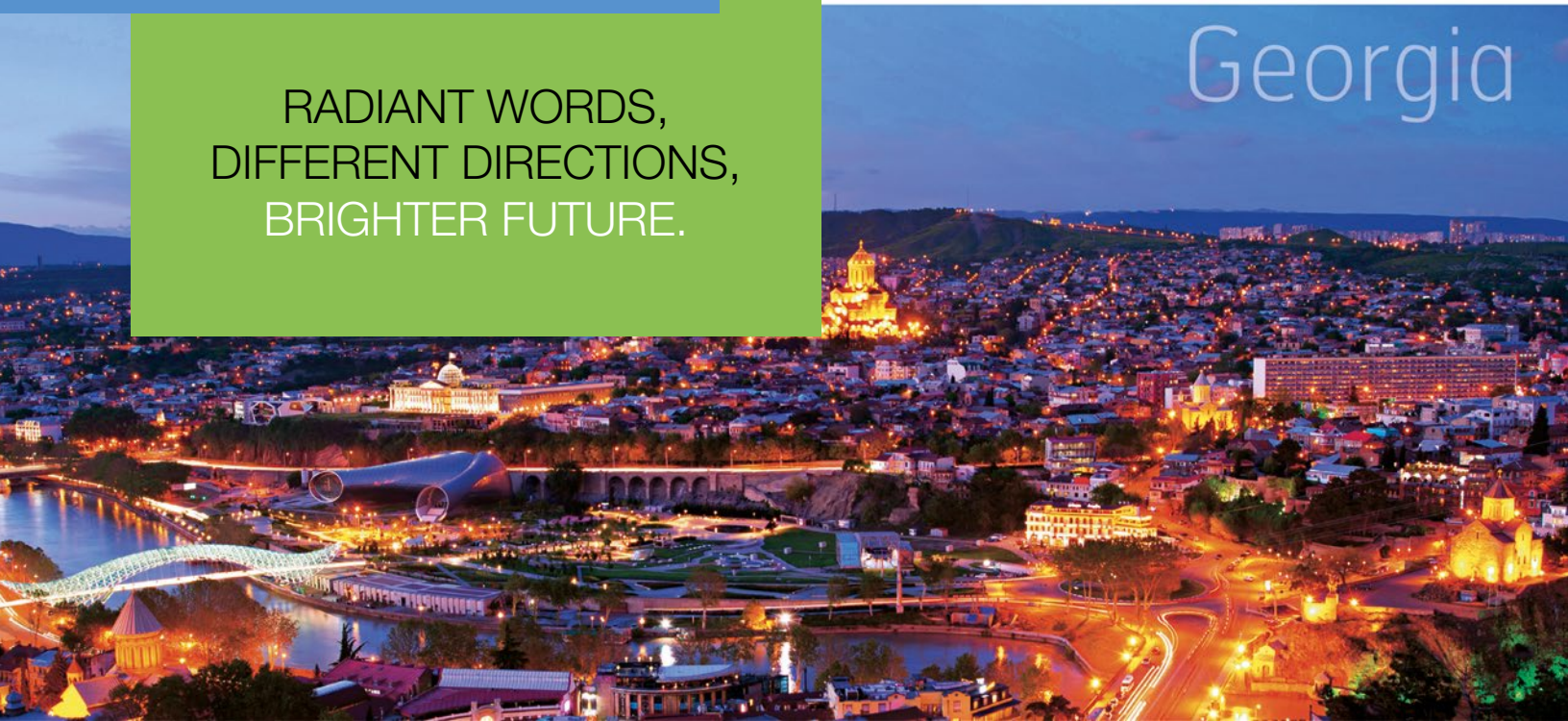


# IMPRESSIONS OF THE CONFERENCE



BRILLIANT PEOPLE,  
GREAT PRESENTATIONS,  
EXCELLENT DISCUSSIONS.

Austria



RADIANT WORDS,  
DIFFERENT DIRECTIONS,  
BRIGHTER FUTURE.

Georgia



# OPENING COCKTAIL PARTY – WEDNESDAY





# THURSDAY – 1<sup>ST</sup> CONFERENCE-DAY





# UPPER AUSTRIA NIGHT WITH THE BRUCKNER ORCHESTRA IN ST. STEPHEN'S CATHEDRAL

**Thursday 6 July 2017 – Upper Austria Night.** The **University of Applied Sciences Upper Austria** and the Councilor of Upper Austria invited the participants and the IAUP guests to a concert of the famous Bruckner Orchestra conducted by Dennis Russell Davies in the **St. Stephen's Cathedral** - the symbol of Vienna. A breath-taking backdrop awaited the conference participants who could listen to the sounds of Bruckner's 4<sup>th</sup> symphony in E-flat major, also known as "Romantic".





# FRIDAY – 2<sup>ND</sup> CONFERENCE-DAY





# GALA DINNER “GEORGIAN EVENING” IN THE HOFBURG

**Friday 7 July 2017 – Gala dinner.** The **Gala dinner**, was in the theme of Georgian Culture and took place in the marvellous **Festsaal** of the **Hofburg**, the official residence and workplace of the President of Austria. A number of speeches from the Vice Prime Minister of Education and Science of Georgia, the Chairman of the Scientific Committee of the European Parliament and the IAUP president elect were hold during theevening. The Folk Singing and Dancing Ensemble SEU from Georgia danced through the evening and delighted the guests in four different styles, Daisi, Mtiluri, Korumi&Ajaruli and Kintauri&Mukhambazi, with their dancing skills.



# MICHAEL J. ADAMS AWARD – ALLAN E. GOODMAN (WINNER 2017)

Another highlight of this evening was the presentation of Michael Adams Award, which has been awarded to the president and chief executive officer of the Institute of International Education (IIE) – Allan E. Goodman. He has spent countless hours of effort to support the cause of international education globally, promoting a diplomatic approach to establish a Scholars' Rescue Fund, to increase the numbers of American students going abroad and the participation of international students in USA higher education institutions. Furthermore, he has supported various programmes through the Institute of International Education (IIE) for all countries of the world for the benefit of students, faculty, researchers and threatened scholars in a devoted manner. Moreover, Allan E. Goodman has played a key role in advancing the cause of peace and international education, including the support of developing nations throughout the world through his dedicated efforts and service.





# SATURDAY – 3<sup>RD</sup> CONFERENCE-DAY





# GENERAL ASSEMBLY

The final agenda of the XVII. IAUP Triennial conference was the closing ceremony with the General Assembly. Traditionally, the IAUP Triennial is organized and hosted by the incoming President and marks the transition of responsibility from one team of officers to the next:

## The new president board:

Kakha Shengelia, President of Caucasus University – IAUP President

Gerald Reisinger, President University of Applied Sciences Upper Austria – IAUP General Secretary

Nicolette DeVille Christensen – IAUP Treasurer





# FAMOUS SALZKAMMERGUT AND SALZBURG

(for those staying in Austria for an additional weekend)





## ACCOMPANYING PROGRAMME

### Thursday 6 July

“Capital of Viennese Musicians and Coffee Tradition”

The programme started with a city walk from the conference centre and followed **the traces of all the famous Viennese composers and musicians**, who lived and worked over centuries in Vienna. The highlight of that morning was a visit of the State Opera, where the participants experienced the special atmosphere of this opera house and its history.

After Lunch the local guide talked about the very long Viennese coffee house tradition dating back to the turn of the 19<sup>th</sup> to 20<sup>th</sup> century, when the Cafes where the meeting place of the writers, artists and bohemians. Immersed into the world of Viennese Cafes with their international reputation, the participants went to find the largest diversity of coffee and the most famous coffee houses in town. At the end of the walk the participants enjoyed their own coffee with a piece of cake at the most traditional coffee house: The “K. & K. Hofzuckerbäckerei Demel”.

### Friday 7 July

“Imperial Vienna”

The programme started with an extensive exploration of the **Hofburg** complex. The winter residence of the Habsburg Family was built over many centuries, which is recognizable within the many different architectural styles of the building. It was the centre of the Habsburg Empire for over 600 years. The Imperial Palace also houses the **Spanish Riding School** – home of the white Lipizzaner horses. This world famous riding school has a very long tradition leading back to the 16<sup>th</sup> century. The guests saw a show in the beautiful winter hall, designed by the well-known Baroque time architect, Johann Bernhard Fischer von Erlach. During this show, they saw mares with their foals, young horses and a presentation of historical carriages. After their meal, they learned all about the extraordinary personality of Sisi, in the **Sisi-Museum**, continue to the **Imperial Apartments** to see where and how the Imperial Family lived and in the end the participants were guided through the **Silver Chamber** to find out everything about the court traditions concerning meals and festivities. 🌸



# FOLLOW-UP REPORT OF THE WORLD CAFÉ WITH YOUNG SCIENTISTS

After the conference, the results of the World Café were summarized and sent to the UN representative Ramu Damodaran, chief of the United Nations Academic Impact who published this on the UN website at <https://www.un.org/en/academic-impact/world-café-gives-voice-young-researchers>



## RESULTS OF THE WORLD CAFÉ OF THE YOUNG SCIENTISTS CONFERENCE DURING THE IAUP TRIENNIAL CONFERENCE 2017

(Summarized for UN representative Ramu Damodaran by Dagmar Strohmeier)

To actively share a culture of intellectual social responsibility and to demonstrate the commitment of the IAUP to the United Nations Academic Impact (UNAI) initiative, an innovative scientific conference format was created for the young scientists conference.

The young scientists conference was organized around the ten UNAI hubs and the submission of papers related with the UNAI hubs were invited. Thus, the young scientists conference gave voice to early career researchers from around the

world. To ensure knowledge transfer from science to decision makers, the results of this conference were discussed during a World Café with university presidents and the UN representative during the closing event of the conference.

Eight delegates from the Forum Alpbach Network, Club Alpbach Upper Austria, moderated the World Café with Theresa Lackner and Jürgen Stolzlechner in the leading role. The results of the World Café discussions are summarized in this document with reference to learning, impact and content. 🌸

## UN HUB “CAPACITY BUILDING”

The keynote speaker of this track was **Prof. Gil G. Noam**, Harvard University. Three young scientists presented their work. The World Café moderator was Laura Fuchs-Eisner from the Forum Alpbach Network, Club Alpbach Upper Austria.

### Content

Prof. Noam explained that an educational and mental health crisis exists that requires a holistic, strength-based, pro-active and data driven approach to education. The young scientists presented studies that emphasized the need for an intercultural education approach to foster the positive development of immigrant children and intercultural friendships.

### Learning

- It is important to take teaching seriously.
- Socio-emotional development is related to academic achievement.
- Education should be based on real life issues to fit to the social context and to be meaningful for students.

### Impact

- Socio-emotional skills should be taken into account when measuring the impact of education.
- Sound measurements of socio-emotional skills need to be developed and applied.
- The future of education are student centered, strength-based approaches that include character building.
- An internationally accepted standard-model for social responsibility of education needs to be developed. 🌸



## UN HUB “EDUCATION”

The keynote speakers of this track were Prof. **Christiane Spiel**, University of Vienna and Prof. **Tina Malti**, University of Toronto, Canada. Two young scientists presented their work. The World Café moderator was Jelena Cerar from the Forum Alpbach Network, Club Alpbach Upper Austria.

### Content

Prof. Spiel explained that education is expected to foster social progress through four different but interrelated purposes: humanistic, civic, economic, and social equity. Prof. Malti emphasized that the investment in early education is crucial and that the most successful approaches target a variety of different social-emotional competences in children and youth simultaneously. A promising future strategy is to offer open online resources that are co-constructed by teachers

and students, to hire more minority teachers to educate the increasingly diverse students, and to foster innovation, entrepreneurship, free-lancing and industry in (higher) education.

### Learning

- Industry focused education is only a small part of education.
- Education needs to be re-oriented through innovation and entrepreneurship.
- Teachers and families are role models to improve education.

### Impact

- Both mind and heart need to be educated.
- Industry should contribute to education (financially).
- New, open and flexible tools of education need to be developed. 🌱

## UN HUB “SUSTAINABILITY”

Five young scientists presented their work. The World Café moderator was Alexander Strobl from the Forum Alpbach Network, Club Alpbach Upper Austria.

### Content

Mr. **Rendani Humphrey Khwidzhili** explained that sustainability is a holistic approach to the world comprising five pillars: Economic, social, biological / productivity, risk management and protection of natural resources. Therefore, it is important to identify inter-connectivity and to develop a global model of sustainability. Sustainability means generativity – it is a holistic thinking about the well-being of future generations! Companies, politics and universities share the responsibility to act sustainably. Abass Gibrila demonstrated the important fact that decisions are data driven.

### Learning

- The implications of putting sustainable thinking into practice are social and economic.
- Putting sustainable thinking into practice needs holistic planning and the motivation of all parties.

- Putting sustainable thinking into practice means creating better alternatives, not just fighting the status-quo!
- There is individual as well as collective responsibility!
- Every single person is a change agent!
- Putting sustainable thinking into practice might be expensive, therefore funding opportunities need to be created!
- Regulations by legislation might also be important!

### Impact

- Putting sustainable thinking into practice is a necessity, not a luxury!
- Sustainability offers a benefit for everyone!
- Knowledge transfer and leveraging the university role and position in society are important!
- There is a potential of a big social impact: Social mobility, sustainable cities, sustainable communities, healthy life and fair trade.
- Training of professionals in all fields is important.
- Education across the curriculum is necessary. 🌱

## UN HUB “INTER-CULTURAL DIALOGUE”

The keynote speaker of this track was Prof. **Martyn Barrett**, University of Surrey, UK. The World cCafé moderator was Jasmin Berghammer from the Forum Alpbach Network, Club Alpbach Upper Austria.

### Content

Prof. Martyn Barrett explained that a major educational transformation is needed to put into practice “Competences for Democratic Culture” – a model that he developed for the Council of Europe. The model comprises 20 key competencies organized around values, attitudes, skills, knowledge and critical understanding. To participate in democratic culture it is necessary that countries around the world implement this model in their educational systems.

### Learning

- Cultural diversity also exists in seemingly homogeneous cultures.

- In culturally diverse countries (like Lebanon) the implementation of the model is easier.
- Study abroad programmes are one method to acquire democratic and intercultural competence.
- Internet can be used to acquire democratic and intercultural competence.
- Group exchange programmes, co-operative projects can be used to acquire democratic and intercultural competence.
- The existing diversity in a given country, e.g. due to migration, can be used to acquire democratic and intercultural competence.

### Impact

- Start early, ideally in pre-school!
- Ministries of education worldwide should take action to implement the model! 🌱

## UN HUB “PEACE AND CONFLICT RESOLUTION”

The keynote speaker of this track was Prof. **Wim Meeus**, Utrecht University and Tilburg University, The Netherlands. The World Café moderator was Katharina Hartl from the Forum Alpbach Network, Club Alpbach Upper Austria.

### Content

Prof. Meeus presented a six-step model to explain the emergence of (radicalized) identities. (1) Adolescence as social intervention, (2) Don't trust anyone over 25 years, (3) No future believe, (4) Identity diffusion and moratorium, (5) Absence of commitments, and (6) Poor relationships in old networks and intense interaction with new group.

### Learning

- Give young people a decent place in society and a future to prevent radicalization.
- Respect the cultures of refugees.

- Education is the bridge to peace.
- Give a future perspective to vulnerable young people.
- Value things, also those you don't know about!
- Try to understand, have a dialogue, educate yourself more!

### Impact

- Create economic perspectives for young people!
- Promote the idea of global citizenship and intercultural impacts through education!
- Found institutes for peace and conflict resolution!
- Share expertise and experiences!
- Look on individual and societal level! Promote competences!
- Make sure that immigrants and refugees are fully integrated into all public education institutions!
- Promote social cohesion and inclusion as a broader approach to peace and conflict resolution! Promote plurality of thoughts through education! 🌱

## EXTRA HUB “RISK AND RESILIENCE”

The keynote speaker of this track was Prof. **Christoph Bode**, University of Mannheim, Germany. Three young scientists presented their work. The world café moderator was Dominik Rastinger from the Forum Alpbach Network, Club Alpbach Upper Austria.

### Content

Prof. Bode explained risks and resilience in supply chain management. Three young scientists presented their work. Resilience is the capacity of a system to recover (“bounce back”) after severe adversity. During the discussion, we created a bigger picture: Risk and resilience is related with many topics, e.g., refugees, health care, education, infrastructure, natural disasters, energy, etc.

### Learning

- The perception of risk is relative!
- Exchange of ideas is important!
- International cooperation is important!
- Create an international platform to foster resilience!
- Include young hearts and minds in the discussion – it is their future!

### Impact

- Educate young people to take risks!
- Educate young people how to cope with uncertainty!
- Educate young people how to cope with adversities!
- Educate young people strategies how to bounce back!
- Risk taking is necessary to innovate! 🌱



“  
Together  
we build  
the future

“

Exploring  
the world

04

MEETINGS



## STRATEGIC MEETING IN DENMARK

September 2017 | Aarhus, Denmark

See President's message!  
(Page 8)



## 2<sup>ND</sup> MEETING 2017

20-23 November 2017 | Guadalajara, Mexico

- Host: UAG, CSU San Bernardino, and CETYS University.

### Theme

- Universities Responsiveness to Changing Times
- Challenges and Opportunities from a Cross-Regional Perspective
- Innovation in Teaching
- Innovation in Research and Outreach
- Student Learning and Student Success
- Using Data Analytics
- Using Technology and Achieving Data Literacy

Countries represented: US, Korea, Georgia, China, Austria, Canada, Japan, Mexico, Russia, South Africa, Philippines, Spain, Costa Rica, Azerbaijan, Bangladesh, Iran, Iraq 🌐





## 1<sup>ST</sup> SEMI-ANNUAL MEETING 2018

18-20 April 2018 | Baku, Azerbaijan

- Host: Azerbaijan State Oil & Industry University

**Theme:** "Globalization and new dimensions in higher education" 🌐





# REGIONAL MEETING

9-12 July 2018 | Surabaya, Indonesia

## 1<sup>st</sup> IAUP and AUAP joint international conference

**Theme:** “Developing the Sustainability of Higher Education Institutions in the Digital Era”

The conference theme focuses on building the sustainability of Higher Education Institutions (HEIs). The conference goal was to exchange and share the best practices of HEIs in implementing various innovative programmes to strengthen and sustain their long term presence as educational institutions.

### Paper Topics:

1. Developing financial sustainability in the digital era
2. Developing socio-cultural sustainability in the digital era
3. Developing environmental sustainability in the digital era
4. Developing happiness in the workplace
5. Other sub-themes related to sustainability are welcomed

During the 1<sup>st</sup> IAUP and AUAP joint international conference in Surabaya the three universities CETYS University / Mexico + Providence University / Taiwan + University of Applied Sciences Upper Austria / Austria signed a master programme agreement which started autumn 2018. The new created programme provides students from all involved 3 universities a triple degree within one study programme. 🌐



Three IAUP members signed triple-degree-master programme Agreement



IAUP Executive Committee and Advisory Council meeting



AUAP and IAUP welcomed 100 participants from more than 20 countries.





Group picture after the BOD meeting with Host University representatives

## 2<sup>ND</sup> SEMI-ANNUAL MEETING 2018

7-9 November 2018 | Mendoza, Argentina

- Host: National University of Cuyo

### Themes:

- Design of university policies
- Internationalization
- Future of education 🌱

### Followed up by:

## 3<sup>RD</sup> INTERNATIONAL CONFERENCE ON FUTURE EDUCATION

12-14 November 2018 | Rio de Janeiro, Brazil

### Theme:

“Latin American Perspectives” 🌱



# 1<sup>ST</sup> SEMI-ANNUAL MEETING 2019

23-26 May 2019 | Henan, P.R. China

- Sias University, hosted by Shawn Chen (Founder)

## 2<sup>nd</sup> IAUP & AUAP joint conference & 20<sup>th</sup> anniversary SIAS University



## IAUP Executive Committee and Advisory Council meeting

### Theme:

“Future Higher Education Model and Artificial Intelligence: Opportunities & Challenges”

With 400+ members from Association of Universities of Asia and the Pacific (AUAP) and 300+ members from International Association of University Presidents (IAUP), the joint annual conference by these two organizations gave the opportunities to network with over 300+ familiar or yet unfamiliar fellows and possible partners from China and all over the world and to get the forefront knowledge, experience from the world-class and renowned experts & scholars in international higher education field.

Academic sessions focused on the item “Future Higher Education Model and Artificial Intelligence: Opportunities and Challenges” together with a great anniversary event. Semi - annual meeting with BOD and EC meetings. 🌐

## BOARD MEETING LONDON DECEMBER 2019

Members of the Board met at Airport Heathrow to discuss topics as Report by Search Committee for IAUP President-elect for Triennium 2020-2023 or Michael Adams Award.



## IAUP ONLINE GENERAL ASSEMBLY MEETING

Due to COVID-19 PANDEMIC IAUP organized the extraordinary IAUP ONLINE General Assembly meeting on **Tuesday 23 June 2020** and IT WAS HEREBY RESOLVED THAT:

1. Due to the impossibility of holding the IAUP triennial conference, and therefore also the IAUP triennial General Assembly meeting, the 2020 July triennial conference be postponed to the following year, summer of 2021.
2. Meanwhile, the current positions of governing and advisory organs of the IAUP shall continue for an extra year, until the summer of 2021, when the General Assembly will be able to confirm the next leadership team for the following three years.

**The specific dates for the triennial conference of 2021 are 29-31 July** 🌿

## 1<sup>ST</sup> SEMI-ANNUAL MEETING 2020

Spring, 2020 | Tbilisi, Georgia

- Ivane Javakhishvili Tbilisi State University (TSU), hosted by George Shervashidze and Caucasus University (CU)

CANCELLED DUE TO COVID-19 PANDEMIC 🌿

## TRIENNIAL 2020

29 July – 1 Aug. 2020 | Mexico City, Mexico

POSTPONED DUE TO COVID-19 PANDEMIC.

**To be held 29-31 July 2021 in Mexico City, VIRTUAL.** 🌿



## 1<sup>ST</sup> IAUP ONLINE BOARD MEETING

18 January 2021 | Virtual

For further information on the according resolutions  
continue reading on page 25, Book of Resolutions. 🌿

## 2<sup>ND</sup> IAUP ONLINE BOARD MEETING

15 April 2021 | Virtual

For further information on the according resolutions  
continue reading on page 25, Book of Resolutions. 🌿

“

Creating  
space for  
ideas

“

We are,  
what we do

05

ACTIVITIES &  
COOPERATIONS  
2017–2021

## EXCERPTS OF BOARD MEMBERS ACTIVITIES



### 2<sup>nd</sup> International Conference on Future Education

- Date: 16-18 November 2017, Rome, Italy
- Chair at the session “Universities’ Perspective of Effective Future Learning”



### National workshop on capacity building for localizing Sustainable Development Goals (SDGs) organized by KISS University & KIIT University in association with NITI Aayog and World Bank

- Date: 16-17 February 2018, India
- Panelist and speaker: Discussion on education



### ACE Annual Meeting, Washington, DC - March 2018





**2030 INTERNATIONAL CONFERENCE “2030 Agenda for Sustainable Development Exploring challenges and lessons learnt for the next level of ambitious implementation” organized by the parliament of Georgia**

- Theme: “Translating the SDGs into Tangible Results: Implementing Agenda 2030”
- Date: 28-29 May 2018, Tbilisi, Georgia
- Key note speaker on Creating synergies and networks:
- The possibilities of multi-stakeholder cooperation at an international level to support the immediate implementation of sustainable development goals



**Changchun University of Finance and Economics CUF - 30<sup>th</sup> anniversary – September 2018, China**



**2018 World Education Dialogue**

- Date: 28 September 2018, Jinan, China
- Presentation: “How to Build International Tourism”



### The 18<sup>th</sup> China-Qingdao Blue Economy International Professionals and Industry-Academia-Research Cooperation Conference 2018

- Theme: “Gathering High-Level Talent, Boosting High-Quality Development”
- Date: 23-25 October 2018, Qingdao, China
- Keynote Speech on “Developing the Sustainability of Higher Education Institutions in the Digital Era”



### 3<sup>rd</sup> International Conference on Future Education “Latin America Prospective” by the World Academy of Art and Science and the World University Consortium

- Date: 12-14 November 2018, Rio, Brazil
- Keynote speech: “Vision of the Future”



### Asian Civilization Dialogue Conference in Beijing, China

- Theme: “Mutual Exchange of Asian Civilizations and a community of Shared Future for Mankind”
- Date: 15-22 May 2019, Beijing, China
- Presentation and speech on “Asian Civilization”





**American Council on Education (ACE),  
Philadelphia, USA – March, 2019**



**Third Siniangshan Mountain Outdoor Experts International Forum hosted by Sichuan Tourism College is located in Chengdu City, the capital**

- Date: 18-20 October 2019, Sichuan, China
- Speech: "Mountain tourism in Georgia and Caucasus"





**“China’s 70-Year Development and the Construction of the Community With a Shared Future for Mankind”, Think-Tank forum, hosted by the Chinese Government.**

- Date: 6-7 November 2019, Shanghai, China
- Speech on “Ecological Civilization and Sustainable Development”



**Fourth International Conference on Future Education organised by the World Academy of Art and Science and the World University Consortium**

- Date: 11-13 November 2019, Belgrade, Serbia
- Panel: Strategic Audits of New Education Challenges and Opportunities
- Presentation on “Challenges to higher education in the 21<sup>st</sup> century”

## PARTICIPATIONS UN MEETINGS

- Heitor Gurgulino de Souza, Former President of WAAS and WUC and Former Secretary-General of IAUP, attended as IAUP Representative the UNESCO meetings and conferences, at least once a year in Paris. He was one of the organizers for World Academy of Art and Science (WAAS) in Rio de Janeiro, Brazil in November of 2019.
- the President of the IAUP, Kakha Shengelia, and the Secretary-General of the IAUP, Gerald Reisinger attended the International Conference on Future Education.

2020

## SELECT ACTIVITIES PRESIDENCY-ELECT JUNE – DECEMBER 2020

**United Nations Academic Impact.** Gender Equality in Higher Education / 19 June

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**Mexican Federation of Private Universities.** “Internacionalización en Casa 5.0” / 22 June

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**Times Higher Education (THE): Latin America Universities Summit** / 7 July

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**Hispanic Association of Colleges and Universities Leadership Development Seminar**  
Resources and Best Practices in International Education / 22 July

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**Santander Virtual Work Café.** Transformación de la Educación Superior / 28 July

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**Times Higher Education (THE).** Presidents Panel on the Impact of COVID-19 across Universities / 1 September

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**University of California San Diego (UCSD).** U.S. Political Institutions and U.S.-Mexico Relations International Education / 12 Sep.

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**Compostela Group of Universities Annual Meeting.** The Impact of COVID-19 on Universities / 22 September

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**Tijuana innovadora.** “El futuro de la educación en la región” / 6 October

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**Council of Latin American Schools of Business (CLADEA) 2020**  
Promoviendo alianzas y proyectos colaborativos en tiempos de COVID-19 / 21 October

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**HACU 34<sup>th</sup> ANNUAL CONFERENCE.** “International Education: What’s Next After COVID-19?” / 28 October

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**Council for the Advancement and Support of Education.** Latin American Meeting 2020 / 28 October

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**World Women University Presidents Forum.** Higher Education in the Post Pandemic World Xi’an, China / 6-8 November 2020

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**Annual International Forum on Higher Education 2020 Conference**  
“Leadership Challenges for Universities in light of COVID-19: The IAUP Global Survey” Zhengzhou, China / 20-22 November

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**A Global Analysis of America’s President Elect: A Post-Election Panel Discussion.** New Jersey City University / 16 Nov.

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**Consortium for North American Higher Education Cooperation in Higher Education**  
Moderator on Panel of Ambassadors / Higher Education from US, Canada, and Mexico Panel on Before, During, and After COVID-19: The IAUP Global Survey / 2-4 December

# UNAI

**The United Nations Academic Impact is informed by a commitment to support and advance ten basic principles:**

1. Addressing Poverty - A commitment to addressing issues of poverty through education;
2. Capacity Building - A commitment to building capacity in higher education systems across the world;
3. Education for All - A commitment to educational opportunity for all people regardless of gender, race, religion or ethnicity;
4. Global Citizenship - A commitment to encouraging global citizenship through education;
5. Access to Higher Education - A commitment to the opportunity for every interested individual to acquire the skills and knowledge necessary for the pursuit of higher education;
6. Human Rights - A commitment to human rights, among them freedom of inquiry, opinion and speech;
7. Intercultural Dialogue - A commitment to promoting intercultural dialogue and understanding, and the “unlearning” of intolerance, through education;
8. Peace and Conflict Resolution - A commitment to advancing peace and conflict resolution through education;
9. Sustainability - A commitment to promoting sustainability through education;
10. United Nations Charter - A commitment to the principles inherent in the United Nations Charter.

UNAI is aided in its work to advance these principles by hubs, UNAI member institutions that focus on a particular principle in their own activities and in cooperation with other members. 🌐

The following is a list of the current hubs and the principles they serve: IAUP member universities are representing different Hubs:

**Addressing Poverty** – Bhanuben Nanvati College of Architecture for Women

**Capacity Building** – Handong Global University

**Education for All** – Education Above All

**Global Citizenship** – Ana G. Méndez University

**Higher Education** – TCS Education System

**Human Rights** – Paris 1 Pantheon-Sorbonne

**Intercultural Dialogue** – CETYS Universidad

**Peace and Conflict Resolution** – Pomona College

**Sustainability** – Al Farabi Kazakh National University

**UN Charter** – J.F. Oberlin University



“

Reach up,  
as high  
as you can



## ACTIVITIES OR PROJECTS OF IAUP MEMBERS WHICH ADDRESS UNAI PRINCIPLES

### 2017

#### 1. IAUP Young Scientist Conference - University of Applied Sciences Upper Austria

Vienna, 5-8 July 2017

The young scientists' conference (YSC) was organized around the ten UNAI hubs and the submission of papers related with the UNAI hubs were invited. The YSC was organized parallel to the IAUP triennial that took place in Vienna, 5-8 July 2017.

More info at <http://iauptriennial2017.com/programme/conference-programme/>

#### Cross Cultural Business Conference 2017- University of Applied Sciences Upper Austria

The Cross Cultural Business Conference was organized around five topics. The CCBC is related to several UNAI hubs, e.g., to "Higher Education" and "Inter-Cultural Dialogue". The CCBC took place in Steyr, Austria, 18-19 May 2017.

More info at <https://www.fh-ooe.at/kongresse/2017/cross-cultural-business-conference/>

### 2018

#### Cross Cultural Business Conference 2018 - University of Applied Sciences Upper Austria

The Cross Cultural Business Conference was organized by the research area "Global Business Management" of FH Upper Austria in Steyr and covers five topics. The CCBC is related to several UNAI hubs, e.g., to "Higher Education" and "Inter-Cultural Dialogue". The CCBC took place in Steyr, Austria, 17-18 May 2018.

More info at <https://www.fh-ooe.at/en/kongresse/2018/cross-cultural-business-conference/>

### 2019

#### Cross Cultural Business Conference 2019 - University of Applied Sciences Upper Austria

The CCBC took place in Steyr, Austria, 16-17 May 2019

More info at [https://www.fh-ooe.at/fileadmin/user\\_upload/fhooe/ueber-uns/kongresswesen/2019/CCBC2019/docs/fhooe-ccbc2019-programmheft-web.pdf](https://www.fh-ooe.at/fileadmin/user_upload/fhooe/ueber-uns/kongresswesen/2019/CCBC2019/docs/fhooe-ccbc2019-programmheft-web.pdf)

#### Handong Global University launched in 2019 the Ban Ki-Moon Institute for Global Education in Support of the United Nations Academic Impact

More info at <https://bankimooncentre.org/ban-ki-moon-institute-global-education-support-unai-opens-handong-global-university>

Fairleigh Dickinson University organized an informational discussion on the academic impact in March 2019.

## 2020

**Cross Cultural Business Conference 2020 - University of Applied Sciences Upper Austria**

The CCBC took place in Steyr, Austria, 14-15 May 2020

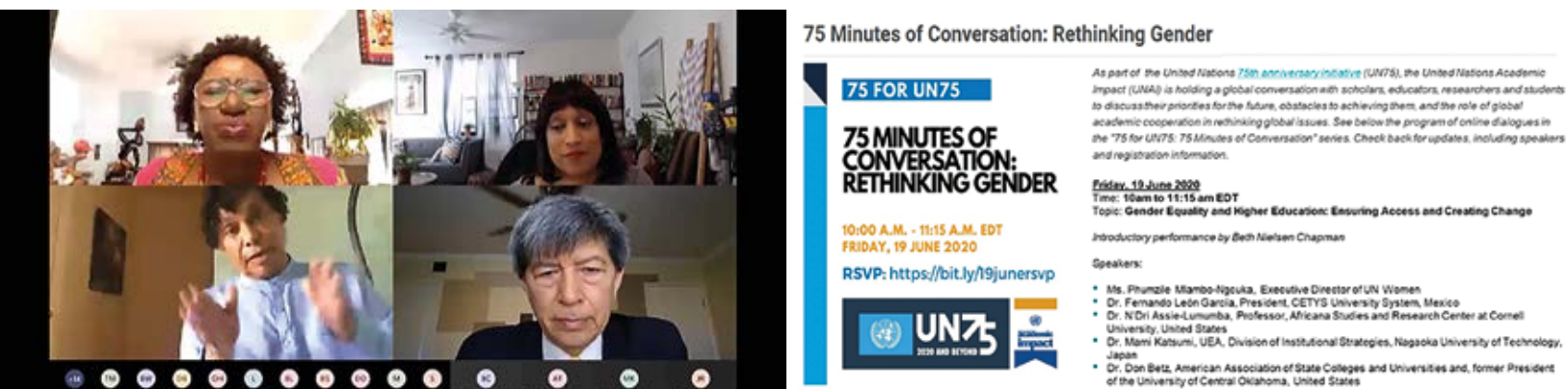
More info at <https://www.fh-ooe.at/en/kongresse/2020/cross-cultural-business-conference/>

**Rethinking Gender**

With the cooperation of León García – incoming IAUP president and Betz, long-time IAUP member

More info at <https://academicimpact.un.org/content/75-un75-conversation-rethinking-gender>

**Picture of the session, which featured Ramu as the facilitator:** Mr. Ramu Damodaran, Deputy Director for Partnership and Public Engagement in the United Nations Department of Public Information's Outreach Division; Editor-in-Chief of the United Nations Chronicle, Secretary of the United Nations Committee on Information, and Chief of United Nations Academic Impact—a network of over 1300 academic and research institutions around the world committed to United Nations goals and ideals.

**Virtual Concert to Celebrate International Day of Peace**

On 21 September 2020, to celebrate the 75<sup>th</sup> anniversary of the United Nations and the International Day of Peace with a virtual concert titled “Shaping Peace Together”. The concert will be hosted by Grammy-nominated musician Beth Nielsen Chapman and feature performance and messages of peace by renowned artists and musical guests and also IAUP president Kakha Shengelia.

**1<sup>st</sup> IAUP-KUP international webinar on 5 Nov. 2020**

Kakha Shengelia and Gerald Reisinger were key speakers.

Dr Mohammad Sharif Malekzadeh

CEO & Founder

SITI1 International Organization

IAUP Regional Chair for Middle East and Central Asia

**Leadership Responses to COVID-19 – a global survey of College and University Leadership**

End of 2020 IAUP could present this IAUP Survey carried out in conjunction with Santander Universidades, HACU, and other higher education associations. Our great thanks go to incoming president Fernando León García and his team for the great implementation.

2020

## OTHER EVENTS/PUBLICATIONS

### IAUP Global Survey Events with Media

**English Speaking Media** (Antonio Flores, Hispanic Association of Colleges and Universities; Arturo Cherbowski, Santander Universidades and Universia; Fernando León García, IAUP)

**Spanish Speaking Media** (Fernando Galván Reula, UAH / IAUP; Arturo Cherbowski, Santander Universidades and Universia; Fernando León García, IAUP) / 11 November

**Leadership Responses to COVID-19.** A Global Survey of College and University Leadership IAUP and Santander Universidades / December 2020

**University World News, University leaders say 'We were not ready for COVID-19'.** 14 November 2020

**Inside Higher Education, New Data Outline Colleges' Biggest COVID-19 Concerns.** Worldwide. 12 November 2020

**Times Higher Education - Global university leaders expecting further revenue declines.** 11 November 2020

**Education Dive** - North American colleges most likely to expect revenue declines, survey finds. 11 November 2020

**Santander Universidades** - Resultados de encuesta internacional sobre instituciones de educación superior en la contingencia. Noviembre 18, 2020

**El Economista** - El Santander e IAUP revelan las inquietudes de los rectores. Noviembre 26, 2020

**El Heraldo de México** - Por COVID-19, al menos 59% de las universidades prevé una reducción de su matrícula: encuesta. Noviembre 11, 2020

**"We must seize the chance to enhance internationalization in higher education".** 3 June 2020 / By Fernando León García, Times Higher Education

**CETYS Universidad: Meet the Rector.** 9 June / QS

**Higher Education in the Post Pandemic World.** IAU Horizons / December 2020

**Chapter on higher education as part of North America 2.0 publication by the Wilson Center** (Washington) with Presidents of University of British Columbia (Santa Ono) and University of Texas at San Antonio (Taylor Eighmy), and former Mexican Under Secretary for North American Affairs (Sergio Alcocer).



# IAUP LEADERSHIP DEVELOPMENT PROGRAMME FOR NEW AND EMERGING UNIVERSITY PRESIDENTS

**Dates:** 21 July to 27 July

**Place:** Aalborg, Denmark

**Venue:** Helnan Phonix Hotel, Helnan Group, Aalborg, Denmark

## Programme Description

A global learning experience, individually tailored to enhance leadership and senior management skills required by incoming and emerging presidents facing the initial challenges as leaders of their institutions.

## Characteristics

Selective program for newly designated presidents, emerging presidents and / or presidents who are in their first or second year in office. Small cohort of up to 15 participants. Hybrid, intensive format, involving pre-session work, face to face group sessions, individual consultations, and long-distance work the semester after attending this programme. Expert advice and involvement of the broad IAUP network. Select speakers from partner organizations that cover specialized themes. Focus on knowledge and skills associated with successful presidencies. Use of best practices, case studies, and individual projects.

## Outcomes

Gain insight and understanding of the trends and key issues affecting leadership in higher education globally, and assess the strategic implications of these in their respective universities. Strengthen and polish the leadership skills of presidential participants through close interaction with, and advice from, seasoned mentors. Align strengths and expertise with institutional plans and opportunities. Design and / or finesse a high-performance team that complements the leadership style of presidential participants and potentially increase their overall impact and effectiveness. Establish the necessary leadership network to embark on a successful presidency.

| PARTICIPANTS  | SPEAKERS   |
|---|--|
| <ul style="list-style-type: none"> <li>■ <b>Total:</b> 11</li> <li>■ <b>Countries:</b> Africa, Philippines, China, Colombia, México, Japan, South Africa</li> <li>■ <b>61%</b> President, Chancellor, Rector or Vice-Chancellor</li> <li>■ <b>39%</b> Vice President, Dean, Director, Deputies</li> <li>■ Over <b>60%</b> from Private institutions</li> </ul> <ol style="list-style-type: none"> <li>1. Hiroaki Hatayama, President, JF Obirin University</li> <li>2. Tokozile Mayekiso, Vice Chancellor, University of Mpumalanga</li> <li>3. Alberto Gárate, Vice President for Academic Affairs, CETYS University</li> <li>4. Jessica Ibarra Ramonet, CETYS University</li> <li>5. Carlos Natarén, President, University Autónoma de Chiapas</li> <li>6. Luis Arriaga Valenzuela, Rector, ITESO</li> <li>7. Isaac Z. Machi, Deputy Vice Chancellor, Durban University of Technology</li> <li>8. Juan Camilo Montoya, President, Universidad Autónoma de Bucaramanga</li> <li>9. Rhonda Tablada Padilla, President, Panpacific University</li> <li>10. Hua Wu, Vice President, Sias University</li> <li>11. Sonia Bacha, Director, FIMPES</li> </ol> | <ul style="list-style-type: none"> <li>■ <b>Total:</b> 11</li> <li>■ <b>Countries:</b> Georgia, Austria, Canada, United States, China, Egypt, Denmark, Mexico</li> </ul> <ol style="list-style-type: none"> <li>1. Kakha Shengelia, President, Caucasus University, IAUP</li> <li>2. Nicolette DeVille Christensen, Treasurer, IAUP</li> <li>3. Joseph Burke, Senior Fellow, AGB</li> <li>4. Sue Cunningham, President and CEO, CASE</li> <li>5. Fernando León García, President, CETYS University</li> <li>6. Shawn Chen, President, Sias University</li> <li>7. Gerald Reisinger, President, FHOÖ</li> <li>8. David Atkinson, President Emeritus, MacEwan University</li> <li>9. Arturo Cherbowski, Executive Director, Santander Universidades, General Director, Universia Mexico</li> <li>10. Donald Betz, President Emeritus, University of Central Oklahoma</li> <li>11. Brad Farnsworth, Vice President, Center for Internationalization and Global Engagement, ACE</li> </ol> |

### Talks in detail:

- **The Nature of the Presidency:** David Atkinson, Nicolette De Ville
- **Institutional Mission and Vision:** Donald Betz, Kakha Shengelia
- **Leading Organizations, Building Teams:** Gerald Reisinger, Nicolette De Ville
- **Governance of Colleges and Universities:** Joseph Burke
- **Financial and Managerial Challenges:** Gerald Reisinger, Nicolette De Ville
- **Institutional Innovation and the Role of Technology:** Arturo Cherbowski Lask
- **Quality Assurance, Accreditation, and Rankings:** Fernando León García
- **Diversity and Inclusion:** Donald Betz, David Atkinson
- **Developing Future Leaders and Succession Planning:** Donald Betz
- **Data Analytics and Institutional Responsiveness:** Literature Review- Gabriela Rivera, Gerald Reisinger
- **Pursuing Transformative Learning:** The STLR (Student Transformative Learning Record), Donald Betz
- **Institutional Advancement I:** Friend Raising and Fundraising- Sue Cunningham
- **Institutional Advancement II:** Branding, Communications and Reputation Management- Sue Cunningham
- **Internationalization I:** A Focus on Student Mobility- Bradley Farnsworth, Nicolette DeVille Christensen
- **Internationalization II:** A Comprehensive Perspective- Bradley Farnsworth, Kakha Shengelia and Shawn Chen
- **Presidential Leadership Challenges I:** The Speaker's Perspective - David Atkinson, Sue Cunningham, Kakha Shengelia, and Shawn Chen
- **Presidential Leadership Challenges II:** The Participants Perspective - Tokozile Mayekiso, Rhonda Tablada Padilla, Juan Camilo Montoya, Carlos Natarén
- **One-on-one discussions**

With a select group of participants and speakers from Japan, China, the Philippines, South Africa, USA, Canada, Mexico, Colombia, Austria, Georgia, the UK, and Denmark, the International Association of University Presidents (IAUP) launched its inaugural Leadership Programme for New and Emerging Presidents held 21-27 July 2019 in Aalborg, Denmark.

The Programme offered the opportunity to listen to and learn from the vast array of talent and experiences of current and former presidents from around the world, including best practices. Key within the programme were the individual mentoring sessions - where participants drilled down on topics and areas - of both interest and high priority at their respective institutions. Overall, participants were able to identify the differences and similarities between the challenges and opportunities faced by universities within their own contexts. One of the salient convergences was the pressing need among current and potential university presidents to strengthen their knowledge of topics such as those offered by this programme, in order to help them be better prepared for the position and to serve their respective institutions successfully.

The launching of the programme was made possible thanks to the generous support of Enan Galaly, Chair of the IAUP Advisory Council and president of the Helnan Hotel Group. 🌸



## NEW PARTNER ORGANISATIONS

In addition to IAUP's long-standing partners such as UNESCO, The United Nations Department of Public Information (UN DPI) or Institute for International Education (IIE) to mention just a few, other promising partnerships have also been entered into since 2017, which we may list as follows:



Signing of a Memorandum of Understanding with IARSA - International Association of Research Scholars & Administrators



Signing of a Memorandum of Understanding with EURAS - Eurasian Universities Union



Signing of a Memorandum of Understanding with AUAP - Association of Universities of Asia and the Pacific during the 1<sup>st</sup> IAUP and AUAP joint international conference in Surabaya / Indonesia. The objective of this Memorandum of Understanding is to provide a cooperative framework within which IAUP and AUAP can develop and implement different kinds of programmes and activities related to the field of education.



sponsoring and participation

ACE is a membership organization based in Washington, D.C. which mobilizes the community to shape effective public policy and foster innovative, high-quality practice. IAUP representatives participated on the ACE Board and panel presentations.



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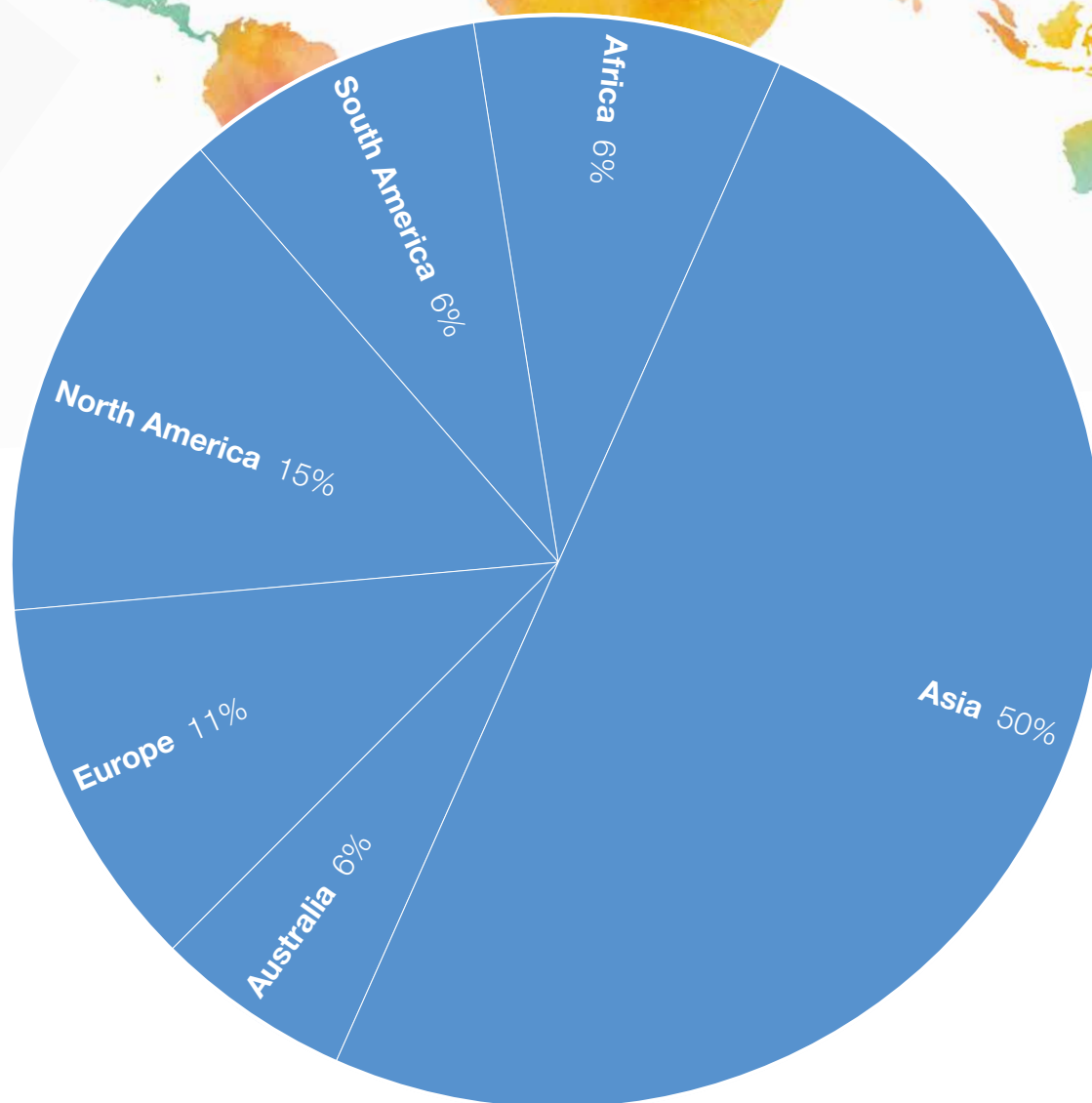
Together we  
can do so  
much

06

IAUP MEMBERSHIP

# IAUP MEMBERSHIPS

Status January 2020



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Working  
with goals and  
visions

07

REPORT OF THE TRUSTEES  
FOR THE YEAR  
ENDING 30 JUNE 2020



## OBJECTIVES AND ACTIVITIES

The “public” served by IAUP encompasses the students, staff, and faculty of higher education institutions around the world, as well as the diverse communities served in turn by these institutions. The activities of the IAUP and its membership provide public benefit by (1) focusing the support of global higher education on behalf of issues on the agenda of the United Nations; (2) furthering the role of higher education in promoting international understanding and global social change; and (3) capacity building and leadership development within the higher education sector itself, particularly in the Global South.

## SUPPORT FOR THE UNITED NATIONS

IAUP is accredited by the UN Economic and Social Council (ECOSOC), the UN Department of Public Information (UN-DPI), and the UN Educational, Social and Cultural Organization (UNESCO), and works with several other UN departments and offices.

Established in 1990, the IAUP / UN Commission on Disarmament Education, Conflict Prevention and Peace is the only joint commission to be established by the UN with an NGO. The IAUP / UN Commission works with the United Nations Office for Disarmament Affairs (UNODA) and has received funding from UNESCO.

## PROMOTING INTERNATIONAL UNDERSTANDING AND GLOBAL SOCIAL CHANGE

The IAUP continues to work closely with the Institute for International Education (IIE) and the Scholar Rescue Fund (SRF) programme sponsored by IIE, which provide safe havens overseas for professors and research scholars threatened by domestic political conflicts. The IAUP established a working group to promote participation in the Scholar Rescue programme by IAUP member presidents and their institutions

The IAUP has been instrumental in the development of the United Nations Academic Impact (UNAI), an initiative of UN Secretary-General Ban Ki Moon. Academic Impact is a global initiative aligning institutions of higher education with the United Nations in actively supporting ten universal principles in the areas of human rights, literacy, sustainability and conflict resolution.

## CAPACITY BUILDING AND LEADERSHIP DEVELOPMENT

After significant planning, preparation, and consultations, the IAUP moved forward with its inaugural Leadership Institute for new and emerging presidents in an effort to fulfil its mission of contributing to the enhancement of senior leadership in the context of current trends and future emergent issues. A total of 11 participants attended the Institute in-person from 21-27 July 2020 in Aalborg, Denmark. The participants hailed from Africa, the Philippines, China, Colombia, and Mexico.

Speakers, all of whom are experts in their respective fields, also held one-on-one mentoring sessions with the participants in addition to the conference sessions. They represented Georgia, Austria, Canada, the United States, China, Egypt, Denmark, and Mexico.

Review and evaluation of the Institute included feedback from the participants as well as the presenters. The sessions will continue taking advantage of various conference venues already scheduled for the next year and will focus on specific world regions.

## MEETINGS AND CONFERENCES

### 14 December 2019

As a result of the COVID-19 pandemic, this meeting, held in London, was the last in-person meeting of the Board of Directors.

The primary agenda items included the follow-up and further debrief of the Leadership Institute then planned to be held at the July 2020 Triennial in Mexico City, the spring conference then planned to be held in Tbilisi, Georgia, and the finalizing of the Triennial to be held in 2020.

As the pandemic responses grew and operations moved on-line, the IAUP responded quickly and accordingly, firstly cancelling the Tbilisi conference, planned for April 2020, with full refunds issued to those already registered for the conference. As the pandemic continued to evolve, the Board of Directors requested a full review of the by-laws in an effort to ensure an orderly transition, the cancellation of the triennial conference, and an extension of the current board leadership through the year 2021. An electronic meeting of the General Assembly on 23 June 2020 unanimously approved these decisions and agreed to hold the triennial in Mexico City in 2021.

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>> During the reporting period, the IAUP members organized, or substantively contributed to, various meetings in-line with the mission. They fulfilled obligations to those organizations who were able to move to virtual platforms during the spring, in addition to taking the lead in many cases, for implementing best practices on their own university campuses.

Of particular note:

**14-16 Mar 2020 – ACE (American Council on Education) Annual Meeting – San Diego, California**

ACE is a membership organization based in Washington, D.C. which mobilizes the community to shape effective public policy and foster innovative, high-quality practice. Although this conference was cancelled due to the timing of the pandemic, IAUP representatives have pledged to continue their participation on the ACE Board and to offer panel presentations at the annual meeting (2021), addressing the major challenges facing higher education from their various world perspectives.

**14 May 2020 – Cross-Cultural Business Conference 2020 – Steyr, Austria**

Sharing a culture of intellectual social responsibility as outlined in action of the United Nations Academic Impact, the University of Applied Science, Upper Austria held its 9<sup>th</sup> annual conference hosted by the School of Business and Management. The University, nimble and entrepreneurial in its operations, was determined to deal with the pandemic onset and managed to present this conference broadcast virtually from Austria. The conference included keynote speakers covering topics of intercultural and / or international perspectives.

**9 June 2020 – UN 75 - 75 Minutes of Conversation: Rethinking Gender - Virtual**

Fernando León García, President-elect of the IUAP and president of CETYS University System along with IAUP colleague, Don Betz, executive director for Global Initiatives of the American Association of State Colleges and Universities, and president emeritus of the University of Central Oklahoma, were featured speakers on the United Nations Academic Impact panel celebrating 75 years since the United Nations was founded, and 45 years since the founding of the World Conference on the Status of Women.

**23 Jun 2020 – Extraordinary General Assembly Meeting - Virtual**

A virtual meeting was hosted by the University of Applied Science, Upper Austria with Gerald Reisinger, university president and secretary-general of the IAUP organizing the facilitation of the meeting.

**2019-2020 Academic Year – UN 2030 Agenda for Sustainable Development**

Several member organizations held various events throughout the year in cooperation with representation from international organizations regarding universities moving forward with implemented plans toward completion of these goals. As many as these events as possible were moved to online platforms with some events resulting in increased participation due to wider access through various virtual channels. Other events were postponed to 2021.

**PUBLIC BENEFIT**

The IAUP has made a significant and positive difference to improve the quality and programmes of its beneficiaries, the member institutions and their staff and students. Through its members and through work with partner organizations, such as the United Nations, Institution of International Education UN Academic Impact and UNESCO, the IAUP also impacts global societies. 🌍

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**Investing in  
the future  
of higher  
education**

## ACHIEVEMENT AND PERFORMANCE

**Leaders of member universities** hold positions which require their regular and ongoing presence at various meetings worldwide. While virtually all of these worldwide meetings were cancelled due to the pandemic, the history and work of the IAUP was still generally discussed and acknowledged consistently at public forums. In addition to scholarly and research endeavours at their respective universities, the IAUP membership is represented, quoted and published on a regular basis. These international publications and forums include, but are not limited to, The New York Times, University World News, Times Higher Education, and The Chronicle of Higher Education. 🌸

## FINANCIAL REVIEW

### Income and Endowments

|                        | 30.06.20<br>£ | 30.06.19<br>£ |
|------------------------|---------------|---------------|
| Donations              | 1,471         | –             |
| Members' subscriptions | 36,621        | 45,559        |
| Members' contributions | 29,057        | 4,801         |
| Investment income      | 1,477         | 2,522         |
|                        | <b>67,149</b> | <b>52,882</b> |

### Reserves policy

At the end of the reporting period, £455,040 (2019- £416,604) remained in unrestricted funds in the IAUP account.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

**The IAUP is controlled by** its governing document, the articles of association, and constitutes a limited company limited by guarantee, as defined in the Companies Act, 2006.

IAUP is governed by a ten-member Board of Directors. This Board consists of the three current officers, the three immediate past officers, the officers elect, and (ex-officio) the Dean of Wroxton College, UK. Each Director serves a maximum of nine years in office, except for the Dean of Wroxton College, whose appointment is ex-officio. This provides both for continuity and for the regular regeneration of this important body. The Chair of the Board of Directors is the immediate past president. The activities of the Board of Directors are defined and guided by the Articles of Association and further defined and guided by the By-laws, which are subordinate to the Articles of Association.

The IAUP charity is managed by a three-member team of executive officers, including a President, Secretary-General, and Treasurer. These officers are elected every three years by a General Assembly consisting of the entire membership of the IAUP, serving three years as officers-elect before being inaugurated. The next General Assembly has been re-scheduled to meet in Mexico City, Mexico in 2021.

The IAUP does not maintain a permanent secretariat. Rather, most administrative support functions are undertaken by the staff at the universities at which the officers are based. Company secretary and accounting functions are contracted to an established firm in the United Kingdom. Legal services are provided on a fee-for-service basis by another established firm in the United Kingdom. This arrangement ensures cost-effective expertise in the administration of the IAUP business. 🌸




## RECRUITMENT AND APPOINTMENT OF NEW TRUSTEES

The constitution of the organization requires:

- Section 6 of the Byelaws of the International Association of University Presidents Board of Directors

6.1 The Board of Directors is legally responsible for the management of the Charity and is the subject of Articles 15-17 of the Charity's Articles. The Board of Directors is comprised of ten persons: the President, Secretary-General, and Treasurer from the current, immediate past, newly elected officers, and an ex-officio member. Elections take place every three years at the Triennial meeting of the General Assembly.

- Section 15.4 of the Articles of Association of the International Association of University Presidents

At each Triennial General Assembly Meeting, the General Assembly Members shall elect a President-elect, Secretary-General-Elect, and Treasurer-Elect. Each shall serve as such from the end of the Triennial General Assembly Meeting at which they are elected until the end of the next following Triennial General Assembly Meeting. 

## REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number  
06706658 (England and Wales)

Registered Charity number  
1138160

Registered office  
Leofric House  
Binley Road  
Coventry  
CV3 1JN

### Trustees

K. Shengelia President  
G. Reisinger Secretary-General  
N. DeVille Christensen Treasurer  
A. Romo Trustee  
T. Satow Chairman  
I. Tanioka Trustee  
N. D. J. Baldwin Trustee

### Company Secretary

LCC Associates Limited

### Independent Examiner

Chris Christou FCCA MAE  
Association of Chartered Certified Accountants  
Leigh Christou Ltd  
Chartered Certified Accountants  
Leofric House  
Binley Road  
Coventry  
CV3 1JN

## FINANCIAL AND RISK MANAGEMENT OBJECTIVES AND POLICIES

The principal asset of the company is its bank accounts which are largely increased as a result of its membership subscriptions. The bank accounts are regularly reviewed by the trustees prior to any major commitment made in respect of expending financial resources. Access to the company's financial systems and membership database is limited with all expended resources requiring the approval of at least 2 trustees.

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**Always  
giving  
our best**

## IN MEMORIAM



2017

### JEF VAN DER PERRE

1999-2002 IAUP Secretary-General

He passed away on 25 September at the age of seventy eight. Jef Van der Perre was a proud supporter of IAUP, and he cherished the rich relationships he developed with many of its key members. We will always remember him for his great contributions to the IAUP.



2018

### JUAN ALEJANDRO TOBIAS

full Member of IAUP

Rector of Universidad del Salvador / Argentina  
The highest authority of the educational establishment died at age 75. He left office after 33 years as the highest authority of the USAL. He passed away on 27 February. We will always remember him.



2019

### KAN ICHI MIYAJI

1993-1996 IAUP President

He passed away on 23 February at the age of ninety one. Miyaji was the first Japanese IAUP President and former Vice Minister, Ministry of Education, Science and Culture of Japan. We will always remember him for his great contributions to the IAUP presence in Japan.



2020

### TOYOSHI SATOW

2014-2017 IAUP President

He suddenly passed away on Sunday 18 October 2020. Chairman of the IAUP Board of Directors and Chancellor J. F. Oberlin University (Tokyo, Japan)





2021

## SISTER M. FRANCESCA

(Patricia Onley)

She passed away on 17 April at the age of eighty eight. Sister Francesca was a wonderful person, a faithful supporter of IAUP and a great University President. We will always remember her for her great contributions to the IAUP and her important work on the IAUP UN Commission on Disarmament Affairs and Education.



A recent regulation at the United Nations Organization prevents them from using the UN address for other organizations. Since 2021 IAUP has this new address:

One World Trade Center  
36<sup>th</sup> Floor  
New York  
New York 10007

**[www.iaup.org](http://www.iaup.org)**